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ABSTRACT

Descriptions of the 104 projects supported by The Fund for the Improvement of Postsecondary Education under its 1980-1981 Comprehensive Program are presented, as are the 1979-80 projects entitled Special Focus and National Project IV and the Comprehensive Program Final Year Dissemination Grants, Projects funded by the Fund, established by the Education Amendments Act of 1972, concern reform, improvement, and innovation in postsecondary education. The Comprehensive Program as the core of the Fund's engeing activities enables its staff to listen and respond to the need for improved access and quality in postsecondary education as expressed by those in the field. Although the project descriptions are listed alphabetically, a section is included that lists and briefly describes projects funded this year under all of its competitions. Indexes list the projects by improvement approach, curricular content, institutional type, population served, and region. (SW)

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Office of Educational Research and Improvement

The Fund for the Improvement of Postsecondary Education

RESOURCES FOR CHANGE

A GUIDE TO PROJECTS 1980-1981

JE013199

U.S. DEPARTMENT OF HEALTH, EDUCATION & WELFARE NATIONAL INSTITUTE OF EDUCATION

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The Fund

Established by the Education Amendments Act of 1972, the Fund seeks to encourage reform, improvement, and innovation in postsecondary education. The Fund is in a separate organizational unit within the new Department of Education under the general supervision of the Assistant Secretary for Educational Research and Improvement.

The Director and staff of the Fund are responsive to a 15-member Secretarially-appointed Board of Advisors composed of educational and public interest representatives. They assist in the determination of funding priorities and in the review of proposals.

The Fund provides assistance to postsecondary educational institutions and agencies, including not only colleges and universities but also private trade, technical and business schools; counseling, referral and testing agencies, professional associations; state educational agencies; new as well as established educational institutions; student organizations; cultural institutions and organizations; and free-standing community groups.

Foreword

This, the sixth issue of Resources for Change, includes the descriptions of the 104 projects supported by the Fund under its 1980-81 Comprehensive Program. The projects address the bread range of educational needs represented in the proposals submitted under this program. About half the projects are newly funded, and half are renewals. The Comprehensive Program is the core of the Fund's ongoing activities; it enables us to listen and respond to the need for improved access and quality in postsecondary education as expressed by those in the field.

In making its awards, the Fund looks for significant improvements in educational practice. Projects range from appropriate adaptations of existing models in new settings to bold departures from current practice. Always, the Fund is looking for significant improvement rather than mere novelty.

Although the project descriptions are listed alphabetically, we have also included a section titled Brief Descriptions of Projects which lists and briefly describes projects funded this year under all of its competitions. Readers who want further breakdowns of projects by categories should consult the indexes at the back of the book; they list the projects by Improvement Approach, Curricular Content, Institutional Type, Population Served, and Region.

The heart of the book is the project descriptions themselves. Once again, these have been chiefly written by the project directors themselves. Remember, Resources is available "free" upon request from our office. So, if you "lose" your copy or wish to give one to someone else, just ask for another.

In addition to the Comprehensive Program this year, the Fund has continued support of projects funded last year under two special competitions: Special Focus: Adapting Improvements: Better Strategies for Educating Adults and National Project IV: Examining the Varieties of Liberal Education. Additionally, the Fund conducted a Final Year Dissemination Competition. Brief project decriptions and introductory material on each program are also included in this volume beginning on page 103.

Finally, this year we found ourselves under the greatest time and labor constraints we have ever before faced in assembling this book. We hope that you will bear with us and continue to find Resources a useful document.

Diana Hayman Editor



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New England College

University of Pennsylvania (HERS Mid-Atlantic) Queensborough-CUNY 112 Ramapo College University of Rhode Island

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The University of Alabama, University, Alabama

Develops, pilot tests and disseminates a course on the Culture of
Southern Black Women on ten campuses in Alabama, Georgia, and Mississippi.
The project also will build an archive on Southern Black women, and prepare curriculum materials.

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The University of Alabama, University, Alabama

Continues to use retired faculty to advise and teach in its individualized External Degree Program. This program focuses primarily on adult learners with whom these faculty prove especially effective.

University of Alabama - Birmingham, Birmingham, Alabama

Encourages enrollment of minority students in baccalaureate-level allied health training programs. The project utilizes a cooperative arrangement between Alabama's historically Black institutions and the university's School of Community and Allied Health.

American Assembly of Collegiate Schools of Business, St. Louis, Missouri Assesses the results of undergraduate management and business education programs. The purpose of the evaluation effort is to improve the process of accrediting business schools.

American Association for Higher Education, Washington, D.C.

Collects and distributes information about programs to enhance career development and open alternative career options for faculty. Activities will complement a conference on the subject sponsored by the Lilly Endowment.

American Association of State Colleges and Universities, Washington, D.C.

Continues the work of a consortium of ten state colleges to devise approaches for evaluating and improving general education programs. The evaluations focus on such essential intellectual skills as communication, analysis, synthesis, quantification, and valuing.

American Council on Education, Washington, D.C.

Enhances the influence of the existing National Identification
Program for the Advancement of Women in Higher Education Administration
by creating a Senior Associates component. The Senior Associates are
respected women administrators in early retirement or semi-retirement
who will serve as mentors and role-models for women entering administration.

American Council on Education, Washington, D.C.
Inventories postsecondary educational programs which serve CETAeligible youth. The project will also develop case studies of exemplary
programs which train youth and improve their prospects of employment.

American Indian Higher Education Consortium, Denver Colorado

Continues to help prepare newly established tribally-chartered community colleges for accreditation status. The project provides technical assistance, support services, and advocacy.

American Institutes for Research, Washington, D.C. Creates a model course in legal writing that can be adapted for use in five law schools. The project is a collaboration between AIR's	5
American Management Association, New York, New York Continues to design and evaluate a Master's of Management program derived from skills proven crucial to managerial success. The tests and curricula are validated through formal studies of several types of successful managers.	6
Appalachian State University, Boone, North Carolina Creates a program to assist two-year college instructors in teaching underprepared students. The project will establish a four-week summer program and follow-up activities.	6
University of Arizona School of Medicine, Tucson, Arizona Improves and disseminates methods for evaluating medical students and physicians. The project uses non-physician patient-instructors to evaluate clinical competence.	7
Arizona State University, Tempe, Arizona Develops a computer program to improve the process of awarding financial aid. The model will require minimum computer capacity so that institutions with limited computer facilities can use it.	7 .
The Artists' Foundation, Inc., Boston, Massachusetts Develops a business curriculum that teaches marketing skills to college level art students. The courses enable artists to market their products more effectively, and extends their job choices.	8
Association of American Colleges, Washington, D.C. Assesses the effects of classroom climates on women students in postsecondary education. The project researchers will engage practi- tioners and faculty development specialists in the study.	8
Beacon College, Washington, D.C. Continues to aid community and neighborhood change. The project develops academic programs for staff and volunteers in community organizations.	9
Bibliographic Center for Research, Denver, Colorado Evaluates various ways of teaching students how to search computerized bibliographies. The project compares the effectiveness of computer-assisted instruction with traditional methods.	9
Black Career Women, Inc., Cincinnati, Ohio Expands its programs and services to respond to the needs of Black women in the work force. Activities include professional development seminars, training programs, referral services and counseling.	10
Boricua College, New York, New York Continues to develop field internships for Puerto Rican students. The internships combine practical and theoretical learning, and provide financial resources for low income students to attend college.	10

Brigham Young University, Provo, Utah	11
Develops an interactive, computer-mediated language instruction program using videodiscs. The response of the student to the situation	9
viewed on the screen determines how all subsequent instructional sequences are presented.	
University of California - Berkeley, Berkeley, California Provides a comprehensive program of special instruction, advising, and advocacy to improve the performance of minority students in freshman and sophomore mathematics and science. The goal of the program is to increase minority representation in engineering, the sciences, and other technical fields.	13
University of California - Santa Barbara, Santa Barbara, California Creates a program to support recruitment and retention of adult Chicanas. The project includes a conference, a summer orientation program, child care, and other support.	15
University of California Chicano Studies Research Center, Los Angeles,	13
Develops and publishes material related to Chicano Studies. The project will disseminate a reader series on Chicano history, literature, education, and political science.	
University of California - Irvine, Irvine, California Continues to develop, implement, evaluate, and disseminate a set of computer-based learning modules to public libraries in California. The modules deal with topics in science of interest to the general public.	14
University of California - Santa Barbara, Santa Barbara, California Continues to develop and implement a new multidisciplinary major For undergraduates in applied mathematics. The program uses a micro- computer laboratory to give students hands-on experience with computer- mediated solutions to problems.	14
California State University - Chico, Chico, California Develops, tests and disseminates a training program for faculty teaching handicapped students. The project uses tapes, booklets and discussions to assist faculty.	12
Center for Career Alternatives, Seattle, Washington Continues to provide information, counseling, and placement in costsecondary programs to 2,200 individuals in the Seattle/King County area. The project focuses on the unique education needs of Asian Americans but offers resources to any individual.	15
Center for Education and Manpower Resources, Ukiah, California Shares their career information program for rural adults through a newsletter, audiovisual presentations, a handbook, and conference pre- sentations.	103
Center for Education of Non-traditional Students, Minneapolis, Minnesota Continues to assist campuses in Minnesota and in a five state area to identify and remove programmatic, attitudinal, and physical barriers to the education of the handicapped through conferences, workshops, and newsletter.	16



Center for Field Research, Belmont, Massachusetts Continues to expand opportunities for minority and female participation in scientific field research project. The volunteer network, Earthwatch, recruits and orients participants.	16
Central Washington University, Ellensburg, Washington Creates services and curricula for learning-disabled students entering college. Trains faculty to modify teaching approaches and content for these students and plans for the dissemination of some of these approaches.	17
University of Chicago, Chicago, Illinois Continues to help a consortium of seventeen undergraduate programs for adults strengthen their programs. The project focuses on measuring the outcomes of liberal education.	110
City University of New York Brooklyn College, New York, New York Continues to improve peer tutoring in writing nationwide through a summer program for faculty. The project is based on procedures for training and supervising peer tutors developed at Brooklyn College.	11
City University of New York Brooklyn Coilege, Brooklyn, New York Continues to develop a summer institute in Women's Studies to train high school teachers, counselors, and administrators. Institute participants study recent scholarship concerning literature, history, and sex roles, and construct instructional modules.	12
City University of New York Hunter College, New York, New York Employs an interinstitutional faculty seminar to create curriculum materials and courses on dilemmas that professionals face in working with the aged. The project will provide case studies and bibliographies, new courses at several institutions, and conferences.	34
City University of New York LaGuardia Community College, Long Island City, New York Develops an A.S. degree in School Food Management to advance school lunch workers to management positions. The project involves collaboration between the union, the College, and the New York City Board of Education (the employer).	44
City University of New York Lehman College, Bronx, New York Develops a mathematics laboratory for strengthening math skills in low achievement high school students. The laboratory employs microcomputers and programmable calculators.	46
City University of New York Lehman College, Bronx, New York Teaches Spanish-speaking students college level English through the Dartmouth method of Intensive Language Instruction as well as through intensive work in writing in Spanish and English. The project will attempt to curb attrition and "mainstream" non-native speakers of English.	46



City University of New York Medgar Evers College, Brooklyn, New York Develops model A.A. and B.A. programs for urban adults at Medgar	50
Evers College. Older students and faculty will cooperate in the plan- ning process.	
City University of New York Queensborough Community College, Bayside, New York Continues to encourage and assist the creation of instructional systems using teleconferencing for housebound handicapped persons. The project uses model teleconferences, workshops, and printed materials to share its expertise nationwide.	112
City University of New York York College, Jamaica, New York Continues to extend the COMP-LAB writing course to two high schools, a neighborhood-based mental health program, a union, and a CETA training center. The course has been especially useful for speakers of non- standard dialects.	103
Clark College, Atlanta, Georgia Continues to involve faculty in a major restructuring of the lower division to create a general education program. Activities include summer workshops, curriculum development efforts, and a redesign of the faculty reward structure.	17
Clark College, Atlanta, Georgia Develops sets of exercises to teach reading comprehension skills, especially those related to scientific prose. The project will adapt principles of mastery learning.	18
Clearinghouse for Community-Based Free Standing Educational Institutions, Washington, D.C. Continues to address several major problems of community-based educational institutions: institutional development, financial stability, accreditation, and dissemination of good practice.	18
Colegio Cesar Chavez, Mt. Angel, Oregon Continues to implement a transitional educational program for adult Chicanas helping them matriculate into a B.A. degree program. The project utilizes an alternative credentialing process, peer group support, and a core curriculum designed specifically for Chicanas.	19
College Entrance Examination Board, New York, New York Enables unaffiliated scholars to continue their research without faculty positions. The project will study the extent and nature of independent scholarship and explore links with institutions and groups.	19
College of New Rochelle, New Rochelle, New York Develops financial aid information and improves counseling for part-time, working students. The College Board will help share results and procedures nationally.	20



University of Colorado, Boulder, Colorado Facilitates the entry of Native American students into science and related careers. The project includes an intensive four week summer program in science and mathematics, and training workshops for teachers and counselors of Native American students.	20
Colorado Mountain Junior College, Glenwood Springs, Colorado Publicizes the successful Outreach Adult Counseling and Information Services (OACIS) program to public community colleges through a monograph and a slide tape presentation.	103
Colorado Women's College, Denver, Colorado Continues to contribute to a new definition of a college for women by drawing upon the traditions of learning through risk-taking in new and unsure environments. College faculty members working with outside facilitators build curricular experiments based on this new application of experiential education.	21
Commonwealth Association of Students Foundation, Harrisburg, Pennsylvania Continues to review and critique the grievance procedures at three Pennsylvania state colleges. Students and faculty will participate in the process, and a handbook of the rules and regulations for these colleges will be published.	22
Commonwealth Job Development Center, Hato Rey, Puerto Rico Continues to provide adult education for Puerto Ricans living in housing projects, through the use of community educational resources, volunteers, professionals, and learning facilitators.	22
Conference of Small Private Colleges, Princeton, New Jersey Provides ways for colleges to minimize the damage to education as a result of college closings. The main product will be a handbook detailing alternative futures for college programs and plants.	23
Conference of Small Private Colleges, Princeton, New Jersey Publishes a handbook for directors of continuing education programs detailing at least twenty-two ways in which institutions can assist adults to finance their education.	104
University of Connecticut, Storrs, Connecticut Expands a program which identifies, motivates, and educates disad- vantaged high school and pre-freshman students interested in pursuing careers in the allied health professions.	23
Contra Costa Community College District, Martinez, California Conducts weekly seminars to train subject area instructors to teach students to read and write more effectively. Instructors will also supervise and evaluate trained tutors who will work with deficient students in each discipline.	24
Corrections Clearinghouse, Olympia, Washington Continues to promote the adaptation of a highly successful career awareness program for ex-offenders. The program helps these adults examine their vocational and educational options.	111

Council for the Advancement of Experiential Learning, Columbia, Maryland Provides locally accessible training for faculty who supervise experiential learning. CAEL cooperates with three other national organizations.	24
Council for the Advancement of Experiential Learning, Columbia, Maryland Continues to improve the quality and availability of information about programs assessing prior learning of non-enrolled learners. The project provides information to advisors of learners via telephone and an information dissemination system.	25
Council for the Advancement of Experiential Learning: Mountains and Plains Regional Council, Littleton, Colorado Advances quality education for adult learners via a collaboration between CAEL, the Council for the Advancement of Small Colleges, and 30 public and private postsecondary organizations in six western states. The collaborators seek to share resources, improve practices and assess quality.	25
Council for Opportunity in Graduate Management Education, Inc., Cambridge, Massachusetts Continues to focus on the underrepresentation of minorities in graduate schools of management. The project establishes COGME as a resource for students, undergraduate administrators, and other graduate schools in addressing the problem of minimal minority representation in graduate management education.	26
Cultural Education Collaborative, Boston, Massachusetts Continues to establish relationships between cultural institutions and community agencies. Representatives from both groups plan and carryout cultural community education programs which serve Boston's adult community.	26
Delaware Art Museum, Wilmington, Delaware Continues to establish self-sustaining neighborhood educational art projects. The museum supplies or organizes training and instruction.	27
University of the District of Columbia, Washington, D.C. Expands a one-year experiment with an alternative teaching strategy that actively involves students in small learning groups. Extends the program to include new faculty and disciplines outside of the social sciences.	27
Earlham College, Richmond, Indiana Implements a Senior Year Studies program which synthesizes students' previous work. The program will establish a variety of courses, non- credit activities, and a post graduate internship.	28
Eastern Montana College, Billings, Montana Expands a teleconferencing system to serve rural Montana residents, including students on Indian reservations.	28



Continues to develop a ten-county educational delivery system for rurally isolated adults in Eastern Oregon. A network of participating colleges, industries, and public agencies will provide cost-effective postsecondary educational opportunities through regional outreach centers and distance instruction.	29
Educational Television Center, Menlo Park, California Continues to deliver educational information and courses to older adults at group sites with the cooperation of colleges and social service agencies.	29
Educational Testing Service, Princeton, New Jersey Continues to investigate the demographic and economic characteristics of minority students seeking assistance to attend graduate and professional school. Compares resources, expenses, indebtedness, and financial aid packages in order to understand how minority students make financial decisions about graduate education.	30
The Feminist Press, Westbury, New York Produces a comprehensive volume of information for college-bound women, entitled Everywoman's Guide to Colleges and Universities. The book will define and report on the "health" of postsecondary institutions for women.	30
Florida International University, Miami, Florida Continues to work with community agencies and educational institutions to help them respond to migrant educational needs and interests. The project uses a community organizing approach to raising consciousness about educational opportunity among rural migrant workers.	31
The Franklin Institute, Philadelphia, Pennsylvania Continues to develop a pioneering satellite museum in sa urban mall in downtown Philadelphia. The project gives science instruction and builds a broader visitor population for the parent museum.	31
Gallaudet College, Washington, D.C. Develops Western European and Latin American Area studies programs for deaf students. Integrates language resources and creates new curricula to provide deaf students with the foundation needed to understand foreign language and cultures.	32
Graduate School for Urban Resources and Social Policy, San Diego, California Trains minority researchers by placing them in community organizations. The project aims to further local community development activities by helping administrators of community-based organizations evaluate and improve their services.	32
Harvard College, Cambridge, Massachusetts Makes information available about the Value Added approach to measuring student learning in postsecondary programs and institutions, through a workbook and consulting assistance.	104



Hispanic American Career Education Resources, Inc., New York, New York Continues to establish an Hispanic Women's Learning Resource Center which serves the educational and career needs of Hispanic women in New York City. All services are designed with the adult Hispanic women's needs and style in mind and include financial counseling and self growth sessions.	39
Hispanic Higher Education Coalition, Washington, D.C. Expands efforts to improve educational opportunities for Hispanics. Activities include providing technical assistance, disseminating critical funding information, facilitating transfers between two-year and four-year institutions and establishing a resume bank.	33
Hood College, Frederick, Maryland Establishes a program to recruit Hispanic women. The project also implements an academic program and support system for these women and begins a process of institutional "biculturalization."	33
Howard University, Washington, D.C. Continues to develop a program to strengthen the research skills of minority junior and senior college students. Skills in conducting research, performing data analysis, and reporting results will be developed.	34
Illinois Public Community College District 514 (Illinois Central College), East Peoria, Illinois Continues to adapt the Illinois Central College reasoning skills program to six other community colleges. The program is interdisciplinary, and based on Piagetian principles of cognitive development.	35
Incarnate Word College, San Antonio, Texas Continues to establish an outreach program to serve older, single, and bilingual women in San Antonio. The project assists them in making transitions into postsecondary institutions through skills analysis, remediation and counseling in a milieu familiar to and supportive of women.	35
Indiana University at South Bend, South Bend, Indiana Continues to broaden a faculty mentor program to help build an intellectual community of faculty and students at a large commuter campus. Mentors and peer tutors lead seminars which relate the liberal arts to the concerns of commuting students.	36
Industrial Cooperative Association, Cambridge, Massachusetts Develops educational programs and materials to improve workers' abilities to sustain and manage cooperative enterprises. Initial work will be at four sites in New England and North Carolina.	36
Institute for Architecture and Urban Studies, New York, New York Continues to establish a new unit in architectural and planning education. The project is intended to make such education more relevant to the problems of the inner city.	37
Institute for Labor Education and Research, New York, New York Extends a model worker education program to six union locals by training twenty stewards in small group methods and use of modular materials. Develops a network of labor education leaders.	37



Institute for Research in History, New York, New York Develops a program of career change seminars for tenured faculty considering leaving adademic employment. Seminars will be twelve weeks in duration, and will include direct job experience.	38
Institute of the Black World, Atlanta, Georgia Establishes a two-year curriculum development project in four areas of Black studies: history, political economy, sociology, and culture. Project sets up a clearinghouse on model courses, publishes a directory and holds a series of discipline-based and interdisciplinary workshops.	38
Institutional Development and Economic Affairs Service, Nederland, Colorado Continues to adapt the successful Foxfire Learning process involving migrant youth in a postsecondary learning experience. Youth enroll in area community colleges and participate in a curriculum design that includes writing and publishing a series of community and career awareness profiles.	39
International Ladies' Garment Workers' Union, New York, New York Trains learning organizers to provide educational information and advisement for union workers.	40
University of Iowa (Conduit), Iowa City, Iowa Continues to adapt 35 successful computer-assisted instructional programs so that they can be used on various types of microcomputers. "Conduit" disseminates the program along with handbooks on how to modify and develop new programs.	40
Jersey City State College, Jersey City, New Jersey Continues a program to train teachers for urban schools. The program emphasizes practical, classroom experience.	41
John C. Cambell Folk School, Brasstown, North Carolina Develops a 30-week program in the skills required for homesteading. The project will be especially attractive to retirees who intend to live more self-sufficiently.	41
Kansas City Kansas Community College, Kansas City, Kansas Provides individualized vocational and career training programs for handicapped and disabled individuals in the service area of the institu- tion. A labor-industry council will be created to coordinate support services such as child care and remediation.	42
Kansas State University, Manhattan, Kansas Continues to adapt the University for Man model of rural self-help education to other small communities in Oklahoma, Missouri, Kentucky, and South Dakota. A statewide organization also develops its capacity as a consultant to local communities.	42
Kentucky Highlands Investment Corporation, London, Kentucky Continues to train and counsel small business owners, managers and civic leaders in community organizations to build their decision-making and planning skills. The project initiates and sustains community-based economic development in rural Kentucky through the investments of these key social and business entrepreneurs.	43



Kirkwood Community College, Cedar Rapids, Louisiana Implements an interactive TV program for rural Iowans. Courses using the home environment for "laboratory" experiments will be developed.	43
Labor Institute for Human Enrichment, Inc., Washington, D.C. Establishes a Worker Advisory Service to provide assistance to companies, unions and postsecondary institutions developing educational plans and programs for working adults.	44
Latino Institute Research Division, Reston, Virginia Establishes an Information and Reference Center for "Educacion Liberadora" in order to develop a national network of projects based on the approaches of Paolo Freire. Relevant project information will be compiled and indexed, and educational materials will be published.	45
League for Innovation in the Community College, Los Angeles, California Provides training for community college women who have potential to assume major policy-making positions in the 1980's. Strategy will include workshops, use of mentors, and national networking.	45
Loyola University of Chicago, Chicago, Illinois Continues to provide counseling, training, guidance, and internship opportunities for faculty and administrators during sabbaticals. These activities renew faculty interest in teaching as well as expose them to new career options.	47
LULAC National Educational Service Center, Inc., Washington, D.C. Continues to conduct research and evaluation related to the persistance of Hispanic students in college. The project explores particularly the relationship between counseling and financial aid services.	47
Lutheran Social Mission Society, Philadelphia, Pennsylvania Continues to improve curricula, and educational and employment counseling for working class women in a community-based college program offering an A.A. degree in cooperation with the Community College of Philadelphia. The program respects ethnic traditions, as well as the needs and goals of working class women.	48
University of Maine at Augusta, Augusta, Maine Continues to establish two community adult learning cooperatives in rural areas of Maine. Four colleges jointly sponsor these cooperatives, with the participation of other community organizations.	48
Mary Baldwin College, Staunton, Virginia Disseminates the technique and strategies for educating adults developed for Mary Baldwin's adult degree program (under a FIPSE grant) to five small liberal arts colleges. Provides technical assistance and a manual to participating institutions.	49
University of Maryland College Park Campus, College Park, Maryland Integrates experiential learning into the general education curriculum The project assists faculty to develop out-of-class activities, and problem-solving and decision-making exercises.	•



Massachusetts Institute of Technology, Cambridge, Massachusetts Continues to provide a community education referral service, information bank, and learning aid in a public library. The project utilizes an easy-to-use computer, and provides telephone access to the information as well.	50
Memphis State University, Memphis, Tennessee Develops materials to be used in training secondary school teachers and counselors to prepare, motivate, and encourage minority students to pursue engineering and technology fields.	51
Memphis State University, Memphis, Tennessee Continues to develop an Institute for Academic Improvement that assists colleges and universities in improving traditional practices. The project also develops new approaches to individualized education, experiential learning, and the education of adults.	51
Mexican American Cultural Center, San Antonio, Texas Educates young Mexican-American community leaders in basic administration and community organizing. The program will encourage instructive local change.	52
Mexican American Legal Defense and Education Fund, San Francisco, California Creates an institute to increase access to the legal profession for minority individuals. The project completes a study and develops models for admissions criteria, recruitment, retention and bar passage.	52
Miami-Dade Community College, Miami, Florida Continues to implement a computerized system that allows instruction with individualized starting and completion time, course lengths, and awards of credit. The framework includes a planning and budgeting system for dollars, faculty time, and other resources, as well as systems for scheduling, registration, and record keeping.	53
University of Michigan, Ann Arbor, Michigan Produces a specially-designed television program about writing to be used in classrooms and for national broadcast. The program and supplementary materials will be evaluated for instructional effectiveness both in classrooms and with general audiences.	53
University of Michigan, Ann Arbor, Michigan Continues to deliver instruction in mathematics, language, logic, scientific method, and reasoning via telephone hookup with community-based computer facilities. The project mounts and assesses a demonstration model aimed at women, older people, minorities, community college students, and homebound and institutionalized persons.	54
University of Michigan, Ann Arbor, Michigan Directs and coordinates the activities of FIPSE's National Project IV: Examining the Varieties of Liberal Education. Fourteen programs at different institutions are involved in the overall evaluation and reporting of findings.	106



Miles College - Eutaw Campus, Eutaw, Alabama Continues to enable the faculty and staff of an innovative program for minority rural adults to modularize their curriculum and upgrade their capacity to help students improve basic skills.	54
University of Minnesota, Minneapolis, Minnesota Continues to assist faculty to better adapt their instruction to the developmental and learning characteristics of their students. A consultation model is used to focus on individual faculty members' needs.	55
Mississippi Industrial College, Holly Springs, Mississippi Continues to develop and test a model curriculum to serve first- generation college students from culturally and economically deprived rural Southern areas. The project develops basic skills linked to major area courses within a competency-based framework.	55
University of Montana, Missoula, Montana Designs and implements a competency-based legal education for students who intend to practice in small, rural non-corporate law firms in the Pacific Northwest. Project will inventory legal skills needed to be effective regionally and will also develop strengths in Native American law.	56
Morgan State University, Baltimore, Maryland Continues to develop a multidisciplinary school of Built-Environments studies. The project intends to increase the number of minorities studying the professions of architecture, landscape architecture, city and regional planning, and urban design at the undergraduate and graduate levels.	56
Museums Collaborative, Inc., New York, New York Provides assistance in implementing cultural exchange through a "voucher" system. The project arranges collaborations between arts organizations and community groups.	104
National Congress of Neighborhood Women, Brooklyn, New York Forms a consortium of three grassroots community groups to offer A.A. degree-level programs. The groups will also develop a new B.A. option for a multi-racial, primarily female clientele through affiliation with postsecondary institutions.	57
National Congress of Neighborhood Women, Brooklyn, New York Continues to develop an urban education program for ethnic women, using the neighborhood as a learning laboratory, and co-sponsors an A.A. degree with LaGuardia Community College. Project staff develop materials, provide technical assistance to adaptors and establish a network to dis- seminate the model.	58
National Manpower Institute, Washington, D.C. Develops a press kit to be distributed to more than 7000 individuals and groups in conjunction with National Secretaries Week, containing information on career counseling and development programs.	104



National Public Radio, Washington, D.C.	111
Continues to disseminate an instructional radio program for adults developed at West Virginia Wesleyan College. The project uses the national satellite instructional radio network.	
National Society for Internships and Experiential Education, Washington, D.C.	58
Establishes a peer assistance network-in-learning with the cooperation of four other national organizations. A toll-free number and resource papers will also be used to provide guidance to faculty developing experiential learning programs.	on
National Women's Studies Association, College Park, Maryland Continues to work cooperatively with experts in the field to improve experiential learning components of Women's Studies programs. NWSA will make referrals, run regional workshops, and publish a handbook.	59
Native American Education Services, Inc., Chicago, Illinois Strengthens existing B.A. degree-granting programs to train the American Indian community in tribal development. The project also forges agreements with tribal educational institutions at three reservation sites and develops inter-institutional relationships in one urban setting.	59
University of Nebraska, Lincoln, Nebraska Continues to provide tenured faculty members on sabbatical from their home institutions semester-long seminars on teaching chemistry and physics. The program will be evaluated to determine if there is a change in the quality of instruction when participants return home.	60
New England Colle e, Henniker, New Hampshire Continues to provide technical assistance to five institutions adapting an educational program for senior citizens. The PIONEER program provides mini-courses for the participants and involves them in extracurricular activities with undergraduates.	111
New England Regional Joint Board, Amalgamated Clothing and Textile Workers' Union, North Dartmouth, Massachusetts Provides basic skills instruction and technical managerial training to rank and file workers. The project is directed to union locals with some ties to postsecondary institutions.	60
New Environments for Women, Inc., Boston, Massachusetts Educates CETA youth program staff about high-technology occupations and establishes systems to channel occupational information to them. The project also develops models for increasing access of CETA-eligible youth, especially young women, to high-technology occupations.	61
University of New Mexico School of Madicine, Albuquerque, New Mexico Expands and refines the curriculum and management of an alternative medical program in primary health care. The project will require the medical student to work with patients earlier and more intensely than in traditional programs.	61



New York City Police Foundation, New York, New York Continues to assess the writing problems of police managers and designs a curriculum to deal with them. This collaboration between the NYC Police Department and John Jay College of Criminal Justice also identifies systematic patterns of poor communication in a major organization.	62
North Ward Educational and Cultural Center, Newark, New Jersey Brings together 25 community leaders from different cultural constituencies in Newark. Montclair State College will establish a cross-cultural education program for them.	62
Northeastern Illinois University, Chicago, Illinois Continues to develop an Educational Studies major designed for educators working in non-school settings. The project also develops internships in non-school settings.	63
Northern Kentucky University, Highland Heights, Kentucky Implements an interdisciplinary applied program in sociology and anthropology. The project trains undergraduates as specialized research analysts in such fields as minority affairs, gerontology, and corrections.	63
Northern Rockies Consortium for Higher Education, Logan, Utah Continues to develop instructional methods at 22 member schools. The project combines incentive grants, consultant aid, and workshops.	64
Northwestern University, on behalf of the Committee on Institutional Cooperation, Evanston, Illinois Increases the awareness and knowledge of both faculty and graduate students in the major midwestern universities regarding career choices available to Ph.D.'s in the humanities. A workshop and follow-up activities will help shape and monitor development of programs to counsel up to 12,000 graduate students.	64
Octameron Associates, Alexandria, Virginia Publishes a guide to academic merit scholarships for use by talented minority and disadvantaged college-bound youths. The program also evaluates the guide in regard to the number of requests for information about each scholarship and the number of grants awarded to these students.	65
Oregon State University, Corvallis, Oregon Continues to involve faculty consultants as administrative interns in the College of Liberal Arts. The consultants advise other faculty on a variety of institutional, pedagogical and administrative matters.	65
Organization of American Historians, Bloomington, Indiana Plans for greater integration of Black women's history and for greater participation of Black women scholars in the OAH. Activities include identification of historians involved in research in the field,	66



networking, and workshops for graduate students on the dissertation.

Organization of American Historians, Bloomington, Indiana Continues to integrate the history of women into the surveys of American History and Western Civilization taught in most history departments. The project brings together feminist historians and survey course faculty in a working conference, and produces course outlines and packets of readings.	66
Pacific Basin School of Textile Arts, Berkeley, California Continues to expand its certificate program in the textile arts. The expansion includes developing a new curriculum for marketing, production and career development.	67 .,
Pacific Region Postsecondary Education Council, Washington, D.C. Continues planning and development for regional cooperative efforts to serve postsecondary education needs in the U.S. territorial islands. The council combines for the first time postsecondary institutions in Guam, the Trust Territory of the Pacific Islands (Micronesia), the Northern Marianas and American Samoa.	67
Paideia, Berkeley, California Continues to explore patterns and styles of learning. The project works with faculty and students in various institutions to increase awareness of the classroom and teaching in order to improve student learning.	68
University of Pennsylvania, Philadelphia, Pennsylvania Continues to offer a leadership training program for women students which also sensitizes male students to new styles of leadership and to democratic modes of working with women. The program serves undergraduate and graduate students in the College of Arts and Sciences.	69
University of Pennsylvania, Philadelphia, Pennsylvania Continues to adapt a workshop on women in management for presentation at individual institutions. The program meets each institution's particular needs and encourages creation of networks and support groups on campus.	111
Pennsylvania State University, University Park, Pennsylvania Demonstrates cooperative regional planning, crossing state lines and jurisdictions, to better match needs and resources in all parts of postsecondary education. There will be pilot sites in upstate New York and Pennsylvania, and in the Gulf Coast region.	68
Peralta Community College District, Oakland, California Increases the teaching effectiveness and sense of affiliation of part-time instructors. Methods include refining existing orientation, communication, and evaluation procedures, and training part-time faculty members as teaching and learning consultants.	69
The Philadelphia School of Office Training, Philadelphia, Pennsylvania Trains high school dropouts in office skills while they simultaneously earn their high school equivalency degree. The program serves as a bridge for out-of-school students who need quick entry into work and further access to postsecondary education.	70



Pikeville College, Pikeville, Kentucky Continues to develop four satellite centers offering non-credit courses for isolated and economically depressed individuals who fear and distrust traditional education. Initial courses are taught by members of the community.	70
University of Pittsburgh, Pittsburgh, Pennsylvania Establishes faculty and student seminars and other activities to investigate the language and knowledge structures of academic disciplines. The activities will lead to improved communication between student and teacher as well as the restructuring of liberal education courses.	71
Polytechnic Institute of New York, Brooklyn, New York Brings up to 100 institutions into an existing network of reentry programs for women with degrees in science. Project provides technical assistance, incentive grants and networking to facilitate the adoption of the reentry strategy nationally. The Fund and the National Science Foundation are co-sponsoring the project.	71
Polytechnic Institute of New York, Brooklyn, New York Continues a program for minority women in management, and adapts it to two engineering fields: computer science and transportation. The long term goal is to increase the number of minority women in these fields.	72
University of Portland, Portland, Oregon Continues to promote a cooperative effort among local hospitals, community colleges, and the University of Portland to provide a baccalaureate program for registered nurses in geographically isolated areas.	73
Puerto Rico Junior College, Rio Piedras, Puerto Rico Continues to establish study centers throughout the island. Students enrolled in courses carried on cable TV can take examinations, receive tutorial and remedial assistance, attend workshops and orientations, and interact with other students on an informal basis.	73
Raza Center for Alternative Education, Los Angeles, California Creates a labor school using a bilingual/bicultural approach to provide progressive education for East Los Angeles workers.	74
University of Rhode Island, Kingston, Rhode Island Continues the reform of general education via skills-oriented courses. Additional funding supports a new natural science component, an outreach effort to recruit part-time learners, and a dissemination effort.	75
University of Rhode Island, Kingston, Rhode Island Continues to help other institutions adapt several models of counseling services for adult learners. Workshops are used to retrain the professional counseling staffs and to heighten their sensitivity to the needs of adult learners.	112



Rhode Island College, Providence, Rhode Island Continues to establish a personalized, work-related program at an urban educational center for minority students in Providence. The program involves a collaboration with Rhode Island Junior College for a joint A.A. degree.	74
Richland County School District One, Columbia, South Carolina Develops and implements an internship program for potential school administrators. The project also develops components of a field-based, education administration curriculum to provide leadership training for practicing administrators.	75
Saint Edward's University, Austin, Texas Continues to implement a listening-skills training program for underprepared freshmen. The program also tests the effect of improved listening on other language skills.	76
Saint Peter's College, Jersey City, New Jersey Continues to expand the current two-year degree program in Public Policy into a five-year Bachelor of Science degree program. Provides community activists with the education and skills training necessary for significant job advancement and improvement of public service in Hudson County.	76
San Diego State University, San Diego, California Offers cable TV courses for the elderly with a telephone hookup so that home viewers may communicate with a studio instructor.	77
San Diego State University - Imperial Valley Campus, Calexico, California Continues to establish an Institute for Small Business Management on the California/Mexico border to assist small businessmen. The project also develops a degree program for students entering the field.	77
San Francisco State University, San Francisco, California Continues to help students to succeed in entry math courses and to function in a society where computers and statistics play an important role. This project supports a laboratory, curriculum development, courses in statistical and computer literarcy, research activities, and faculty training.	78
Simon's Rock of Bard College, Great Barrington, Massachusetts Studies how women of different ages and stages of development in a variety of formal and non-formal learning environments think about, evaluate, and use the educational opportunities open to them. The project will also disseminate its findings and develop new approaches and programs to serve women's needs.	78
Smith College, Northhampton, Massachusetts Develops a program to advance the careers of mid-management women and their supervisors. The program takes place in a summer session with a project to be completed the following year.	79



Society for Values in Higher Education, New Haven, Connecticut Continues to work through a nationwide consortium of diverse colleges and universities to improve the quality of undergraduate general education programs. Each institution designs and implements a new or strengthened program through a task force composed of faculty, administrators, and students.	79
Society of Hispanic Professional Engineers, Los Angeles, California Pursues multiple strategies aimed at increasing the number of Hispanic students pursuing engineering studies. Expands on past efforts of organizing student chapters by providing peer support and tutoring, and developing a directory of Mexican-American engineers.	80
Solidaridad Humana, Inc., New York, New York Continues to establish itself as a comprehensive educational institution providing independent study, contract learning, vocational education, and an effective path to postsecondary education for Hispanics.	80
Standing Rock Community College, Fort Yates, North Dakota Continues to collaborate with North Dakota State College to offer junior and senior level programs in social services to meet the needs of a Sioux Indian reservation.	81
University of the State of New York, Albany, New York Tests the "study circle" approach for organizing and serving learners and workers. Coordinators in five locations will establish study circles in workplaces.	87
State University of New York at Binghamton, Binghamton, New York Continues to convert a computer-based introductory course in formal logic so that it can be run on a variety of computers across the country. The program was adapted from work begun at Stanford University.	82
State University of New York College at Geneseo, Geneseo, New York Continues to extend educational opportunities to interstate migrant youth. Validates and refines an earlier program in an attempt to move toward a national model.	82
Student National Medical Association, Inc., Washington, D.C. Establishes a tutorial program to improve the performance of Black and Hispanic students on the New Medical College Admissions Test. Activities also include identifying minority pre-med students and pre-paring a diagnostic test.	81
Temple University, Philadelphia, Pennsylvania Continues to establish a program of workshops and seminars on teaching composition for faculty from disciplines other than English.	83
University of Tennessee, Knoxville, Tennessee Continues to disseminate a reading program that serves functionally illiterate adults. The project provides technical assistance to adaptors of the program who include a community college and a community service	112



agency.

University of Tennessee Center for the Health Sciences, Memphis, Tennessee Develops a continuing education program for practicing pharmacists focusing on patient screening, management and referral. The program for pharmacists who have little access to professional development programs will take place at the work site, at home and in workshops.	83
University of Texas at Austin, Austin, Texas Develops and validates a set of procedures for evaluating college writing and college writing programs. Research will be done on the goals, process, products and teaching of writing.	84
University of Texas at Austin, Austin, Texas Continues to develop materials and training exercises to enhance faculty skill in teaching non-traditional students. The materials are field-tested and evaluated by a consortium of community colleges across the country.	84
Thomas A. Edison College, Trenton, New Jersey Establishes a statewide testing and assessment center for participating institutions which serve adult learners. The project also develops policies and procedures to grant credit for prior learning at the member colleges, with Edison performing the assessments.	85
Tuits university, medicid, massachusetts	.04
United Auto Workers, Detroit, Michigan Continues to implement a retirement planning program for UAW blue collar workers. The project trains staff to run the program, tests the program with a pilot group, and spreads the program to seventeen regions nationally.	85
United Church of Christ - Cedar Lake Home, Westbend, Wisconsin Continues to experied aducational programs for professionals and para-professionals in health care fields. Practical experiences include workshops to bring together youth and the aged, and skills training for the aged.	86
United States Student Association, Washington, D.C. Encourages students and administrators to cooperate in evaluating and solving problems in financial aid administration. The project designs consumer-oriented approaches to help campus financial aid officers determine student eligibility.	86
University City Science Center, Philadelphia, Pennsylvania Assembles and produces video and print materials designed to increase understanding regarding alternatives to violence. The instructional materials will be widely disseminated in colleges and community settings.	87
University of Utah, Salt Lake City, Utah Continues to improve the quality of instruction in American Indian history by developing, producing, and distributing video cassette programs by scholars of national reputation. The project also provides consulta- tions at ten to twelve western institutions.	88



Vincennes University, Vincennes, Indiana Continues to assist welfare recipients, particularly mothers, in preparing for the completion of a two-year occupational program or for transfer to a college program leading to employment.	88
Virginia Commonwealth University, Richmond, Virginia Helps faculty to evaluate and change the assumptions they make about Black students through interviews, personal journals, classroom recordings, and other means.	89
University of Washington, Seattle, Washington Continues to disseminate a method for conducting classroom evaluations of teacher instructional effectiveness. The program intends to research and refine the method as it comes into wider use on other campuses.	105 3
University of Washington, Seattle, Washington Continues to offer a graduate program in tribal administration that serves students nominated by their tribes. The Graduate School of Public Affairs and the United Indians of All Tribes Foundation are jointly sponsoring the program.	92
University of Washington, Seattle, Washington Develops a training program for community outreach workers at health facilities serving Spanish-speaking migrant farmworkers. Students earn 70 credits toward the Associate degree.	91
University of Washington, Seattle, Washington Offers a workshop model to increase mathematics and spatial abilities and to improve attitudes toward the teaching of mathematics to twenty math educators from teacher training programs.	91
Washington Center for Learning Alternatives, Washington, D.C. Develops new instruments and procedures to assess interns' competencies in self-assessment, goals clarification, and life planning. The assessment process will be used by WCLA's affiliated institutions and others interested in experiential education.	89
Washington Center for the Study of Services, Washington, D.C. Continues to prepare an evaluative guide for prospective students of vocational schools in the D.C. area.	90
Washington School of Psychiatry, Washington, D.C. Continues to disseminate the principles and practices of clinics to combat math anxiety by publishing materials and conducting demonstrations. Materials include a program and specialist directory, a program operator's manual, and a self-help kit for adult learners.	112
Washington State University, Pullman, Washington Conducts career and life planning workshops and practical skill development courses for rural women. The program will be carried out through a consortium of women's programs at five colleges and universities.	90
Wayne State University, Detroit, Michigan Continues to enable three other colleges and universities to adapt a flexible B.A. program for working adults. The adapting institutions	92



draw from and contribute to a revolving loan fund that enables additional institutions to adapt this model in future years.

Wellesley College, Wellesley, Massachusetts Strengthens efforts to adapt the New England region administrative skills program for women in higher education administration, through brochures and manuals, workshops associated with national conferences, and direct technical assistance at new sites.	105
Wells College, Aurora, New York Extends a project to stimulate and improve educational programs for women interested in public leadership. This national effort includes technical assistance, regional dissemination conferences, and videotapes about Black women and leadership.	93
Wesleyan University , Middletown, Connecticut Continues to evaluate and refine the College of Science in Society. The College meets the need for pre-professional study while providing a perspective on pressing social problems.	93
Wesleyan University, Middletown, Connecticut Continues to foster the creation of Masters' programs in Liberal Studies. A summer institute and a manual help approximately 40 new institutions create such programs each year.	113
West Virginia Institute of Technology, Montgomery, West Virginia Continues to establish an off-campus labor school offering courses, certificates, and B.A. degrees for working adults in southern West Virginia. The project develops a flexible approach to curriculum and instruction.	96
Western Interstate Commission for Higher Education, Boulder, Colorado Circulates the names of minority students for recruitment into graduate schools under the aegis of WICHE. The project will expand membership of the Western Name Exchange, improve recruiting techniques, evaluate services, and increase information dissemination to students.	94
Western Interstate Commission for Higher Education, Boulder, Colorado Continues to develop and test an evaluation procedure for internship programs. The project develops guidelines for good practice, completes a western directory of internship programs, and disseminates products to selected sites.	94
Western Regional Learning Center, San Francisco, California Educates staff of community organizations in "action-research". The method encourages staff to gather and analyze data in order to better understand the impact and function of the organization.	95
Western Wisconsin Technical Institute, La Crosse, Wisconsin Educates future phototypesetters in skills such as analysis, critical thinking, and problem-solving useful in the changing fields of word processing, phototypesetting, and computers. Instructional modules	95



Wheaton College, Norton, Massachusetts Revises the college's introductory courses to integrate the study of women into the core liberal arts curriculum. The methods to be used will be determined through a self-assessment by faculty in each department.	96
Wheeling College, Wheeling, West Virginia Enriches student life by using the teacher as model and advisor as well as instructor. The concept of mentoring will be explored by students, faculty and alumni in order to strengthen the learning community in a small liberal arts college.	97
Wilberforce University, Wilberforce, Ohio Continues to develop a unified pilot program that brings perspectives of three disciplines to the study of four societies. Integrates "community building" and skills work with a program to reduce attrition.	97
Wilderness Inquiry II, Minneapolis, Minnesota Integrates disabled and able-bodied persons on canoe expeditions in the northern lake country of Minnesota to encourage personal growth and development of these students.	98
Wisconsin Foundation for Vocational, Technical, and Adult Education, Madison, Wisconsin Continues to establish a consortium of district vocational, technical, and adult education schools. The project develops competency-based curriculum materials on film and videotape, reduces duplication and increases quality of programs.	98
WNET/13 - Office of Higher and Continuing Education, New York, New York Continues to develop courses and refine an educational delivery system for adult learners at community and workplace learning centers in the New York metropolitan area. Combines the resources of open broadcast television, print materials, and the teaching and support staff of eight area colleges and universities.	99
Women, Inc., Dorchester, Massachusetts Implements a self-education and pre-vocational program for minority women focusing on social, economic, and political institutions and their relation to individual identity. The project also strengthens basic analytical and writing skills, and prepares students for a vocational program.	99
Women's Community, Inc., Los Angeles, California Continues to establish a Feminist Graphics Workshop at the Women's Building, a women's art school in Los Angeles. Teaches third-world, career-transition women and others graphics techniques, and makes women's voices public by producing and exhibiting multiple copies of their art.	100
Women's Educational Center, Inc., Cambridge, Massachusetts Develops and packages for on-going distribution a film series on Black women artists. The series will provide curriculum materials for the emerging field of Black Women's Studies and supplement existing Black Studies curricula.	100



Women's Enterprises of Boston, Inc., Boston, Massachusetts Plans a new curriculum and comprehensive specifications for an institution to qualify women for mechanical and technical occupations.	101
Women's Enterprises of Boston, Inc., Boston, Massachusetts Continues to develop new strategies and programs to grant women access to technology education. The project works through a consortium of postsecondary institutions.	101
Women's Equity Action League Educational and Legal Defense Fund, Washington, D.C. Continues to help women students to secure their legal rights to postsecondary athletic and physical education programs. The SPRINT project provides information, referral, and a toll-free hotline.	102
Worcester Consortium for Higher Education, Worcester, Massachusetts Continues to lay the institutional and curricular groundwork for a multi-institution Master's program in health-care administration. The collaboration involves five public and private institutions.	102
Working Women, National Association of Office Workers, Cleveland, Ohio Designs and implements counseling and curriculum services for women over 45 in six to eight cities. The project focuses on job and retirement planning, and uses the services of community colleges and social service agencies.	57

University of Alabama University, Alabama

Higher education is faced with the need for faculty to assume new roles in providing educational opportunities for adult learners. How can we expect current faculty who are already working to capacity to assume these new roles? What other alternatives could be tapped to provide these much needed resources? The University of Alabama New College has found one solution: retired faculty.

The New College, a nontraditional school within The University of Alabama, provides a means for over 400 learners from over 10 states to earn undergraduate degrees through the External Degree Program. After attending a brief orientation on campus, students plan an individualized, interdisciplinary program utilizing a variety of learning methods. Upon successful completion of degree requirements, the student receives a B.S. or a B.A. degree from the University of Alabama.

Two of the most frequently used methods for obtaining undergraduate credit are the out-of-class learning contract and prior learning (or credit awarded for experiences which have been evaluated as college-level learning). During the first year of this 2-year grant, retired faculty have been assisting External Degree students by supervising out-of-class learning contracts, by evaluating prior learning portfolios, and by advising students on a general basis. Over 14 faculty initiated out-of-class learning. Contracts have been developed by retired faculty and made available to External Degree students in the first year of the project.

One of the findings during the first year of the project was that very few colleges and universities in Alabama have organized retired faculty groups. Goals for the second year of the project include assisting retired faculty from other colleges and universities in Alabama to organize and develop ways to continue services to their institutions after retirement.

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University of Alabama/Tuscaloosa Tuscaloosa, Alabama

The institutional prospects and problems faced by the University of Alabama are not unlike those of other state schools in the Deep South and, in some regards, in the nation as a whole. The enrollment of Black students, and particularly Black females, has been steadily increasing over the past 10 years. The percentage of Black faculty members is low and is actually declining in some divisions. There has never been a Black or Ethnic Studies program, and the institution has failed in providing an intellectual center for the academic lines of minority students.

The Women Studies Program and the Archive of American Minority Cultures of the University of Alabama are engaged in the first year of a 2-year project to develop, pilot test, and disseminate a course on the culture of Southern Black Women. This course will focus on the history, experience, and creative expression of Black women viewed in relation to their regional culture. In both development and implementation, the pilot course will concentrate on the discovery and analysis of previously uncollected and unexplored materials.

In the first year, researchers at The University of Alabama, working with a 6-member Advisory Board of Black scholars, will design and pilot test a model course. Information about the course and the second year of the project will be disseminated through brochures, curricular materials, and a 1-day workshop at the University of Alabama campus. Teachers in postsecondary institutions will be invited to attend.

In addition to the immediate impact that these courses will have on local campuses, the project is expected to have certain long-term benefits such as establishing a network among teachers interested in minority women's culture and in serving the needs of minority students. Beyond the 2-year period, comprehensive curricular materials will be available to teachers at cost, and copies of the class presentations prepared by students will be loaned on request to community groups in the region.

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University of Alabama/Birmingham Birmingham, Alabama

Allied health training within Alabama is concentrated almost exclusively at the School of Community and Allied Health (SCAH), The University of Alabama in Birmingham (UAB). SCAH, housed administratively in the UAB Medical Center, is the largest school of allied health in the United States. It has eight baccalaureate level allied health training programs. Research indicates that a majority of Black students still get their baccalaureate degrees from traditionally Black institutions of higher education (TBI's). There are eight 4-year TBI's in Alabama, enrolling 15,743 students. One academic area not offered on most TBI campuses is that of allied health. That results in a substantial segment of the postsecondary learner population--namely minority students--missing this educational opportunity.

This is the first year of a 2-year grant. It is designed to expand the postsecondary educational opportunities of Black students enrolled in Alabama's TBI's through the development of a consortium arrangement between the TBI's and the School of Community and Allied Health, The University of Alabama in Birmingham. The consortium provides a mechanism for minority students to enroll in baccalaureate level allied health training programs that presently are not available on the TBI campuses. Sixty-four students per year benefit from the expanded training opportunities that are available through this consortium arrangement by the developing formal inter-institutional agreements to develop/implement curricula articulation, the developing of a counseling system, and the project's becoming an on-going part of SCAH.

The project will contribute to the broadening of career options for Black students by expanding the curricula within the TBI's at no cost by allowing SCAH to serve as an extension of the TBI campuses. This cost-effective approach will result in an increased number of minority allied health professionals.

Project Director:

Bernard Kincaid SCAH/UAB University Station Birmingham, AL 35294 (205) 934-5614

American Assembly of Collegiate Schools of Business St. Louis, Missouri

Accrediting agencies evaluate quality of educational programs through the use of surrogate criteria which traditionally evaluate input and process variables, such as proportion of faculty with doctorates, admission standards, and curriculum elements. AACSB wants to develop a methodology for measuring the outcomes of the business school educational process in order to be able to supplement or replace current accreditation standards with criteria that are more closely related to results. AACSB is a private, not-for-profit, specialized accrediting agency which offers accreditation at both the baccalaureate and masters levels.

This is the first year of the second stage of the research project which focuses upon assessing 1) the extent to which output variables can be measured by techniques that are cost effective, 2) the degree to which output standards for accreditation are seen by students, faculty, and the business community in general as appropriate measures of quality, and 3) the extent to which the business school experience contributes to the amount of the output variable possessed by its graduates.

Several of the cognitive and non-cognitive qualities identified in the first phase are being evaluated with instruments either created for this research or adapted to this purpose from instruments used in industrial settings. In addition, a methodology is being developed for assessing the extent to which a business school experience contributes to the levels of knowledge, skills, etc. possessed by its graduates; i.e., to measure the value added.

If outcome measures can be developed and implemented, AACSB will attempt to develop accredited procedures which evaluate directly the quality of business school graduates. The direct impact will be felt by the more than 215 institutions with business programs currently accredited. In addition, the work may serve as a model for other disciplines that desire to maintain high standards of quality among graduates and need to assess the extent to which their schools meet those standards.

Project Director:

William K. Laidlaw, Jr. AACSB 11500 Olive Street Rd. Suite 142 St. Louis, MO 63141 (314) 872-8481



American Association for Higher Education Washington, D.C.

Current conditions in higher education raise important questions about the future vitality of the academic profession. Diverse, inadequately prepared students, restricted support services, and diminishing monetary rewards all threaten the quality of academic life. Declining opportunities for interinstitutional mobility have virtually eliminated a traditional means of academic career growth. These trends run counter to new evidence that ongoing change and a sense of progression are necessary elements of adulthood. In order to preserve the enthusiasm and initiative of mid-career faculty, it has become necessary to identify alternative methods of professional renewal (development, growth).

The American Association for Higher Education is a national association of individuals dedicated to improving the quality of higher education. With a l-year grant, AAHE is conducting a nationwide investigation to address the issue of mid-career faculty renewal. The purpose is to identify policies and practices which expand the career options of college professors. Programs which encourage faculty to assess their career direction (development) are being studied. The investigation is also examining projects which prepare faculty for new or revised roles in higher education institutions or nonacademic settings.

A report titled College Faculties at Mid-Career: New Options will result from the study. It will analyze issues critical to academic mid-career renewal and provide descriptions of representative renewal initiatives. The end product will offer a "state-of-practice" overview of efforts to make the academic career more responsive to individual and educational needs. The report will also present concrete guidelines for institutions seeking to enhance the development of professors in mid-career.

Project Director:

Roger Baldwin
American Association for
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AASCU Washington, D.C.

The definition, evaluation and improvement of "equality" in baccalaureate programs most often focus on departmental inputs and student knowledge outcomes in separate fields, with too little attention to key cross-disciplinary thinking skills: communication, analysis, synthesis, quantification, and valuing. As state colleges and universities sought better ways to be effective, AASCU's Resource Center for Planned Change studied the issue with its network of senior academic officers of AASCU campuses. They developed an institutional process to define and evaluate the neglected generic skills dimension of academic quality.

The Academic Program Evaluation Project tests the five-stage process at 10 AASCU schools: Ball State University, California State University/Chico, North Adams State College Ramapo College, SUNY/Potsdam, Southern Illinois University/Edwardsville, University of Nebraska/Omaha, Wayne State College, Western Carolina University, Western Kentucky University.

For APEP's second of 3 years, campus committees have already completed local definitions (Stage I) of four or five thinking skills (valuing is optional); these were reported in the Resource Center's periodical ALTERNATIVES (July 1980). Specification of measures for each skill (II) and design of a program evaluation (III) are the basis for this year's assessment of student skill levels and selected program inputs, to be followed by evaluation of findings (IV) and consequent policy decisions (V).

APEP's final product will be a 10-part case study of how well the model worked in answering each institution's questions. The Resource Center will also soon publish its guidebook, A PARADIGM FOR ACADEMIC PROGRAM EVALUATION. About 15 other AASCU members are already in a Consortium sifting APEP's experience for their own reassessments of program quality. The best results may come because many faculty and administrators find pleasure in pooling their different perspectives to think together about thinking. APEP's process has shown the potential to recharge the intellectual environment of institutions of higher education.

Project Director

Marina Buhler-Miko AASCU, Suite 700 One Dupont Circle Washington, DC 20036 (202) 293-7070



American Council on Education Washington, D.C.

Although colleges and universities have been addressing the needs of unemployed, disadvantaged persons served by the Compresensive Employment and Training Act (CETA) since 1974, very little is known about what these institutions are actually doing for CETA clients and how effective these post-secondary efforts have been in preparing CETA clients for jobs. The effective utilization of postsecondary resources by the CETA system requires thoughtfully developed coordination and collaboration between higher education and the CETA system on the local, state, and federal levels.

The American Council on Education, an independent, nonprofit education association, is a major coordinating body for postsecondary education. The Council is examining college and university programs and services funded under CETA for unemployed, disadvantaged individuals. During the first year of a 2year grant the Council and a national advisory committee are examining how postsecondary institutions serve the range of target groups under various CETA titles with program contracts from local and state government, prime sponsors, and Governor's CETA offices. The Council and the advisory committee are identifying and examining the prominent barriers and key issues involved in postsecondary-CETA relations. The range of instructional services provided to CETA program participants by colleges and universities are also being identified and studied.

In the second year of the project, the Council will disseminate information of lected during the first year, develop CarA resource networks among colleges and universities nationwide, and provide technical assistance and support services to postsecondary institutions and CETA agencies.

The anticipated outcomes of the project will be to improve the effectiveness of CETA client programs operated by colleges and universities and to develop more effective coordination between postsecondary education and the CETA system.

Project Director:

Richard Kropp American Council on Education One Dupont Circle Washington, DC 20036 (202) 833-4770

American Council on Education Washington, D.C.

Senior Associates, highly qualified and respected administrators in or near the early years of retirement, will represent ACE's Office of Women in working with key persons in the National Identification Program--state coordinators, planning committees, and state and national panelists. Senior Associates will serve as mentors and role models to women and extend the capability of the Office to seek positive institutional change.

The National Identification Program, begun in 1977, is designed to increase the recognition, acceptance, and promotion of highly-qualified women administrators. The project is the central effort by which the Office of Women addresses its primary goal of advancing women in academic administration. All aspects of the program include Black Hispanic, Native American, oriental and white women.

An overriding principle of the NIP is to get each person--state leader, national leader, or woman administrator--to assume individual responsibility for the advancement of women in leadership roles in higher education. In the first year of this 2-year project, Senior Associates, drawing upon their extensive experience, personal expertise, and wide acquaintance with educational leaders, will contribute to the implementation of this goal.

The proposal to use senior persons as agents of change for administrators is uncommon in higher education. This program may well suggest yet another effective means of rebalancing the distribution of other underrepresented groups in higher education.

Project Director:

Emily Taylor, Director
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American Council on Education
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American Indian Higher Education Consortium Denver, Colorado

The AIHEC colleges are young, developmental and small, and of our 17 colleges, only two are accredited and six are presently candidates with the regional associations. The other nine colleges, constituting the major-ity of our institutions, need special assistance in preparing for accreditation status. The Tribally Controlled Community College Assistance Act, P.L. 95-471, enacted October 17, 1978, requires that a college, to be eligible, must be accredited or must be making reasonable progress toward accreditation, i.e., at least a candidate for accreditation. To prepare these colleges to be able to participate in the Act, the AIHEC Board of Directors has made accreditation a priority in terms of staff functions. AIHEC is a jointly-sponsored effort on the part of its member colleges to provide a direct mechanism for facilitating access to resources needed for their continued development.

AIHEC staff works to provide necessary technical assistance through such functions as the provision of training, support services, resources identification, and general advocacy. As a consortium of like institutions, and the only organization specifically charged with Indian community college development, the AIHEC has access to information. resource persons, and data that can be shared among our colleges. Recently, a membership review was completed which assessed and compared the development and "vitality" of individual colleges, as well as identifying specialized talents at each college that may be applied to other colleges. To serve the nine "pre-candidate" colleges under this project, a process utilizing a complementary evaluation and planning format will be utilized to move those colleges toward becoming candidates for accreditation. This project is operating on the second year of a 3-year grant.

The result of this project will enable the nine AIHEC colleges to successfully achieve candidacies for accreditation status.

Project Director:

Leroy Clifford AIHEC 1626 High Street Denver, CO 80218 (303) 321-5909

American Institutes for Research Washington, D.C.

The complex language and organization of legal documents places an intolerable burden on all of us. Legislating change is not sufficient; law students must be taught how to write clear, understandable legal documents. Many law schools want to improve their curriculum in legal writing, but they have neither the resources nor the skills to do it themselves.

The American Institutes for Research (AIR) an independent, non-profit research institution, has been developing curricula to teach clear writing to undergraduate schools and in workshops for government lawyers. The Document Design Center (DDC) at AIR is staffed by linguists, writers, and a lawyer, all of whom specialize in clear writing in public documents.

As a logical extension of this work, the DDC is working with law professors from five law schools: U. California/Davis, U. Michigan, Howard U., U. Maryland, and Hamline Law School. This is the first year of a 3-year project. We are now surveying writing instruction in law schools, diagnosing law students' problems in writing, and beginning to develop the curriculum. The law professors and AIR's clear language specialists develop drafts of course materials and exercises that relate to specific first-year law school courses. The professors try out the materials in their classes and suggest revisions for AIR staff to make. Joint planning sessions allow us to meet individual needs while developing a curriculum that can be used in most law schools.

This project should substantially improve the teaching of legal writing in law schools. As most law school professors who teach writing are not experts in the subject, we will create detailed materials and a teacher's manual for them. And as much of the problem with law students' writing is a result of emulating poor models, our materials and exercises will teach them to recognize poor legal writing and provide them with guidelines and better models to follow. Because this is a collaborative project—between law professors and experts in clear writing and curriculum design—the materials we jointly develop are likely to be adopted by a great many law schools in the U.S.

Project Director:

Veda R. Charrow American Institutes for Research 1055 Thomas Jefferson St., N.W. Washington, D.C. 20015 (202) 342-5093

American Management Association New York, New York

Some people believe that the MBA curriculum actually provides little help toward becoming a superior manager. The MBA stresses knowledge while research indicates that managerial success is gained through certain skills.

The American Management Association is in the second year of a 2-year project to start a Master of Management (MM) degree program. It is AMA's objective to overcome deficiencies of existing graduate management programs with a competency based criterion-validated program. The AMA Manager Competency Model is the result of 5 years of research on 2,000 managers which led to the identification of 18 generic skills competencies causally related to superior job performance. Only private sector mid-level management positions are encompassed by the program.

Skill is the ability to demonstrate a set of specific related behaviors. As a consequence, the AMA Program will use "learning by doing" teaching media, i.e. role plays, simulations, leaderless groups, in-baskets, and so forth. Five faculty who are skilled in teaching to specific behavioral objectives have been recruited. The faculty, all of whom have Ph.D.'s and have been managers, have taken a 6-week training program to learn to teach the skill competencies.

Students entering the program are assessed for entrepreneurial, intellectual, interpersonal and maturity skills and knowledge, and given credit for all competencies possessed. Individual learning plans are developed for competency acquisition and may include any learning experience the student elects. Students must be currently-employed managers, as much competency acquisition and documentation will be done on the job.

Eventually AMA will offer the program nationally. We would also like to help other institutions adopt it.

Project Director:

Harry F. Evarts American Management Associations 135 West 50th Street New York, NY 10020 (212) 586-8100

Appalachian State University Boone, North Carolina

Since the late 1960's developmental education has been one of the most rapidly growing fields in higher education. Programs to serve the underprepared college student have proliferated on campuses throughout the United States. Unfortunately, while programs have expanded, opportunities for program personnel to receive training have not.

The Institute for the Training & Certification of Developmental Educators, Appalachian State University, represents an attempt to provide this needed training to professionals in the field of developmental education. Now in the first year of a 2-year grant, following a pilot project carried out in the Summer of 1980, the Institute provides an in-depth, 4-week, residential summer training program combined with a practicum experience carried out on participants' home campuses.

Those who participate in the Institute's summer session receive extensive training in instructional development, counseling and intervention, management, and evaluation of developmental programs. This training is conducted by outstanding practitioners in the field who are retained as consultants to the Institute's summer session.

Upon completion of the summer session, participants return to their home campuses and implement a program development project based upon the summer experience. These projects are supervised by Institute staff who serve as consultants and provide some on-site assistance to participants. Upon completion of the program development project, participants may be certified as "Specialists in Developmental Education."

The Institute will serve about 45 persons each year and it is anticipated that these individuals will return to their home campuses and implement innovative projects in developmental education. Information about the most successful of the implementation projects will be disseminated in a special issue of the Journal of Developmental & Remedial Education.

Project Director:

Hunter R. Boyland, Ph.D.
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Arizona State University Tempe, Arizona

The administration of student financial aid has become more complex in recent years. As a greater proportion of students come to depend upon some form of financial assistance, decision-making in the campus student financial aid office will have an increasing influence upon the realization of the goal of equal access.

Arizona State University, an urban campus of 37,755, is continuing to experience a rapid rate of growth. In addition, the proportion of students who are from an ethnic minority group and/or are economically disadvantaged is increasing. Currently, students who are among the first to apply for financial assistance have the best chance to receive an award, but disadvantaged students, often apply late or submit application forms which are incomplete or incorrect.

To solve this problem, ASU is constructing a computer model for a more equitable distribution of financial aid. Histroical data are being collected and assembled into an experimental data base. Computer software are being developed which have both projection and simulation capabilities. The software will then be pilot tested at Arizona State University and field tested at other selected universities, colleges, and community colleges. Finally, the model will be revised, retested, and made ready for general distribution. This is the first year of a 3-year grant.

The computer optimization model will make possible improved decision-making with regard to the distribution of student financial aid funds in several ways: 1) maximize the total award dollars within fund category, 2) provide periodic estimates to student-applicants regarding the likelihood of receiving an award, the approximate time at which the decision will be made, the type of award, and the probable amount, 3) estimates of future demand by category of student, 4) service level measurements by category of student, and 5) simulation capability.

Project Director:

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Uffice of Institutional Studies
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Arizona State University
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University of Arizona Tucson, Arizona

With the recent rise in consumerism, it has become increasingly critical to measure the competence of physicians and ensure quality health care. As the only medical school in the state, the University of Arizona has a large commitment to educate physicians in training (residents) and those already in practice and ensure their competence. Unfortunately, the content of many Continuing Medical Education courses lacks relevance to the practicing physician. Evaluation of the components of clinical competence suffers from inadequate standardization and objectivity.

Over the past 5 years, the investigators have used patient instructors (PIs) to evaluate interviewing and physical examination skills of medical students. PIs are non-physician community residents who have been highly trained to function in the multiple roles of patient, teacher, and evaluator of physical diagnosis skills using their own bodies as teaching material.

In the first year of a 3-year grant, the role of the PIs will be expanded and used as part of an integrated approach to evaluate the entire clinical encounter including interviewing and physical examination, interpretation of simple diagnostic and laboratory studies, recording data on medical records, and the development of patient assessments and management plans. PIs will be selected and trained to portray common medical problems.

The investigators hope that this program can be used as an objective and valid method of certifying the competence of graduating residents and practicing physicians. Methods developed in medicine will be adapted to evaluate the competence of other professionals, e.g., lawyers and school psychologists.

Project Director:

Paula L. Stillman, M.D. University of Arizona College of Medicine Tucson, AZ 85724 (602) 626-6505

Artists Foundation Boston, Massachusetts

Currently, the number of art school graduates entering the labor force each year far outnumbers the job opportunities in art which are available to them. A disproportionate number of artists suffer from a lack of knowledge about the job market and about alternate career paths which are available to them, and as a result; many of them settle for low-salaried, dead-end "secondary" jobs, seek public assistance, and/or drop out of their chosen art field.

The Artists Foundation, Inc., a public, non-profit organization designed to assist individual creative and performing artists, has developed and refinded a professional management business skills curriculum for artists. The program provides artists with much needed training in business and marketing skills and with practical, useful information related to specific art professions.

In order to reach artists at the formative stages of their development, the Artists Foundation will expand this program for use in art departments and art schools. A curriculum, specifically tailored for art students, is being developed and tested in the first year of this 3-year grant. In subsequent years, this pilot project will be expanded further to develop programs for training teachers and to provide student practicums. Finally, a dissemination plan will be developed and implemented.

When completed, it is hoped that the program will have 1) provided art students with the skills needed for professional development, 2) will disseminate a cost-effective program for professional development which can be used nationwide, and 3) will insure the development of art students with the skills to navigate the job market in a variety of art-related professions.

Project Director:

Cecilia McManus Artists Services Program The Artists Foundation, Inc. 100 Boylston Street Boston, MA 02116 (617) 482-8100

Association of American Colleges Washington, D.C.

PSEW, founded in 1971, is the oldest national project dealing with women in academe. It identifies problems and issues concerning women in academe and recommends strategies for their resolution; acts as a liaison between institutions, women's groups and the federal government; monitors federal legislation; and publishes a quarterly newsletter, On Campus With Women.

While many overt barriers to women's educational equity have fallen, one of the most important issues currently affecting women postsecondary students is the educational climate in the classroom, particularly ways in which faculty may treat male and female students differently and thereby subtly (and often inadvertently) undermine women's confidence in their academic ability, lower their academic and occupational aspirations, and inhibit their learning. This area has been virtually unnoticed by those who work on faculty development.

Under its 15-month grant, PSEW is developing a report identifying overt and subtle faculty behaviors--both verbal and nonverbal--which may have such effects. PSEW is surveying its own extensive files and past and ongoing research, contacting knowledgeable individuals, and publishing a "Call for Information" in its newsletter. A seven-person committee will guide the development of the report.

The paper will increase faculty and student awareness of specific behaviors and offer strategies for change, thus decreasing adverse impacts of current classroom climates; provide direction for faculty development programs; and indicate areas for further research. Written by Staff Associate Roberta M. Hall, the report will be sent to PSEW's list of over 15,000 faculty, administrators, educational organizations, federal decision makers, researchers, and the educational and general press, as well as to a selected list of persons active in faculty development. Subsequently, PSEW will evaluate how the paper was used. The report will also be available on request.

Project Director:

Bernice Resnick Sandler Project on the Status and Education of Women 1818 R Street, NW. Washington, DC 20009 (202) 387-1300

Beacon College Washington, D.C.

Among the people least well served by postsecondary education are those who seek to change society, especially by working through community/neighborhood organizations.

Beacon College, (formerly Campus Free College) an innovative private, non-profit institution operating nationally, was founded in 1971. It has a special commitment to serve those who would use higher education to address issues of personal liberation and social justice. In conjunction with local sponsors, Beacon College is developing degree programs to serve community and neighborhood change agents. This is the second year of a 3-year project.

Under the guidance of an advisory panel of scholar-activists, Beacon College is defining the critical content of new academic disciplines important to community organization management, community economic development, community education, and community-based service delivery, institution building and self-help. An inventory of learning resources valuable to such areas of study is also being prepared.

Actual degree programs are hosted by local organizations around the nation. During the first year, a pilot project was begun in Washington, DC. Two new sponsors are beginning during the second year. The project also establishes a resource center to serve students, community organizations, and scholar activists. In addition, a university task force is exploring the present status of curriculum areas serving community organization and development.

Over the 3 years of activity, the project will serve community/neighborhood activists as AA, BA, and MA students. It will also assist them to become more effective change agents through personal and professional development. It will improve upon the "state of the art" of community organization and upon postsecondary education's ability to serve this field.

Project Director:

Greta Smith Kotler Beacon College 2706 Ontario Road, NW Washington, DC 20009 (202) 797-9270

Bibliographic Center for Research Denver, Colorado

The need for information continues to grow at least as quickly as the amount of information multiplies. Increasingly, bibliographic information is stored in computerized databases which require special expertise for "Searching" involves identifying and retrieving from these data-bases, lists of documents (especially journal articles). on a given topic. Not enough people know how to search the computerized bibliographic databases. The present methods for training searchers are inadequate because they require time away from work; they do not provide enough drill and practice time; they do not provide back-home support; they do not provide the constant updating needed by searchers; and they do not facilitate ongoing interactive relationships among searchers.

Because of these drawbacks, alternative and/ or supplementary training methods are needed. To meet this need, computer-assisted instruction will be offered to trainees at their workplace and will be followed up with a tutorial system in which trainees are linked, terminal to terminal, and telephone to telephone, to experienced searchers who can give them information, support, and aid in searching. During this 1-year project, comparisons will be made between these techniques and the traditional workshop method of training.

If the new training method and follow-up technique prove effective, BCR will integrate them into its training program, which has trained more than 500 searchers since 1975. The BCR mission is to help the Region's libraries provide better service through the sharing of resources, including the most modern in library technology. The introduction of computer-assisted instruction may increase the number of trained searchers; augment libraries' ability to provide literature search services; inspire other computerdependent organizations to inaugurate such methods; and generally strengthen technological development in libraries and other kinds of institutions.

Project Director:

JoAn S. Segal Bibliographical Center for Research 245 Columbine St., #212 Denver, CO 80206 (303) 388-9261



Black Career Women, Inc. Cincinnati, Ohio

Black Career Women, Inc. (BCW), a profit-making organization, is attempting to respond to the needs of Black women in the work force in areas of professional development and career advancement. Limited information and support services specifically relate to the barriers that Black women face as they realize upward mobility. Black women in management or management trainee positions are often isolated and have few role models. Most activities that have been developed for women in the work force address issues faced primarily by majority women. Yet. Black women face dual discrimination by virtue of their race and sex which causes unique pressures and establishes unusual barriers which they alone must overcome.

BCW's activities will include: 1) establishment of an office servicing the Cincinnati area and outlying areas; 2) provision of professional services in areas of job preparation and placement; 3) contact with community providing data to concerned women about various position openings, working on skill development and maintenance to ensure them of obtaining advanced career opportunities; 4) provision of services in a centrally located office during regularly scheduled hours, with built-in flexibility to accommodate schedules of working women; 5) documentation of all segments of work to determine effectiveness of part-time team concept; 6) publication and distribution of newsletter and other related materials; 7) attendance at business conferences and workshops enabling staff to broaden their areas of expertise; 8) expansion of program to develop a larger network nationally as well as locally. This is the first year of a 2-year program.

Ultimately, the project will create a local network of Black career women who share a common analysis of their problems as managers and strategies and skills for improving their situations. In addition, Black Career Women will stimulate similar groups to form in other cities with an end to creating a national network of Black women managers.

Project Director:

Cheryl Monk 3696 Dogwood Lane Cincinnati; 0H 45213 (513) 531-2279

Boricua College New York, New York

Higher education has faced difficult social tensions in recent times: the social issue of open admissions and equality of access as well as questions concerning the relevance of education in serving the contemporary needs of students.

Boricua College, a non-traditional liberal arts college founded in 1972, is the first 2-year college in the United States designed to meet the educational needs of Puerto Ricans and other Spanish-speaking people. These are students who are otherwise unlikely to continue their schooling. Many are older than the usual college age. Many are not fluent in English. Many have extremely low incomes and must support a family. As a result, a large percentage of those who start their college work do not complete it.

Boricua College is developing a comprehensive educational internship program for its students. Specifically, around 200 students work a minimum of 6 hours a week in human service or business administration as part of their educational program. The practical value of this experience is comparable to that of the internship of medical students, the field placement of social work students or the practice teaching of education students. The internship meets educational and financial needs simultaneously, for, without it, many of the students would not be able to continue their education at all or else would face conflicting demands in the employment and education arenas, would risk academic failure as a result, would perform poorly, or would delay by half the time of getting their degrees. This is the third year of a 3-year grant.

This program will enable participants to be full-time students and will assist them in integrating their practical experience and theoretical learning. It will also prepare them for future employment in line with their career goals. While designed particularly to reach out to adult, low-income, Spanish-speaking students, the internship has potential value as a practical educational tool for students of all ethnic backgrounds, all ages and all levels of income.

Project Director:

Angel Concepcion Boricua College 2875 Broadway New York, NY 10025 (212) 865-9000

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Brigham Young University Provo, Utah

There is a growing urgency, indeed national concern, over our decline in foreign language and international studies. This concern is due in part to a recent report from the President's Commission on Foreign Language and International Studies. The Commissioner's report recommends increased federal and state funding for second language instruction and as a result many universities and K-12 schools are reevaluating their stance on language requirements.

However, the process historically used to teach a second language needs to be examined in light of new technology that can provide a method for mass-production of truly exciting interactive, individualized instruction. This mass-production process is possible because of two new technologies—the optical videodisc and the micro computer—that can now be combined to provide a new delivery system with full color and two track audio, using a two screen display.

The McKay Institute of Brigham Young University has developed interfaces and programs to demonstrate this new delivery system and have already pressed one videodisc. Two additional videodiscs have been partially scripted. In its first year of a 2-year grant, this project will create one videodisc to teach Spanish in a highly interactive mode and in the second year one to teach English as a Second Language. These two videodiscs will be tried out in regular classes on campus and will be evaluated against other methods of teaching. If instructionally successful, the videodiscmicro computer delivery system can greatly enhance the quality and appeal of the language programs of the future.

If the initial programs can be widely demonstrated, interest in the techniques used will motivate the formation of user groups that can design and distribute thousands of copies of each disc very economically.

Project Director:

Edward W. Schneider Brigham Young University W-160 STAD Provo, UT 84602 (801) 378-7073

Brooklyn College/CUNY New York, New York

Recently many colleges and universities have added peer tutoring to their undergraduate writing programs, because they have discovered that it can personalize education in the face of increased teacher-student ratios and institutional expansion. The Brooklyn tutor training program was devised to enhance the postsecondary education of tutors in such programs by improving their writing and judgmental skills.

Brooklyn College now offers college and university instructors a 5-week summer institute on how to teach tutors so as to achieve these educational goals, and also insure a high degree of competency in the tutors' work. Institute fellows take two seminars. In one, they go through the process of collaborative learning that tutors go through in the Brooklyn training plan: they write essays and peer critiques of each other's writing, and examine the critical and social processes involved in developing judgment in writing. In the other seminar, fellows learn some of the basic principles and practices of social group work, such as handling the conflict of authority and intimacy, mediating, making demands, and guiding groups through the "phases of work."

Fifteen fellows each summer will return to their campuses to teach up to 40 tutors each year, and also, through local internship workshops, to affect the way tutors are taught in neighboring institutions. This is the second year of a $2\frac{1}{2}$ year grant.

Project Director:

Kenneth A. Bruffee English Department Brooklyn College-CUNY Brooklyn, NY 11210 (212) 780-5195



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Brooklyn College/CUNY New York, New York

Intervention is required that will influence teenage females to invest in postsecondary education. The high school years are years of decision. A teenager's career options are strongly influenced by the personnel and practices in the high school. Women's Studies courses are a significant form of intervention whose impact in the high school has not been tested. The School of Education and the Women's Studies Program at Brooklyn College, a 4-year public college, in collaboration with John Dewey High School, developed a teacher training program in order to impact on adolescents, recognizing that the vitality of the college depends on recruitment among minority adolescents.

The first year of this 2-year project was the planning phase with development of instructional materials, lesson plans and bibliographies in English, Social Studies, and Modern Languages. Course content included textbook analysis, Title IX, vocational and guidance counseling, and other aspects of sex role stereotyping. The planning phase culminates in a month-long teacher training institute in 1980 which will be repeated in Summer 1981. Each Institute will enroll 40 participants.

The Institute trains each participant in integrating recent scholarship in women's studies into the curriculum. Innovative methodologies will be taught. The program fosters opportunities for independent work through a three tiered arrangement of study including lectures, small group discussion and team workshops.

During this second year of the Institute, onsite visits will be made to teachers in order to consult on the implementation of the new curriculum. Weekly study sessions will be held at Brooklyn College.

Teachers who are trained in women's studies will return to their schools sensitized to the way in which sex biased educational materials and practices limit the occupational aspirations of young women.

Project Director:

Gertrude Berger School of Education Brooklyn College, CUNY Brooklyn, NY 11210 (212) 780-5517

California State University Chico, California

The Rehabilitation Act of 1978 requires that all of this nation's colleges receiving public monies open their doors and programs to students with disabling conditions. Growing numbers of students challenged by physical, emotional, sensory or learning handicaps are entering higher education systems. Efforts are now being made on compuses to make facilities and services accessible to handicapped students. Problems arise in the campus environment in that the majority of professors, instructors and service personnel have had little or no experience or training in dealing with the educational needs of the student with a disability.

California State University, Chico, a 4-year public college, is taking a major step toward providing the needed training program that will give postsecondary personnel the skills, sensitivity and knowledge to adequately serve the disabled student population.

In the first year of a 2-year grant, the project entitled "Model Training Materials on the Special Needs of Disabled Students for Postsecondary Faculty and Staff" will develop a program that will be flexible to meet the training needs of various types of personnel at a variety of campuses. The training program will utilize color video tapes and instructional booklets combined with learning experiences, simulations, and practical assignments.

The program will provide training in the following areas: 1) Introduction to the students with disabilities, 2) Communication alternatives, 3) Instructional adaptations, 4) Support services adaptations, 5) Resources and educational assistance availability.

The development of a model training program and dissemination strategy for California will enable the postsecondary community of faculty and staff to more effectively and efficiently deliver educational instruction and services to disabled students. The results of this project will be disseminated nationally, and the potential impact for quality of educational services to every disabled individual is indeed great.

Project Director:

Carol Stensrud California State University, Chico Chico, CA 95929 (916) 895-6018



University of California/Berkeley Berkeley, California

Beginning math and science courses are frequently a source of difficulty for entering minority college students, but these subjects must be mastered if a career in the sciences is being contemplated. Traditional methods for strengthening the math skills of such students rarely succeed in meeting the educational needs of all students who participate, and low grades and high dropout rates are all too often observed.

The University of California, Berkeley, via its Professional Development Program (PDP), has operated a pilot workshop which has dramatically improved the grades and the persistence rates of participating minority students over those observed among nonworkshop participants. Help is provided through a workshop in which students obtain instruction, sympathetic and knowledgeable academic and personal counseling, intensive study in a peer group, and aid in threading the bureaucratic maze which frequently characterizes large, urban universities. Workshop participants have earned higher grades in first-year math and sciences courses on the average than the mean grade for all students enrolled in these courses. Sections of the workshop are organized for students enrolled in basic cources in mathematics, chemistry, physics, statistics, and computer science offered in the first 2-years of study.

In the first year of a 3-year grant, the workshop is being expanded and diversified. More students are to be served by the program and more courses will be included. Plans are being made to collaborate with the Women's Center and the campus chapter of the Society of Women Engineers. It is expected that at the end of the grant period, appropriate campus departments and offices will assume the functions of the workshop as part of their normal institutional work. Finally, an effort is being made to disseminate the program and plans are underway to establish a workshop at UCLA during the 1980-81 academic year.

Project Director:

Leon A. Henkin
Special Scholarships Committee
Mathematics Department
University of California, Berkeley
Berkeley, CA 94720
(415) 642-3077

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University of California/Chicano Studies Research Center Los Angeles, California

There is a poverty of resources available in Chicano studies nationally. Reading materials for use at the college level are sparse and the quality of existing materials is questionable. Now and in the future, ethnic studies programs will suffer the consequences of not having quality instructional materials. The Chicano Studies Research Center can provide for this critical need and contribute to the well-being of Chicano Studies programs and social science course work by utilization of the collective scholarly resources of faculty, students, and university staff to generate materials on Chicano Studies.

The Chicano Studies Research Center will stimulate interaction among prominent scholars, faculty, students, and staff through the implementation of symposia and workshop seminars in specific disciplines focusing on Mexico-United States relations, Chicano history, literature, and education. During the first year of a 2-year grant, internationally known scholars will be brought from Mexico and the United States to generate and present materials dealing with Mexico-United States relations. The critical exchange of ideas and the utilization of a network of diverse scholars from different parts of the country and abroad, will allow for a meaningful exchange of both quality and scope.

An advisory council, composed of faculty, scholars, and students will discuss and evaluate the current and proposed method and materials of instruction. In January 1981, the scholars, the Advisory Council and invited guests are meeting for a symposium to exchange ideas and make recommendations.

Upon refinement and completion, the scholars will present their findings at a second symposium open to the public and scheduled for April 1981. This meeting will ensure a wider hearing for the materials and provide a valuable forum for critical feedback and dialogue. The Chicano Studies Research Center, which has undertaken the responsibility for publication of the materials into a Reader for the postsecondary level, will publish and distribute the materials.

Project Director:

Juan Gomez-Quinones Chicano Studies Research Center University 405 Hilgard Ave. Los Angeles, CA 90024 (213) 825-2363



University of California/Irvine Irvine, California

Public understanding of science is an important need in our society; everyone is affected by science and should understand the nature of scientific knowledge. University science departments recognize the problem, but they work with only a small percentage of the population. Public libraries and science museums also aid with understanding science. The use of interactive computer programs, individualized learning material available from personal computers, has great promise in providing access to science.

The project, a 2-year effort in its second year, is developing and evaluating computer-based learning modules. The modules are for a wide range of users in public environments such as public libraries, shopping centers, and science museums. The material considers the nature of scientific theories or models, how theories are created, and how theories are judged. The learner always plays an active role.

The computer materials are developed using the production methods of the Educational Technology Center at Irvine. Two of three experienced teachers develop the pedagogical specifications. Designers and programmers transform these specifications to running programs. These modules are used in several cycles and are revised after each use. In addition to the usual evaluation approaches, the computer saves unanticipated responses and statistics on use. Inexpensive personal computers will be used for delivery.

After the modules have been prepared and evaluated, they will be offered to libraries, museums, and public places in all parts of the country. It is likely that initial distribution will be through CONDUIT. Several publishers have indicated a strong interest in distribution. As small computers are more and more available in homes, the materials will be distributed for home use.

Project Director:

Alfred Bork
Educational Technology Center
Pshyics Department
University of California
Irvine, CA 92717
(714) 833-6911

University of California/Santa Barbara Santa Barbara, California

The University of California at Santa Barbara is a public university, granting both undergraduate and graduate degrees. The purpose of our program is to institute an interdisciplinary program in applied algebra based on a microcomputer laboratory, which will provide practical training in the application of mathematics to those enrolled.

This is the second year of a 2-year grant. In the first year, the microcomputer laboratory was established, and eight courses based on t this laboratory were instituted. Approximately 100 students in all are enrolled in these courses, and will spend a minimum of 2 hours a week working in the laboratory. In the second year the instructors for these courses will develop monographs and instructional materials, to be completed by the second year.

In this second year, we will continue to establish a number of internships for our students in local research and development organizations, as well as in the Federal Government, which will provide them with invaluable practical experience and make them of great potential value to their prospective employers. We will also make available the results of our experience to other institutions, as well as the monographs and instructional materials developed during the period covered by the grant.

Project Director:

Morris Newman Algebra Institute University of California Santa Barbara, CA 93106 (805) 961-3002





University of California/Santa Barbara Santa Barbara, California

The problems confronting women re-entering the workforce or college study have only recently become the focus of national attention. Of particular interest are the problems, faced by minority women re-entering college because they must resolve issues which are related to both their gender and their race.. These problems include: adjusting to the demands of academic life after long periods away from an academic environment, adjusting to the needs of the home as well as the class. room, becoming oriented to an environment that is culturally alien, and, in the case of the returning Chicana student, adjusting to demands of a culture that differs linguistically from the community of which the student is a member.

The University of California, Santa Barbara, has developed a modest but successful program designed to meet the needs of re-entering Chicanas -- a program initiated by Chiana students with the aid of the university's Women's Center Re-Entry Program and the Chicano Educational Opportunity Program. In the first year of 2-year grant, this effort is being substantially expanded. Support is being provided to add a recruitment component, a Bridge Program which will focus on impacting survival skills to participating students, and a support services component which will provide counseling, tutorial, and cooperative child care services.

Although programs of this type are becoming increasingly more evident on the nation's college campuses, few have directly addressed the needs of this particular population. An extensive evaluation of the program and of the success of participating students is being planned in the hopes that its results will provide other institutions with useful data about how such programs may be implemented.

Project Director:

Julian Sanchez Center for Chicano Studies University of California/Santa Barbara Santa Barbara, CA 93106 (805) 961-3498

Center for Career Alternatives Seattle, Washington

The lack of knowledge about educational alternatives and career options is a major problem facing the youth and adult population in the Seattle area. This situation is exacerbated by the failure of local educational institutions and social service agencies to provide needed postsecondary educational and occupational information to allow for thoughtful and productive career decisions. Compounding this failure, Asian-Americans, women and other minorities appear to be channeled into programs based on stereotypes rather than actual abilities. Evidence supporting this theory is the absence of these groups in certain occupa-tional areas and the high non-completion rate at local postsecondary institutions.

The Center for Career Alternatives (CCA), is a non-profit community-based organization. Specifically, CCA will provide a wide range of career information to 1,880 individuals of which 55 percent will be Asian-American; 20 percent will be parents of school age children, 5 percent will be contacted through specialized outreach at such places as correctional institutions, abused women networks, and grassroots organizations. Career counseling will be provided to 607 individuals and 266 will be placed into a postsecondary program. At the end of the 2-year grant, September 1981, 75 percent of the individuals placed will have successfully completed their program or will still be enrolled.

Our staff provides career information seminars, in cooperation with local public and private high schools, service agencies, churches, and community organizations. Included in the seminars is a slide show featuring all local postsecondary institutions and general career information. Additional services include career counseling, assessment, employment analysis, referral, placement, and follow-up.

The outcome of this project will be the enhancement of youths' and adults' abilities to choose appropriate programs for themselves; filling the void in non-traditional fields of study and reducing the dropout rate at local educational institutions.

Project Director:

Alan Sugiyama Center for Career Alternatives 3700 Rainier Avenue South, Suite "C" Seattle, WA 98144 (206) 723-2286 51

16 Center for Education of Non-Traditional Students Minneapolis, Minnesota

Major attitudinal, financial, physical, and programmatic barriers limit access to post-secondary education for the vast majority of students who are severely physically handicapped. The Center for Education for Non-Traditional Students (CENTS), a private, nonprofit organization, has focused on helping individual disabled students overcome such barriers by providing counseling, advocacy, and support services. This approach, while crucial in meeting present needs, is neither efficient, adequate, nor cost-effective.

CENTS is developing conferences, workshops, publications, and consultant packages to help postsecondary institutions eliminate some barriers and provide direct, on-campus advocacy and remedy for others. CENTS sponsors a fall conference each year of this 3-year grant to increase awareness, share information, develop skills, and highlight model programs in the target area. The target area this second year is Minnesota, North Dakota, South Dakota, Iowa, and Wisconsin. The project will reach out to a national audience the third year. The Access Awareness Newsletter, which has the same goals as the conferences, is published quarterly.

To meet the most pressing accessibility needs, a comprehensive package of workshops, information packets, and program development assistance is available to help post-secondary faculty, administration, students, and staff adjust their programmatic, attitudinal, and physical structures to better serve handicapped learners. The materials developed by this project are designed to serve as a national model for sensitivity training and 504 compliance. A manual is being compiled to be used independently as an information source and facilitator's handbook for those institutions not able to schedule workshops facilitated by CENTS staff.

By helping providers of postsecondary education improve attitudinal, programmatic, and physical accessibility (and come into compliance with federal 504 requirements), this project will have a strong impact on present disabled students and will allow more handicapped individuals to seriously consider pursuing postsecondary education.

Project Director:

Wayne Moldenhauer, Director CENTS - 731 21st Avenue South Minneapolis, MN 55454 (612) 330-1142

Center for Field Research Belmont, Macachusetts

Recognizing the scarcity of funds for basic research and the increased demands on traditional sources of such funding, The Center for Field Research began in 1973 to help fill the need. Working with EARTHWATCH, a national clearinghouse for citizen volunteers, The Center channels private funds to deserving scholars conducting basic research in the humanities and sciences. To qualify, the research must constructively utilize teams of volunteers in the field.

The volunteers who join Center-approved projects contribute to the costs and assist investigators in the field. This year over \$700,000 and 160,000 volunteer hours will be donated by 1,200 volunteers to 70 scholars. For the scholar, being able to get funds, accomplish the field research, and ultimately to publish are an undeniable boost to professional advancement. For the volunteers, it's a firsthand chance to work with dedicated professionals in a wide variety of disciplines.

The FIPSE grant has enabled The Center to alert more eligible women and minority candidates to funding availability. While not identical, the two groups have suffered from many of the same constraints, have similar needs, and have common experiences securing research funding through traditional channels, finding professional positions, and making career improvements. The Center has the capability and the commitment to assist the research efforts of these qualified candidates.

This is the second year of this 2-year FIPSE project, which will continue on its own steam thereafter. The program has enabled us to get the word out to hundreds of institutions, networks and publications that serve minorities and women, to personalize recruiting techniques and to offer technical assistance to less experienced grant applicants. With all proposals undergoing the same review process, the number of projects directed by women and minority scientists has doubled in the first year.

Project Director:

Elizabeth E. Caney Center for Field Research Box 127, 10 Juniper Road Belmont, MA 92178 (617) 489-3032



Central Washington University Ellensburg, Washington

In an era of expanding opportunities in higher education, a time when barriers to the education of many groups are being brought down, higher education is still largely inaccessible to persons with learning disabilities (LD). Even with the advent of legislation mandating educational equity for all handicapped students (among which LD students are included), students with learning disabilities have been ignored by institutions of higher education.

Central Washington University has a history of commitment to programs in special education and to the expansion of opportunities for handicapped persons. In 1979 the University began to provide academic support services for learning disabled students which will be improved by the products of the HELDS project.

This is the first year of a 3-year project designed to achieve three purposes: First, the project is implementing a comprehensive program of academic support services designed specifically for learning disabled students but which complements existing academic support services for handicapped and nonhandicapped students. Second, the project develops a series of course "packages" which include curriculum modifications and approaches to teaching specific disciplines and courses to make the material accessible to learning disabled students. Finally, the project demonstrates a model program of awareness training which hopes to raise the level of awareness of learning disabilities among the total university community.

It is expected that the dissemination of the curriculum materials produced by the project will have nationwide impact in terms of making higher education more accessible to learning disabled students at a large number of universities which choose to adopt the materials for use in their classes. Many universities may also decide to adopt the model program of academic support services for learning disabled students as demonstrated by the project.

Project Director:

Myrtle C. Snyder Educational Opportunities Program Central Washington University Ellensburg, WA 98926 (509) 963-2131

Ciark College Atlanta, Georgia

Changing faculty roles in a new program can be observed as a result of non-traditional structures and procedures, primarily membership on a faculty team. Problems related to joint appointments and to adequate rewards for faculty in the program have also emerged.

The documentation of changes in faculty behaviors as a result of the reorganization of the freshman program is planned. All courses are housed in a division, students are placed in clusters of 100 each, and each cluster has a faculty team of five faculty in the areas of: mathematics, English, social sciences, science, and reading. will be wide use of evaluation instruments and faculty will be studied based on the documentation of behaviors, and the responses of teachers to a questionnaire designed to elicit the responses to a wide array of areas commonly associated with teaching effectiveness. The data from the observations, evaluations by students, peers, and supervisors as well as from the questionnaire will be analyzed and a typology drawn.

The expected outcomes of this project will be to identify and describe the new teaching behaviors, and to develop a model for attracting, retaining, and rewarding faculty who teach in a freshman program by choice.

Project Director:

Betty S. McNair, Chairman Division of General Education Clark College 240 Chestnut St., SW. Atlanta, GA 30314 (404) 577-94 2



Clark College Atlanta, Georgia

Clark College, a traditionally Black 4-year institution, has a strong interest in improving the reading comprehension skill of its students, especially for scientific and technical material. This is part of the broader goal of preparing more minority students for scientific and technical careers.

To support this effort, the project starts with the view that technical reading and analytical reasoning are closely related, and is developing materials and classroom procedures for improving technical reading skill. Sets of exercises are being designed utilizing mastery learning and cognitive process principles. Some of the dimensions incorporated in the exercises are linear order, classification, geometrical description, and symbol substitution. The exercises progress from simple to complex, so students can maintain 85 percent accuracy. In addition, the effects of class size and thinking aloud are being evaluated. The program is in the first year of a l-year grant.

The research is strongly supported by Clark's science faculty, and the findings should contribute to the academic success of Clark's science students, and to the teaching of reading for high school and college students entering technical courses of study at other institutions as well.

Project Director:

Arthur Whimbey Clark College Box 115 Atlanta, GA 30314 (404) 344-2483

CBFSEI Washington, D.C.

In the last 15 years, community-based educational institutions have multiplied, particularly among low-income and disenfranchised communities where the established system of higher education has not been able to reach. CBFSEIs have emerged from within their communities and have survived against overwhelming odds, providing customized, learner-centered programs. Yet, despite their effectiveness, in providing genuine access to postsecondary education for their people, and their success in developing innovative programs suitable to their communities, CBFSEIs have remained outside the recognized mainstream of educational practice.

The Clearinghouse was organized in 1976 by 22 CBFSEIs to a) serve as a central coordinating agency for community-based educational activities; b) facilitate communication and exchange among CBFSEIs; c) provide technical assistance; d) develop resource development and dissemination projects; and e) promote community-based education. Today, there are 40 member institutions in 20 states. The Clearinghouse has been quite effective in fulfilling most of its objectives in each functional area, and is now in the middle of a second 3-year phase of development.

Fund support to the Clearinghouse will refine and expand the technical assistance functions aiming at strengthening CBFSEIs; help the development of appropriate quality standards for CBFSEIs; and help promote CBFSEI concepts and methods. We expect to serve directly 5U-60 CBFSEIs and include about twice that number in special technical assistance projects. The major outcomes of this project include: stronger, more self-reliant CBFSEIs; greater recognition of and legitimacy for CBFSEIs; dissemination of information about exemplary CBFSEI approaches and structures, and greater educational opportunity for members of underserved communities.

Project Director

Christofer P. Zachariadis Clearinghouse for CBFSEIs 1806 Vernon Street, N.W. Washington, DC 20009 (202) 462-6333



Colegio Cesar Chavez Mt. Angel, Oregon

Traditional education has produced a high rate of failure among Mexican-American students in Oregon. Statistics show that 65 percent of the Chicano students in Oregon do not graduate from high school. Failure in public schools, in turn, leads to disqualification from higher education.

As an alternative educational institution Colegio Cesar Chavez is dedicated to arresting this trend. Through its college without walls program the Colegio grants academic credit for documented and evaluated prior learning experiences.

The Colegio in the final year of a 2-year grant is developing a program to involve more adult Chicanas in the alternative educational process. Participants take classes in basic core areas as well as an introductory seminar. At the second stage of the program participants take a portfolio development class and begin the documentation and evaluation of their prior learning as homemakers and working adults. Lastly, participants design their individual degree plans on their educational goals.

Classes and workshops are held in participant homes and community-based locations. An advisory panel works with the staff and the participants and serves as a liaison with the community.

This program will enable participants to be full-time students. Participants will be able to identify and document their prior learning experiences and, with the acquisition of a B.A. degree, will have a greater opportunity for employment outside of the home. Participants who retain homemaking as their primary vocation will benefit from improved home management skills.

Project Director:

Irma Gonzalez Colegio Cesar Chavez 1000 S. Main Street Mt. Angel, OR 97362 (503) 845-2234

College Entrance Examination Board New York, New York

Hundreds of thousands of Americans are doing serious, sustained, significant intellectual work--without being professors. Among them are growing numbers of advanced graduate students in the humanities, and in the natural and social sciences, for whom there will be no faculty jobs. How might such Independent Scholars be helped, encouraged, supported, recognized, and utilized--for their own fulfillment, and so that they can make their unique contributions to scholar-ship, culture, science, and social betterment?

The College Board, a nonprofit membership organization composed of more than 2,000 educational organizations, through its Office of Adult Learning Services is, in the first year of a 2-year grant, surveying the needs of Independent Scholars and the current efforts to meet those needs. Persons and institutions interested in strengthening Independent Scholarship are being networked. A major national conference is being planned for the second year, to heighten awareness of the problem, share findings, and spur greater institutional responsiveness.

The three major outcomes will be: a national network of Independent Scholars and people concerned with helping them, a conference, and a publication to share findings and recommendations. Increasing awareness of Independent Scholars' contributions, and problems, is a major emphasis of the project.

Project Director:

Ronald Gross The College Board Office of Adult Learning Services 888 Seventh Avenue New York, NY 10019 (212) 582-6210



College of New Rochelle New Rochelle, New York

Although one out of every five adults is enrolled in some form of postsecondary education or training, there are many others who would like to enroll, but hold back over concern about costs. Often those students who do enroll must constantly struggle to overcome the financial burdens posed by their continuing education. Many of these students and potential students qualify for financial aid, but are unaware of available funding sources.

This is the first year of a 2-year project which will attempt to reduce the financial burdens of the adult, full time working student by: developing neglected sources of aid; training financial aid counselors to utilize these neglected aid sources and honing their knowledge of existing aid programs; sensitizing all College personnel to the social and psychological needs of the adult student; accurately advising the student consumer of his/her financial commitment prior to registration; improving the student's access to and understanding of financial aid information and requirements; and finally, reducing the student attrition rate.

This project will result in a comprehensive financial aid information system expressly designed for the adult working student. To assure the successful implementation of this system, a comprehensive training program will be developed for financial aid personnel to equip them with needed skills and resources. In addition, both the training program and the information system will be documented and presented to other institutions of higher learning.

Project Director:

Dr. Ronald W. Pollack College of New Rochelle New Rochelle, NY 10801 (914) 632-5300

University of Colorado Boulder, Colorado

Education in the United States has failed to develop a method with which significant numbers of Native Americans can be brought into careers in the "hard sciences". In view of the relative excess of energy resources located in tribal lands, self-determination for this population has become more and more closely linked to success in this career

The University of Colorado at Boulder's American Indian Educational Opportunity Program (AI-EOP) has designed a 2-year pilot model to address this need in terms of the Native American population of Wyoming, South Dakota, Colorado, New Mexico, and Arizona. This region and its population are located squarely in the middle of the primary energy impact area.

Specifically, AI-EOP will recruit 35 high school sophomores and juniors from target schools within the region to attend a four week summer institute of intensive skills development relative to future science careers. Core curriculum shall consist of science survey battery, pre-collegiate math, expository writing, and reading comprehension. The curriculum shall be coupled directly to intensive academic, career, motivational, and personal counseling. Individualized tutoring is incorporated into the institute model as well as guest lectures by various Native Americans currently pursuing active careers in the sciences. Active follow-up by project personnel shall extend throughout these students' secondary academic careers and shall facilitate their entry into higher education.

Included in the recruitment schedule are workshops to be offered to counselors and teachers within the target schools. The function of these workshops is to develop an effective strategy to extend the institute counseling components directly into the schools in order to facilitate better service delivery to project students per se, as well as wider Native Americans student population. It is through this method that a true ripple effect is anticipated. This is the second year of a 2-year grant.

The results of this project are envisioned as being fully evaluated and compiled into publishable format within 6 months of completion.

Project Director:

Ann Card University of Colorado, AI-EOP Campus Box 135 Boulder, CO 80309 (303) 492-8241



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University of Colorado Boulder, Colorado

In view of the relative excess of energy resources located in tribal lands, self-determination for the Native American population has become more closely linked to this people's ability to successfully provide scientists, engineers, and mathematicians from its own native population. Education for many Native American youth has failed to provide the necessary academic basis and experiential activities that encourage, motivate, or promote interest, much less competency, in the basic theoretical understandings and skills.

The University of Colorado at Boulder's American Indian Educational Opportunity Program (AI-EOP) has designed a 2-year pilot model to address these needs.

Specifically, AI-EOP will again recruit 35 high school freshmen and sophomores from target schools to attend a 4-week summer institute of intensive skills development relative to future science careers. Core curriculum shall consist of science survey, pre-collegiate math, expository writing, and reading comprehension. Cooperation with government laboratories and private industry permits students to become involved in "on-the-spot" activities with scientists in the field. The curriculum is coupled directly to intensive academic, career, motivational, and personal counseling. Individualized tutoring is incorporated into the model as well as guest lectures by Native Americans currently pursuing active careers in the sciences. Field trips to various places engaged in scientific research or other appropriate endeavors further enhances the students' exposure to science as a viable career choice. Active follow-up by project personnel shall extend throughout these students' secondary academic careers and shall facilitate their entry into higher education.

Included in the recruitment schedule are workshops to be offered to counselors and teachers within the target schools. This grant is continuing into its second year. The results of this project, after evaluation, are to be compiled into publishable form so that the program may be replicated upon demand.

Project Director:

Ann Card University of Colc do, AI-EOP Campus Box 135 Boulder, CO 80309 (303) 492-8241

Colorado Women's College Denver, Colorado

Small liberal arts colleges have faced a decreasingly clear definition of purpose, method, and role in higher education. In particular, campus-wide learning models for women have not yet emerged. Experience-based education promises answers for both, but has not been widely used throughout a college learning program.

Colorado Women's College, a 4-year, private liberal arts college is developing its commitment to an effective educational model for women. This is the second year of a 2-year effort to implement curricular changes as a combined faculty effort of three colleges--Loretto Heights College, Regis College, and Colorado College.

The program helps faculty design and implement individual projects, all using an experiential model. Two workshops will be held to provide group efforts on the model and its use. Design critique and personal support will be provided through group efforts to document similar individual projects. A regional conference will be held to share the individual projects and ensure a sense of closure with the individual efforts. Structured journals will be kept to increase self-monitoring and provide a means of thorough communication. Program design -in particular the ongoing program evaluation-is a model of what we expect faculty to do in their courses.

This program will bring more challenging, rigorous, and values-related courses to students in the individual projects. Students will be more involved in self-designed learning projects, independent library study, shared responsibility for evaluation, and action projects in the local Colorado communities. While Colorado Women's College will be focusing on the most powerful educational models for women, the models will be relevant to all students.

Project Director:

Laura Joplin Colorado Women's College Box 232 Quebec and Montview Denver, CO 80220 (303) 394-6926



Commonwealth Association of Students Fdtn. Harrisburg, Pennsylvania

The concept of consumerism is increasingly being applied to the field of postsecondary education, with students characterizing themselves as consumers of today's massive higher education industry.

Armed with case studies of students who have lost money and/or credit due to misleading, inadequate and false information, Pennsylvania's Commonwealth Association of Students Foundation is attempting to ensure student/consumers of certain rights such as due process, adequate grievance procedures and financial aid appeals mechanisms.

This project attempts to meet such needs at three selected model institutions in the Pennsylvania state college and university system with the results being passed on to the remaining ll institutions in the system to promote the improvement of student rights and responsibilities.

At each of the three model institutions, a panel has been established to review all campus policies and procedures by which all matriculated students must abide. The project then goes one step further by evaluating the campus student handbook. This will ensure inspection and evaluation of all campus policies affecting students, as well as the manner in which such policies are packaged and disseminated. After this inspection, each panel's recommendations and changes in campus policies will be used to publish the up-to-date, comprehensive, student-oriented campus handbook which will be distributed, free of charge to students of the model campus.

The project is presently in the second year of a 2-year study designed to benefit 76,000 students; will guarantee that the students at the three model campuses will be afforded due process and adequate redress methods; will also provide students with a complete set of all policies, packaged in an easily read and easily obtainable publication. Incorporation of all this campus information in one handbook will be more cost-effective than the printing of several publications.

Project Director:

Joseph Archut, Jr. Commonwealth Association of Students Office 410, 240 North Third Street Harrisburg, PA 17101 (717) 233-7618

Commonwealth Job Development Center Hato Rey, Fuerto Rico

The Puerto Rican low-income adults residing in urban public housing facilities have no flexible, free, non-traditional programs to serve their specific educational interests and needs. Achievement is difficult for low income students and they drop out of the educational system due to the rigid, prescriptive, and competitive selective character of formal institutions. Statistics in Puerto Rico show that out of every 100 students enrolled in first grade, only 37 graduate from high school and 11 from college. Our target population is part of that remaining 63 percent. The National Hispanic Institute (formerly the Commonwealth Job Development Center), a non-profit institution founded in 1968, has always provided services to disadvantaged populations.

Project DARE, now in its third year of a 3year grant, is working within the community of Llorens Torres Public Housing Project with a sample of 30 participants. The average age is 23 and the average educational level is lOth grade. We are trying to discover with them a relevant educational model and are recording results for replication purposes in similar communities. Our departing point is the adult educational model developed by the Brazilian, Paulo Freire. We are dealing also with remedial education in order to have participants take and pass high school equivalency exams. We are registering progress in individual portfolios where each participant has an individual education plan. We have developed a Directory of Educational Services available free from local government agencies. And we also collaborate with 10 Clinical Psychologists on a part-time basis to deal with the mental health problems interfering in the educational process.

We expect to find cost-effective alternatives for providing educational opportunities for the adult low-income population of Puerto Rico who are unable or unwilling to enroll in available traditional education programs. The exploration, implementation, and evaluation process of different alternatives will be recorded and analyzed for dissemination and replication purposes. We also expect to initiate a dialogue with the employment sector to explore the feasibility of substituting "paper qualifications" for competency-based adult performance criteria.

Project Director:

Ms. America Facundo P. O. Box 2014, Hato Rey Station Hato Rey, PR 00919 (809) 751-0558 or 726-0060



Conference of Small Private Colleges Princeton, New Jersey

The effects of the "baby bust" may close as many as 300 colleges in the 1980's and 90's. With the closing of these colleges several billion dollars in assets may be lost to the educational sector and the lives of thousands of students, faculty, and staff will be disrupted. The Conference of Small Private Colleges is a national organization of almost 100 small colleges.

This project will provide ways for colleges to minimize the damage to the education of students by showing the alternative future uses for these educational facilities in a time of declining enrollment. The product of the project will be a handbook for college presidents and trustees to guide them through the maze of administrative, legal, and financial requirements which govern the adoption of an alternative corporate structure.

The project is currently in its first year of an 18-month grant. It will consider the creative use of bankruptcy, merger, reorganization, federation, and the assumption of pre-collegiate and non-collegiate functions such as a special-purpose foundation. Each option will be examined for the problems and advantages which they may present the college.

Project Director:

Joseph P. O'Neill Conference of Small Private Colleges 145 Witherspoon Street Princeton, NJ 08540 (609) 924-4364

University of Connecticut Storrs, Connecticut

There is sufficient data which documents the serious lack of equal access to existing health resources and how profoundly this disparity impacts on the health status of America's ethnic minorities. This underrepresentation of ethnic minorities in the health professions has national prominence. Many more innovative approaches must be implemented to alleviate this unequal utilization of human resources in our health care delivery system.

The University of Connecticut, located in the eastern section of the state, is both a state University and a land grant college. The University's recognition of the urgent need to upgrade the quality of health care delivery systems in minority communities is reflected in its commitment to the Health Science Cluster Program (HSCP). The HSCP seeks to identify, motivate, recruit, and educate disadvantaged students interested in pursuing careers in the health professions. The program primarily services disadvantaged Black and Hispanic students, from Connecticut's major metropolitan areas. Selected trainees include high school sophomores, juniors, and seniors. Training consists of rigorous course instruction in Reading/ Language Skills, Mathematics, Physical Science, Biology, and Chemistry with unique laboratory and clinical experiences during 6-week summer sessions. Additional services include workshops, counseling, tutorial and career guidance as well as increased role model availability for trainees during the academic year. This is the first year of a 3-year grant designed to expand the present program by increasing the potential health careers applicant pool to 40 additional trainees.

This program will stimulate more minorities to choose a science rather than a non-science career, therefore motivating an increasing number of ethnic minorities pursuing health profession careers.

Project Director:

James C. Hogan University of Connecticut U-202 Storrs, CT 06268 (203) 486-3299



24 Contra Costa Community College Dist. Martinez, California

Community colleges in particular share the problem of trying to present collegiate level work to many students who cannot read and write well enough to profit fully from it. Without a rigid teaching system, retention of students is often pitted against maintenance of standards. The problem is how to raise literacy levels to the point that students can handle truly collegiate work, without involving lengthy, isolating, often dead-end remediation programs.

LMC is a 2-year community college on the eastern edge of the San Francisco Bay area. The college has an innovative and demanding general education program, as well as exit requirements in reading, composition and math, but there are no entrance tests or academic tracks. Every instructor is, therefore, faced with a mixed bag of reading and writing levels in the classroom. Attempts to recommend a reading/writing lab to students with poor skills have not been successful.

Rather than revert to a tracking system, the college is promoting the use of peer tutors to upgrade language skills in the classes the students have elected to take. The tutors are selected by the instructors and trained by the language arts faculty. Weekly seminars are conducted to train subject area instructors in the basics of how students can be taught to read and write more effectively and how these instructors can best direct, supervise, evaluate, and encourage the trained tutors who are assigned to work with deficient students in their discipline. This is the first year of a 2-year grant that involves all 60 faculty members across the curriculum.

This program will remediate basic literacy skill deficiencies where student motivation is highest—in the classes with reading and writing that the student has opted for. It will make faculty members from astronomy to welding more responsible for understanding the basics of learning theory as it applies to reading and writing. In March or April of 1982, an invitational conference will be held to discuss ways that community colleges including LMC have coped with reading/writing problems. That summer, a short monograph will be published by the LMC Gommunity College Press providing a full explication of the LMC model.

Project Director:

Sandra C. Booher Los Medanos College 2700 E. Leland Road Pittsburgh, CA 94565 (415) 439-2181

CAEL Columbia, Maryland

Attention is increasingly being focused on the issue of quality in programs for adults. Many postsecondary programs do not reflect knowledge of recent research findings and effective practices in regard to adult development, learning outcomes, and the management of institutional environments. In order to advance the quality of programs for adults, the project has five broad goals: 1)to help bridge the gap between the research and effective practices of the 70's and program designs and evaluation in the 80's; 2)to further clarify the criteria for quality in adult programs; 3)to adapt promising models for feasible use; 4) to build a collaborative regional network; and, 5) to disseminate the projects' findings and products.

The project is co-sponsored by CAEL, a national non-profit educational association of more than 325 postsecondary institutions, and the Council for the Advancement of Small Colleges a national non-profit association serving more than 250 small colleges. Participants are in six states in the Mountains & Plains Region: Colorado, Wyoming, Utah, South Dakota, North Dakota and Montana.

This is the first year of the 2-year project. An "equation for quality; development, outcomes, and environment" is the conceptual framework, including the learner, the institution, and the society. Teams of faculty, administrators, and staff attend three regional seminars on the topics related to quality. Three key institutions are selected each year. They form task forces on quality, receive on-site consultation, implement action research, and provide for adult learner interviews. These activities support college-community collaboration and reduce the barriers of distance in the region.

It is anticipated that the project will: 1) provide cost effective staff development models; 2) help improve the quality for adult programs; 3) clarify criteria for quality; 4) strengthen collaboration and resource sharing; and 5) shed light on effective diffusion strategies.

Project Director:

Elinor Greenberg CAEL Regional Manager 6725 South Adams Way Littleton, CO 80122 (303) 771-2235



CAEL Columbia, Maryland

Experiential education programs (internships, practicums, cooperative education, field work) provided by postsecondary institutions grew exponentially in the 1970's. A best estimate of what has become a movement is that experiential education programs involve one student in seven and one faculty member in 10. Typically, these programs were initiated by faculty in academic departments without benefit of what research, observation, and an expanding body of literature show constitute good practice.

The project in cooperation with three other national organizations -- the Cooperative Education Association, the National Center for Service-Learning and the National Society for Internships and Experiential Education--provides for quality in experiential education through workshops for some 2,800 faculty in each of two project years, 1980-81, 1981-82. Training is provided using three models. There are 10 inter-institutional workshops for faculty of institutions in major metropolitan areas. There are five workshops annually in conjunction with the regular meetings of national organizations, particularly the academic associations. In the third model, training is provided to faculty at 12 institutions each year as part of an intentional process to document existing practices as basis for developing institution-wide procedures and policies for assuring equality in experiential education.

The outcomes of the project will be greater quality in experiential education programs at some 500 institutions, a network of faculty with national experiential education organizations making available the resources of these organizations, and formal procedures for assuring quality in experiential education programs at 24 major institutions.

Project Director:

Thomas C. Little Box 69 Virginia State University Petersburg, VA 23803 (804) 520-6519

CAEL Columbia, Maryland

The Council for the Advancement of Experiential Learning is a postsecondary educational association which promotes experiential learning and valid assessment of its outcomes.

This project, titled "The Learner as Comparison Shopper" will provide non-enrolled students with better information about receiving credit for prior learning experiences. includes both dissemination of current resources and experimentation with broader services to be made available via computer. The Fund grant will support a telephone service which allows adults to talk directly with counselors. Third party groups, such as brokering services, businesses, and government organizations will be the primary dissemination vehicles. An additional feature of the project is the formation of a Learner Advocates Network. The advocates will work with task forces of employers, unions, and institutions to encourage them to use the practice of awarding credit for prior learning. This is the final year of a 2-year grant.

Expected outcomes are: 1) the improvement of information services for non-enrolled learners regarding experiential learning options; and 2) the creation and installation of an on-going mechanism for obtaining new information and influencing education providers to be more responsive to the needs of working adults.

Project Director:

John Strange Associate Executive Director Suite 212, American City Building Columbia, MD 21044 (301) 997-3535 (202) 596-6799



Council for Opportunity in Graduate Management Education, Inc. Cambridge, Massachusetts

In American life insufficient numbers of Blacks, Mexican, Puerto Rican and Cuban Americans, American Indians, and Asian Americans hold responsible managerial positions. Many employers in the private and public sector are unable to find men and women from these groups who have the management training to fill positions leading to middle and upper level responsibilities. The causes of this underrepresentation are basically twofold--ethnic prejudice which has held down career opportunities and economic deprivation which has prevented all but a few from obtaining the graduate management training that would qualify them for decision-making roles.

COGME (The Council for Opportunity in Graduate Management Education) is working to alleviate this problem through programs of recruitment and financial assistance to members of underserved groups in graduate management programs.

COGME was formed in 1970 as a consortium of 10 graduate schools of management (those at Berkeley, Carnegie-Mellon, the University of Chicago, Columbia, Harvard, the University of Pennsylvania, Cornell, Stanford, M.I.T., and Dartmouth) committed to addressing the problem of underrepresentation of minorities in its member institutions. While the COGME program has successfully drawn minority candidates from traditional channels and institutions (i.e., those students exposed to and interested in professional management education), it is developing a project of recruitment of qualified applicants from sectors which now provide no significant applicant flow, including minority individuals already working, minority women, minorities attending little known colleges, and minorities at well-known universities who typically miss the graduate education counseling available.

In this final year of a 2-year grant, project activities will continue to consist of exploratory seminars probing the obstacles to graduate management education for minorities, urban recruitment forums, campus visits, and the development of a resource base of program practices for the recruitment of minorities.

Project Director:

Bert King COGME 675 Massachusetts Avenue Cambridge, MA 02139 (617) 491-8370

Cultural Education Collaborative Boston, Massachusetts

Adult education services must provide individuals with information necessary to access community resources. Museums, dance and theatre companies, science and arts centers in this city can offer resources to serve the educational needs of community residents. The capacity of such institutions to offer adult education programs has never been fully explored nor are they perceived by residents as providers of postsecondary educational services.

The Collaborative, since 1974, is involved in bringing and expanding the educational resources of cultural institutions to those who have not been reached. Surveys of communities and adult programs show that few of them turn to existing resources for sustained educational programming. Recognizing the potential value of creating long-term partnerships between cultural and community educators, the CEC begins a planned effort which can be most effective in reaching these people. This is the second year of a 2-year grant.

The CEC is developing a model for creating these partnerships and thus, expanding the scope of adult educational resources in Boston. In this new project, The CEC focuses on developing a workshop planning series to engage 10 community and 10 cultural educators in planning information and resource sharing and problem solving. With this vehicle, these groups are actually planning their own program. Pilot programs begin in the Spring of 1980. Designed from these workshops, these pilots show the efficacy of the mechanism and give impetus to continue programming past the life of the grant. In this way, the CEC insures a permanency to cultural education programs in the community.

The Cultural Community Education Program will serve to establish positive links between adult educators in community organizations and cultural institutions. The CEC will demonstrate a model for effective program planning which address the needs of the community residents. It will also establish a foundation in the communities it involves to secure permanent programming and continued relationships with cultural institutions.

Project Director:

Robin Barlow Cultural Education Collaborative 164 Newbury Street Boston, MA 02116 (617) 267-6254



Delaware Art Museum Wilmington, Delaware

The cost, location, and daytime scheduling of local art education programs makes most of them inaccessible to low income, working class neighborhoods. The same is true of effective career orientation in the arts. Traditional art education often isn't effective for non-traditional audiences because it is not learner-centered. Though the Delaware ARt Museum, a private, non-profit institution has for 68 years served the public through exhibitions and education, our facilities are under-utilized in the evenings and, like other art centers, are not convenient to public transportation.

In this second year of a 3-year grant, the Museum continues to make learner-centered art instruction and effective career orientation in the arts accessible to 600 students, primarily in low-income, minority neighborhoods. A governance committee selects the neighborhood centers; representatives from those centers then join the committee. Volunteers from business, government, and education -- in an advisory committee--provide necessary assistance in the identification and development of future funding sources and postsecondary educational opportunities. City government, the Delaware Art Museum, and the community centers are partners in the wall mural phase of this evolving project. Programs of art education taught in the centers produce selfsustaining profitable services chosen by participants, such as a community newsletter.

Marketable skills and services will result; the Museum will also initiate entry for our students into accredited postsecondary schools. A learner centered program will help to decrease the students' emotional distance from the Museum and postsecondary schools. Those schools will be more responsive to new audiences and community education programs.

Project Director:

Diane B. Stillman
Delaware Art Mur um
2301 Kentmere Arkway
Wilmington, DE 19806
(302) 571-9594

University of the District of Columbia Washington, D.C.

Perhaps the college student's most serious shortcoming, regardless of academic skill, is the lack of a self-directed, confident approach to learning. The teacher-led lecture discussion class does little to foster growth in the student as learner.

Since September 1979, more than 20 instructors and their students at the University of the District of Columbia have engaged in an alternative teaching and learning method designed to help students take responsibility for their own learning. In this Cooperative Learning Project approach, students work in small, self-led groups on carefully planned, initially instructor-created, learning activities which promote the development of academic skills as well as knowledge of subject matter. With the instructor as a resource, students learn from and teach each other, drawing upon individual strengths to meet individual weaknesses within the group. Ultimately, student groups plan their own lessons.

In addition to workshop training and experience in preparing appropriate group oriented learning activities, faculty members receive prior training and experience in group process. Moreover, they remain part of a continuing cooperative learning group, confronting group process issues. They are therefore equipped to teach fundamentals of group process to their students and to facilitate student group process problems.

Instructors and students in subject areas as diverse as the arts and the social and natural sciences are using the Cooperative Learning Project method. Faculty members in as yet untried subject areas will introduce the method this spring. Plans for future uses and adaptations are in progress.

Project Director:

Clark Bouton University of the District of Columbia 929 E Street, N.W. Washington, DC 20004 (202) 727-2289



Earlham College Richmond, Indiana

Two problems confront the college senior preparing for graduation: the first involves the need to integrate 4 years of study into some coherent whole, the second involves the need to prepare for the next step in life in terms of entering a career or beginning further education.

In order to aid students to prepare for these challenges, Earlham College, a small, liberal arts private college, will offer a Senior Year Studies Program which will provide a number of offerings for graduating seniors. In the first year of a 3-year grant, courses will be developed which will focus on the college experience and the world of work. In addition, a number of non-credit options will be provided. These will include student initiated seminars on such topics as "life-planning", and "strategies for decision-making." Changes in the system of senior advisement will be undertaken and an attempt will be made to collect information about the experiences of previous Earlham seniors in making the transition from school to the "real world." It is expected that this information will be particularly helpful in planning and revising the content of many program components.

These courses and activities will provide a format and a context within which senior faculty can help senior students to integrate their academic experience and use it to think constructively about the transitions and challenges ahead.

Project Directors:

Len Clark
Richard Davis
Department of Philosophy
Earlham College
Richmond, IN 47347
(317) 962-6561

Eastern Montana College Billings, Montana

More equal access to education is a social goal of significance for our society. Post-secondary Education, through education, training, and dissemination of information facilitates these vital opportunities for Americans.

Eastern Montana College, a comprehensive state college, located in Billings, Montana, serves the urban Yellowstone County as well as eastern Montana. Montana is a land of sparse population and great geographical distances and faces the problem of providing adequate services for its residents. The population of the region is geographically isolated, economically disadvantaged, and culturally deprived. Significant segments of the population suffer underemployment or chronic unemployment. The Indian population, the area's largest minority, faces the dual problem of being rural and a minority group.

Eastern Montana College has developed a teleconferencing system over a 2-year period to experiment with distant learning technology suitable in a low density/large area environment. In the first year of a 2-year grant, the college expands this system with a four-wire dedicated Educational Telecommunication System to serve the small rural communities of eastern Montana and the seven Indian reservations.

The network that is being developed by Eastern Montana College will permanently link together 30 learning sites throughout the state and will permit program maintenance for rural and Indian people on an ongoing and self-supporting basis, after a 2-year transitional period. The FIPSE grant will allow this 2-year transition from a low volume program to a high volume one.

Project Director:

Franz A. Nowotny Eastern Montana College 1500 No. 30th Street Billings, MT 59101 (406) 657-2287



Eastern Oregon State College Lagrande, Oregon

In recent years a number of institutions have developed outreach programs for adults to gain access to postsecondary education. For the most part, however, such programs are seperate from regular campus programs and do not offer regular degrees and college services.

Eastern Oregon State College has developed an outreach program for adults in rural areas and is seeking to integrate this program into the regular campus organization. In so doing, EOSC is also entering into "service agreements" with two community colleges and three universities in order to establish a comprehensive delivery system across a 50,000 square mile region.

In the first year of a 2-year grant, some of the strategies being employed include: re-development of 20 percent of the EOSC regular faculty to off-campus activities; curriculum modification to accommodate adults (such as "packaging courses" or dividing them into "modules"); making campus financial aids available to off-campus learners; pursuing new sources of funding through legislative action, inter-agency agreements, and industrysponsored on-site programs; and a cooperative "external degree" which is the regular general studies degree of EOSC and two community colleges but can be earned without campus attendance. The 2-year degree, and community college students can receive upper division credit for assessment of their prior learning in the transfer process.

Grant activities include faculty development and training for off-campus coordinators of the participating colleges as well as consultants and workshops aimed at re-aligning the organization of the college for full integration of on-and off-campus programs. The long-range outcome is the removal of distinctions between on-and off-campus attendance and the pursuit of open, lifelong learning for the residents of the area.

Project Director:

Douglas M. Treadway Associate Dean Eastern Oregon State College La Grande, Oregon 97850 (503) 963-2171

Educational Television Center Menlo Park, California

Senior University of the Bay Area, a specialized community programming service using the already-in-place Instructional Television Center, Archdiocese of San Francisco, delivers education and information courses to older adults in group viewing sites. In the final year of a 3-year grant, Senior University offers courses to older adults at 12 sites: three multi-purpose senior centers, three residential facilities, and six church-related senior groups.

In the first year 30 seniors met at three viewing sites for 6 weeks to view and discuss televised short stories dealing with decisions, moments of choice. Last year senior groups participated in an interactive 8-week fall series sketching the evolution of painting and photography to contemporary times. Teleconferencing allowed participants to help shape the sessions by questioning and dialoguing with the instructor and guests. The spring course focused on A Social History of America in the 30's, a mediated course of documentary films, videotaped oral histories and written autobiographies. Later a 4-week mini-course in practical living skills for senior adults was offered.

Third year programming begins with an 8-week series, The San Francisco Dream, 1849-1940, along with a Yoga course and a "live" interactive current events program. Winter and spring schedules will follow upon needs assessment with our Senior viewers.

A most unique feature of Senior University continues to be its emphasis on the interaction and learning potential for seniors in learning groups. Special attention is given to group dynamics, written support materials, "previewing." This project will conclude with evaluation of the success factor of a variety of televised learning formats and will document this teleconferencing experience as a major means of encouraging network connection among viewing groups.

Project Director:

Shirley Connolly Educational Television Center 324 Middlefield Road Menlo Park, CA 94025 (415) 326-7850



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Educational Testing Service Princeton, New Jersey

The contributions of professional and graduate education to our national welfare are widely recognized. There is mounting evidence, however, that the sources and amounts of financial aid for graduate students are decreasing. High cost and uncertain job prospects may, as a result, adversely affect the postbaccalaureate plans for many qualified and promising students. Although the lack of public financial support affects all graduate students, it is especially burdensome for students from poor and disadvantaged backgrounds.

Educational Testing Service, a private non-profit organization founded in 1947, is devoted to measurement and research, particularly in the field of education. It conducts research on techniques and uses of measurement, human learning and behavior, and educational development and policy formation; provides advisory and instructional services; and develops and/or administers tests for a wide range of sponsors. It also administers financial aid services, including the Graduate and Professional School Financial Aid Service (GAPSFAS).

The purpose of this project is to identify the kinds of funds available to graduate students, levels of student indebtedness, and to determine how institutions award financial aid to graduate students. The project will attempt specifically to isolate those factors that do or could contribute to a decline in the enrollment of low-income students at the graduate and professional level. Students, financial aid officers, and deans are being surveyed. Nearly 10,000 students have responded to the survey questionnaire. The findings of the project will serve as a springboard for the opening of a national dialogue about the problems and future of postbaccalaureate financial aid. This is the second year of a 2-year grant.

Project Director:

Dr. Herbert J. Flamer Educational Testing Service Princeton, NJ 08541 (609) 921-9000 Extension 2955

Feminist Press Westbury, New York

The problem that this project addresses is both urgent and timely: the supplying of information about particular aspects of college and university environments and offerings essential to the "health" of the majority of prospective students—the female portion of the population of future undergraduates.

Since its foundation in 1970 as a nonprofit educational and publishing organization, The Feminist Press has worked to eliminate sexual stereotypes in books and schools by providing an alternative literature with a broader vision of human potential. Whether through our publications—which include reprints of important works by women writers, feminist biographies, nonsexist children's books, curricular materials, bibliographies, directories, and a newsletter—or through our inservice projects for teachers, our goal is to help create a more humane and equitable society for the future.

The project itself consists mainly of in information gathering and consultation activities, including a survey of over 2,000 colleges and universities nationwide, which will result in a paperback book called Everywoman's Guide to Colleges and Universities. We see the book as supplementary to standard college guides, focusing not only on institutional policies relevant to Title IX, but also on the provisions made for women that are clearly "equitable" to those made for men. In this category are elements ranging from "role-models" to facilities, from the presence of women in the curriculum to scholarship. This year is the first of a 2-year project.

We believe that such a guide will give to women the current unavailable information essential to intelligent choices of colleges and universities. We also expect the guide to encourage institutional attention to factors enhancing a healthy educational environment for women, to encourage publishers of commercial college guides to consider factors relevant to women, and to encourage the discussion of elements integral to the concept of a healthy educational environment for women.

Project Director:

Florence Howe The Feminist Press Box 334 Old Westbury, NY 11568 (516) 876-3086



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Florida International University Miami, Florida

Traditional "schooling" has failed to provide farmworkers with the survival skills necessary to cope with drastic reductions in the need for farm labor. More than 20,000 farmworkers in South Dade County, Florida, faced a 20 percent decrease in employment opportunities even before Cuban/Haitian refugees entered the critically glutted farm labor market this year.

Florida International University, a 2-year upper division state institution, has created Partners in Learning (PIL), a 3-year, FIPSE project now in its second year of operation. The project pairs individuals academically trained with those trained through life experiences and involves students, agencies and the rural adult community in a liberating education experience of action/reflection activities appropriate for rural populations.

The Project has four aims: to impact the target community by offering accessible educational opportunities, and participation with agencies providing educational services; to provide training, peer support systems and financial aid to target adult students; to provide incentives and training for agencies and organizations to support them in serving the special needs of this population; and to collect and develop materials specifically designed for and by Florida farmworkers.

During its second year, Partners in Learning will impact:

-8,000 farmworkers through a Mobile Education Unit, Educational Comic Books, Street Theatre/Music, Community Advocates, Newsletters and Education Action Projects; -up to 250 farmworkers who become students through community education circles, basic literacy, life-planning workshops, support groups and institutionalization of the Center for Rural Education at FIU; -up to 15 agencies with training workshops such as Farmworker Weekends, language immersions and technical assistance.

The Project will also develop a <u>Liberating</u> Education Manual, a <u>Pictorial Study of Florida Farmworkers</u>, a calendar, and slide presentation.

Project Director:

Magaly Rodriquez O'Hearn, M.S. Center for Rural Education School of Education Florida International University (M.3) Miami, FL 33199 (305) 552-2715

The Franklin Institute Philadelphia, Pennsylvania

Currently in the second year of a 3-year grant, "Museum in an Urban Mall" opened in May, 1980. It is located in a large urban Mall, in order to serve to a large diverse audience. Statistics already accumulated, show that it is highly successful in attracting large numbers of minority people, young adults, working mothers, and blue collar workers: all groups which are underrepresented in attendance at the main Museum.

About 20 hands-on experiments allow visitors to explore a sample of the kinds of science and technology dealt with in the main Museum. The center of the Mall Museum is occupied by "Science Bar," at which a museum instructor conducts experiments with children and adults. Sometimes these are brief demonstrations, but usually the individual visitor uses simple materials to conduct the experiment, guided by the instructor.

The initial phase of the project has met our expectations quantitatively and qualitatively. We are now coping with questions aimed at optimizing the Mall Museum's value. The response of young people seems to be so satisfactory that we need only provide them with a greater choice of activities to keep them actively involved. Older teen-agers and adults, however, are often more reluctant to get involved with the science bar activities, preferring to explore the exhibit/experiments by themselves. Of a number of activities we are planning toward this end the first to "go public" will be a set of materials on "Electricity in the Home" that will explain how to identify needed repairs, hazzards, etc. in the context of very simple basic science. Materials bearing on current science developments (e.g., Solar Energy) and issues (e.g. oil spills) are also being prepared to widen the scope of the Mall Museum.

We expect, in the remainder of the project, to increase the already satisfactory level of participation of visitors, especially adult visitors, building on the already proven attractiveness and holding power of the Mall Museum. Especially, we are working on ways of getting teen-agers and adults involved in activities which help them understand the science and technology in their everyday lives.

Project Director:

Daniel L. Goldwater The Franklin Institute Philadelphia, PA 19103 (215) 448-1111



Gallaudet College Washington, D.C.

Gallaudet College, the world's only liberal arts college for deaf students, was chartered by President Lincoln in 1864. Its 1,300 undergraduates come from every state and from over 40 different countries. Deaf postsecondary students constitute a group whose educational opportunities are sharply limited by the number and quality of programs accessible to them. An increasing need for foreign area studies is a natural outgrowth of the rapidly growing internationalism of the deaf community.

The general objective of this project is to make available to deaf students programs in International Area Studies. The first year of the 3-year project involves incorporating the best features of existing foreign area studies programs, developing techniques for making relevant Washington-area resources accessible to deaf students, promoting intercisciplinary cooperation among Gallaudet departments of instruction, and identifying and securing needed faculty resources. The programs to be developed include a major in Western European Area Studies to begin in fall of 1981, and a major in Latin American Studies to begin in fall of 1982. A corollary objective is to initiate an increased focus on international studies in the general education component of Gallaudet's curriculum.

It is hoped that programs and instructional materials developed under this grant will provide a model for other institutions serving postsecondary deaf students. A well conceived International Area Studies program at Gallaudet will enable deaf students to play a more significant role in international efforts to secure greater educational and employment opportunities for hearing-impaired individuals.

Project Director:

Carole N. Frankel Gallaudet College Hall Memorial Building Kendall Green Washington, D.C. 20002 (202) 651-5404

Graduate School for Urban Resources and Social Policy San Diego California

The Graduate School is an alternative educational institution established in 1975 offering degree and non-degree programs. The School awards a Master's and Doctorate in Community Development and Social Policy. The School is committed to societal values and institutional processes that maximize opportunities for the development of more humane communities. We strive to educate persons who can utilize theory and skill to work with citizens in activities of community development and community restoration. Our graduates are expected to engage in purposeful and effective social change activities. In an increasingly complex society, research must become the base for a variety of community development activities. The communities that require the most assistance in providing for their needs face the most severe problems because of their lack of power and resources.

The Graduate School will create an Educational Research Center that is at the disposal of community-based organizations to assist them in needs identification, program development, evaluation, and implementation, as well as various policy development activities. Through a contractual arrangement, a graduate student will become a paid researcher for a community-based organization. The program will actively recruit minority students through recruitment centers in various locations throughout the United States. The students accepted for the research program will be teamed with distinguished minority research faculty who will serve as consultants/mentors. This is the first year of a 3-year grant. The program will enable 12 minority students to work in individual student-centered educational programs while learning and practicing research as an instrument for social change in their respective communities. Twenty-four community research projects will be the products of this grant.

Project Director:

Dr. Antonia Pantoja Graduate School for Urban Resources and Social Policy, Inc. 431 Market Street San Diego, CA 92101 (714) 236-1521



Hispanic Higher Education Coalition Washington, D.C.

Despite increased access for Hispanic students to higher education, the problems of their retention and transfer into senior level institutions and graduate programs remain. These problems are abetted in part by federal, state, and institutional barriers.

The Hispanic Higher Education Coalition is composed of 13 national advocacy groups. It serves to link its member organizations with institutions of higher education that enroll significant numbers of Hispanic students. The project will clarify and strengthen the institutional mission of these school: relative to Hispanic students. They focus on the specific areas of access, retention, and transfer policies and procedures.

The Coalition works with a selected number of institutions of higher education. Project activities include: provision of technical assistance in needs assessment, program development; implementation and evaluation, dissemination of information regarding federal programs, grant opportunities, research and development; and the establishment of communication channels with policymaking agencies, individuals, and groups.

In its second and final year, the project will extend its activities and services to a greater number of institutions with a substantial number of Hispanic students and will provide them with extended technical assistance and information gained from the first year.

The project will enable participating institutions to more effectively plan, develop and implement program policies and procedures which will provide equality and excellence for Hispanics in higher education.

Project Director:

Raul A. Rio, Ph.D. Hispanic Higher Education Coalition c/o MALDEF 1411 K Street, NW. Washington, DC 20005 (202) 393-0202

Hood College Frederick, Maryland

The problem we are facing is multifold:

1) limited access Hispanics have to higher education, mainly to 4-year institutions. 2) lack of appropriate academic and support programs for Hispanic students in traditional Anglo colleges and universities 3) misunderstanding about Hispanic people, their values, interests, and aspirations, prevalent among Anglos.

The activities we are planning in order to solve this problem include: 1) an effective admissions program to attract Hispanic students; 2) an academic program with mentor advising and peer support, specially designed to serve the cultural and economic needs of Hispanic students, emphasizing communication skills in both English and Spanish, a variety of specialization areas, career counseling and job opportunities; 3) a program for institutional bi-culturalization aimed at a better understanding and appreciation of Hispanic students and their potentialities.

We are in the first year of a 3-year project. Our intended outcomes are: 1) to provide Hispanic women with ample access to Hood College; 2) to make all necessary curricular changes and develop a student support system tailored to the needs of Hispanic women in this country; 3) to promote bi-culturalization in Hood and its neighborhood area. Our long-term goal is competent women graduates, proud of both their Hispanic and Anglo heritages.

The plans for wider impact will include dissemination in professional journals and conferences. Hood College's project will serve as a mdoel program to be adopted by other private and public liberal arts colleges and universities.

Project Director:

Edenia Guillermo Hood College Frederick, MD 21701 (301) 663-3131-X-243



Howard University Washington, D.C.

Black college seniors have had an insufficient opportunity to engage in research at traditionally Black colleges and universities. A large part of the reason for this is that research at these colleges and universities has been only partially supported by the federal government. Consequently, Black educators and students have been deprived of a vital tool of scholarly inquiry.

The Institute for Urban Affairs and Research (IUAR), founded in 1972, has been established as a mechanism for providing a comprehensive urban affairs program, coordinating university-wide social and behavioral sciences research and community service projects. It combines Howard University resources and capabilities with community leadership and resources in order to provide research programs for meeting the needs of Black educators and students.

The Institute for Urban Affairs and Research is conducting a research training program for Minority College Seniors. This project consists of a research training program for 60 students from Howard University and other colleges and universities in the Washington, D.C. area. The program has a course of study emphasizing models and methods of social and behavioral science research, computer utilization in social research and grantsmanship, and a practicum involving activities such as working on an active research project, visiting and consulting with federal agencies, and exploring career options in agencies with a research orientation. The program is in the second year of a 3-year grant.

The research training project will serve as a model for other predominantly Black colleges and universities seeking to provide an opportunity for more Black educators and students to conduct scholarly research.

Project Director:

Leo E. Hendricks, Ph.D.
Institute for Urban Affairs and Research
Howard University
2900 Van Ness St., NW.
Washington, DC 20008
(202) 686-6744

Hunter College/CUNY New York, New York

An aging society faces problems and dilemmas of action that require new styles of professional performance in fields such as medicine, law, nursing, and social work. This project, Value Dilemmas in the Aging Society, seeks to design curriculum and teaching strategies for professional education to cope with these issues.

The Project examines dilemmas of professional action that occur in practice with the aging: autonomy and dependency, life prolongation, quality of life, age-based legal entitlements versus age-discrimination, and questions of the meaning of life in old age. When doctors, lawyers, social workers, and nurses seek to grapple with these problems, they commonly recognize that technical, rule-governed paradigms of action fail them: the problems of the elderly are matters of values and meanings. An education that equips professionals to deal with these problems must address those value dilemmas if professionals are not to abdicate their responsibilities.

The project proceeds by integrating liberal arts contributions from history, the arts, and philosophy with professional school curricula in the four target disciplines. During the first year, an inter-professional faculty seminar will explore in depth the issues raised and will develop model educational curricula to test new approaches that will be developed. During the second year these materials and methods will be incorporated into a casebook, course outlines, bibliographies, and the like. Based on evaluation of successful outcomes in the pilot offerings, these materials will be disseminated nationally to programs of gerontological education and to professional schools in the appropriate disciplines.

The results of this project should have significance beyond the field of aging as a model of liberal arts and professional training joined together and as a model of applied moral education focused on a current social issue.

Project Director:

Harry R. Moody, Ph.D. Brookdale Center on Aging of Hunter College 440 E. 26th Street New York, NY 10010 (212) 481-4418



Illinois Central College East Peoria, Illinois

The community college movement in America resulted from a need to provide postsecondary education for more people. These colleges have attracted large student bodies and energetic faculty. On the average, however, students entering college transfer programs at local community colleges are not as prepared for baccalaureate work as students entering 4-year colleges and universities. To further complicate matters, neither curriculum design nor teaching styles and techniques utilized by community college faculty differ significantly from those found at 4-year colleges and universities.

In 1975, under a grant from the Fund, faculty at Illinois Central College began a new program called DOORS (Development of Operational Reasoning Skills). This program used a new classroom approach requiring more active participation by students who enrolled in several specially designed classes. Evaluation of this program indicates its success in reducing the number of students who are unsuccessful in completing their first semester.

This new project now in the second of 2 years, (COMPAS: Consortium for the Operation and Management of Programs for the Advancement of Skills) will assist six community colleges in beginning DOORS-type programs. The seven colleges involved will include ICC as resource base, William Rainey Harper College (Palatine, IL), Prairie State College (Chicago Heights, IL), Joliet Junior College (Joliet, IL), Surry Community College (Dobson, NC), Community College of Allegheny County (West Mifflin, PA), and Seminole Community College (Seminole, FL).

The consortium began with an initial 2 and one half-day workshop at ICC. Local staff have begun weekly seminars to design and develop programs to reflect local needs. In the fall of 1980, six new programs will be offered to over 200 students.

As a direct result of this project, students in each program are expected to be more successful in completing their course work when compared to similar students entering traditional classrooms. Additional expectations include a change in basic faculty attitudes toward teaching.

Project Director:

Thomas C. Campbell Illinois Central College East Peoria, IL 61635 (309) 694-5525

Incarnate Word College San Antonio, Texas

Many mature women are still not being adequately served by postsecondary educational institutions in San Antonio. These include particularly: 1) women of pre-retirement and retirement age from the large military contingent of San Antonio, 2) women with families, who have never enrolled in a degree program or whose baccalaureate programs have been interrupted, 3) single parent women who are working full or part-time in jobs that do not utilize their full potential, and 4) women to whom English is a second language.

Women comprise 75 percent of the total student population of Incarnate Word College and 27 percent of these women are beyond the age of 22. To meet the needs of these mature women, the college designs and implements a college entry and re-entry program called WENCOE (Women in Education: New Careers, Opportunities, Experiences).

To reach the target groups it is appropriate that Incarnate Word College initiate a TRANSITION TO COLLEGE OUTREACH PROGRAM FOR WOMEN. Many of the existing WENCOE programs are adaptable for outreach. The transition program is seen as reaching the older students in their community through seminars, workshops, college-student-for-a-day programs, financial aid brochures, single-parent women surveys, skills tests, college program displays in local shopping malls, and pre-retirement education programs. This is the third year of a 3-year grant.

This outreach program is designed to promote positive self-images, increase confidence, raise awareness of opportunities for education, careers, and volunteer service, update academic skills, and improve proficiency in English. Immediate outcomes are expected to be increased enrollment in postsecondary education, increased retention, and reduced risk of failure for mature women. Since Incarnate Word College is one of four postsecondary institutions in a consortium of colleges, a learner-centered transition program directly benefits all colleges in the consortium.

Project Director:

Ruth A. Freiburger 4301 Broadway San Antonio, TX 78209 (512) 828-1261 Ext. 243

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Indiana University Foundation South Bend, Indiana

Academic advising must be rejuvenated in order to meet the needs of today's increasing numbers of non-traditional students. Jobs, age, and family responsibilities place constraints upon the time of these students and set their postsecondary educational experience in novel personal and social contexts.

Indiana University at South Bend, part of a large multi-campus state system, is a small 4-year university with a commuting student population. Most of the approximately 6,000 students must divide their time and their priorities between school work and outside responsibilities; many are returning to school after years or even decades away from an academic environment.

In its second year of a 3-year project, the Mentor Advising Program brings together 15 faculty members, 150 freshmen students, and 30 upperclass student peer advisors, in a two-semester program of advising and classroom study. Working in small "mentor groups", the participants meet regularly to explore aspects of the learning experience, and, in small credit-bearing seminars during the second semester, to discuss the liberal arts as they relate to contemporary interests of students. In addition, they attend a series of training workshops throughout the year and share in ongoing evaluation and development of the program.

This pilot program will develop an approach to academic advising specifically tailored to the needs of our University's diverse student body. It will create a large and growing cadre of faculty members and administrators experienced in that approach, as well as an expanding group of students able to serve as peer advisors in the future.

Project Director:

Dr. James E. Blodgett Department of English Indiana University at South Bend 1700 Mishawaka Avenue South Bend, IN 46615 (219) 237-4286

Industrial Cooperative Association Cambridge, Massachusetts

Worker ownership is a growing phenomenon. The economy of the 1980's will continue to witness an increase in factory shutdowns, and "employee buy-outs" will be offered as a viable alternative to job loss and local economic disruption. Working class and low-income people will be asked to assume the responsibility of ownership in addition to their role as workers; without a program of education directed to workers as owners, worker ownership will be a sham at best, and at worst lead to the failure of these businesses.

The ICA is a non-profit organization founded in 1977 to create worker owned companies. The ICA has organized several worker cooperatives in response to factory closings, and has developed a sophisticated legal and accounting structure that reflects the democratic nature of a worker owned business.

With this grant, the ICA is creating an adult education program for the worker-owners in ICA cooperatives. The program will be delivered to over 100 workers in sites that range from a minority owned garment company in rural North Carolina to a book manuscript typesetting cooperative in Clinton, MA. The program is designed to educate workers as owners, giving them both the information and the participatory skills necessary to undertake their new rights and responsibilities in a dramatically different workplace. The size of the businesses (one has more than 60 workers and plans to expand) requires a realistic program that balances participatory decision making with efficient business practices. This is the first year of a 3-year grant.

This program will develop educational techniques and curricula suited for worker owners of varying socio-economic background, implemented in the highly pressured environment of a new business fighting for survival. In the third year of the program, a manual will be published for use throughout the U.S. in the ever increasing number of worker-owned firms.

Project Director:

Steven L. Dawson
Industrial Cooperative Association
249 Elm Street
Somerville, MA 02144
(617) 628-7330

Institute for Architecture and Urban Studies New York, New York

The Institute for Architecture and Urban Studies, founded in 1967, is an independent non-profit agency concerned with research, education, and development in architecture and urban design. It offers a series of programs, including evening lecture series, exhibitions, publications, and academic programs, designed to foster an increased awareness of architecture as a major cultural expression.

Architectural education in the professional academic programs often fails to relate the study of architecture and urbanism to actual urban problems and specific situations. The separation of the <u>teaching</u> of design, its theory and method, and the <u>implementation</u> of design, the actual building and planning, illustrates the distance between schools and the profession.

The Institute for Architecture and Urban - Studies is establishing, within the context of its ongoing educational programs in architecture and urban design, a new educational unit: The Advanced Design Workshop in Architecture and Urban Form. The Workshop is open to all students in architectural and planning programs throughout the country. The program addresses two groups specifically: fourth-year students in 5-year professional undergraduate programs or 6-year multiple degree courses and graduates from 4-year non-professional architecture programs. This program is currently in its third year of a 3-year grant.

The Institute for Architecture and Urban Studies is not a degree granting institution, but is a complement to existing academic resources. Credit for participation in the IAUS programs is thus given by the parent institutions. Sixteen academic institutions are part of the consortium now participating in this program.

Project Director:

Diana Agrest 8 West 40th Street New York, NY 10018 (212) 398-9474

Institute for Labor Education and Research New York, New York

Millions of working adults in the United States who are interested in continuing their education are not served by the existing university-based programs. ILER's 5-years' experience teaching in local union halls has convinced us that worker-centered programs at or near the worksite do reach many of these potential learners. But the creation of systematic and continuing programs at off-campus sites depends upon overcoming the same kinds of problems that universities must overcome-recruiting students, ensuring continuity of programs and the quality of instruction, and developing mechanisms for the diffusion of new ideas and approaches.

We believe that making progress in the next period depends upon the following: 1) programs must be designed that build upon the social connections of the workers themselves, involving them actively in the educational process as both learners and teachers; and 2) a network of labor educators committed to a worker education must be developed to facilitate the spread of new programs and the diffusion of improved approaches and techniques.

Our 2-year project aims to address these problems through two approaches: 1) a "workshop model" of worker-centered education in local union halls which trains union members as "educational stewards" and develops support services that enable the stewards to organize and conduct their own continuing educational programs; and 2) the facilitation of a decentralized labor educators' network involving worker-centered labor educators in unions, university-based programs, and independent projects, such as Committees on Occupational Safety and Health.

Project Director:

David M. Gordon Institute for Labor Education and Research 853 Broadway, Room 2007 New York, NY 10003 (212)-674-3322



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Institute for Research in History New York, New York

Among the complex problems presently facing higher education are the phenomena of faculty uncertainty, confusion, and demoralization. Furthermore, predictions indicate that a significant number of tenured faculty, especially those in the humanities, will lose their jobs. These scholars are not prepared to translate their knowledge and skills to a non-academic setting.

The Institute for Research in History is an independent scholarly organization which was founded in 1975 as a non-profit institution. The Institute has 5 years experience in helping many of its members, formerly in academic positions, to make the transition to the non-academic world. Located in New York City, the Institute provides ready access to the nation's most varied job market.

The Institute is developing an intensive program designed for the needs of tenured faculty as an outplacement service or as a personal exploration of options for a career change. Each 12-week seminar includes daily workshops and consultations with a wide variety of professionals from the private and public job sectors, skills identification, study of the marketplace, job sector analysis, and the practical steps of resume writing and interviewing. There are 12 persons in each of 5 seminars. This is the first year of a 2-year grant.

Upon completion of this program, participants will have the tools for a realistic job search and the knowledge of a broad range of available career possibilities. Some will leave academe for rewarding new careers, thereby opening positions for new faculty who will enrich the university. Those participants who elect to return to the campus will bring with them the knowledge and experience necessary for more effective counseling of students.

Project Director:

Dr. Mary Hayes Somers The Institute for Researc in Histroy 55 West 44 Street New York, NY 10036 (212) 921-7010

Institute of the Black World Atlanta, Georgia

In the more than 10 years since Black Studies emerged as an area of academic enterprise in American higher education, significant steps have been taken toward establishing it as a legitimate area of intellectual inquiry. Nevertheless, a program has yet to be established at the national level which systematically monitors, reviewes critiques, and promotes the enhacement of Black Studies curricular offerings and disseminates the most current and innovative developments in the field.

The Institute of the Black World, a nonprofit education organization, was founded in 1969 in the midst of the struggle for Black Studies. Its unique history of ongoing commitment to the study of the Black experience and the development of Black Studies enables the organization to both identify and address the need for an overall approach to Black Studies curriculum development.

In this first year of the 2-year grant, workshops will be conducted for 100 Black Studies faculty and directors who specialize in teaching the first two of four critical subject areas: Black History, Political Economy, Sociology and Culture. In the workshops, senior faculty and those in the field will lead a critical review of materials, approaches, and methods. In the interdisciplinary components of the project, they will explore the parameters of the field and its potential integrative linkages. A Directory of Model Courses will be published and a Black Studies Curriculum Materials Clearinghouse will be established to disseminate project materials.

It is anticipated that the quality of teaching in the selected disciplines and the overall quality of Black Studies will be enhanced through this effort.

Project Director:

Vincent Harding Institute of the Black World 87 Chestnut Street, S.W. Atlanta, GA 30314 (404) 523-7805



IDEAS, inc. Nederland, Colorado

America's migrant farmworkers are one of the nation's most economically and educationally disadvantaged groups. Fewer than 10 percent of the children of migrant families graduate from high school, effectively barring the overwhelming majority of migrant youths from postsecondary learning opportunities. No national models currently exist for migrant education programs in the nation's community colleges, yet these institutions may be uniquely appropriate to serve the educational needs of large numbers of migrant young people. IDEAS, a non-profit, tax-exempt educational institution founded in 1965, collaborates with community and other institutions to sponsor innovative program models in community-based, experiential learning education and also operates rural development projects in less developed countries abroad.

This project, "A Better Chance", introduces postsecondary institutions to the Foxfire experiential learning process. The Foxfire program of cultural journalism has been integrated into the curricula of secondary and postsecondary institutions throughout the country. Operating in postsecondary settings, the project exposes participating youths to campus environments where they are provided with counseling, career assessment, testing, and an opportunity to prepare for their GED examinations. In cooperation with local CETA Prime Sponsors, the youths receive minimum wages for their participation.

Operating in its second and final year, the project is being implemented in Colorado and Oregon. Participating migrant youths, initially trained in photography, darkroom, and interviewing techniques, go out into their communities and interview ex-migrants who have left the migrant stream and are successfully employed in various jobs and careers. After transcribing the taped interviews and developing their own photographs, the youths are assisted to publish their findings in publications of their own creation. El Aguila and Reflections represent the initial byproducts produced by migrant youths during the initial year, and additional publications will be forthcoming during the 1980-81 academic year. Dissemination will occur through existing networks and through cooparation with collaborating institutions in Colorado, Oregon, and elsewhere.

Project Director:

Brian Beun IDEAS Magnolia Star Route Nederland, CO 80466 (303) 443-8789

Intercultural Resources Development New York, New York

The Hispanic population—in particular low income Hispanic women—are among those least adequately served by the educational system. These women have few opportunities for improvement of work skills leading to long range career prospects.

HACER, INC. (Hispanic American Career Educational Resources) means "to do" in English; it began in 1975 as a volunteer organization helping Hispanic adults--mostly women--find educational and career opportunities.

The basic objective of this 2-year project is to act as a brokering agency between the Hispanic community and world of education and work. Among those we counsel are the 75 students registered in the Williamsburg site of the College of Staten Island Outreach Program. Nearly 1,000 Hispanic women were reached by different activities of the project: career and peer counseling workshops, conferences attended, orientation meetings given at churches, leaflets, etc.

New York State off-campus regulations made it impossible to start another off-campus site in another borough. Instead, in the second year, we will start a systematic evaluation of what happens to the students we counsel. This evaluation will include: 1) retention rate, number of credits (semester grade index and cumulative grade index) date of graduation and transfer between colleges; 2) questionnaires with student's demographic and socio-economic data and opinions about strong and weak points of the experience in the program and, 3) in-depth interviews with a half dozen students.

At the end of the project we will provide two manuals: 1) HOW TO DEVELOP CAREER WORKSHOPS, 2) TRAINING IN LISTENING SKILLS. A brief report on our experience as a CBO dealing with a public institution of higher education will also be submitted to FIPSE.

Project Director:

Norma Stanton H.A.C.E.R., Inc. 115 West 30th Street New York, NY 10001 (212) 868-0623



International Ladies Garment Workers Union New York, New York

Meeting the educational needs of adult workers poses three distinct problems: the assessment of educational priorities and aspirations on the part of working adults; development of effective means of advising and counseling working adults regarding educational opportunities; overcoming the fears of traditional classroom-style education.

The International Ladies' Garment Workers' Union founded in 1900, represents 350,000 workers in the needle trades. Over 80 percent of the membership is female, a similar percentage minorities, and many are new immigrants. Recognizing that to be truly effective, a Union must pursue its members' interests beyond the work place, the ILGWU has espoused a philosophy of "social unionism."

The Union is developing a model educational outreach plan for its members. During the first year of this 3-year grant, 35 rank and file members will be trained to serve as inshop Learning Organizers. Their training will consist of a minimum of 4 days of seminar experience, followed by in-shop experience with Union Education Directors.

This program will enable participants to identify the educational needs of their coworkers, and to offer advice in conjunction with the educational activities offered by the Union. Learning Organizers will also help to set up educational activities based upon the needs of their coworkers, even where such needs have not previously been addressed by the Union. It is anticipated that during the second and third years of the grant the number of Learning Organizers receiving training will increase and the geographic area served will expand. At the end of the third year grant, the Union will continue the activity with the goal of providing one Learning Organizer for each of approximately 10,000 job sites.

Project Director:

Gus Tyler ILGWU 1710 Broadway New York, NY 10019 (212) 265-7000

University of Iowa lowa City, Iowa

The improvement of instructional practice is a slow, tedious process. One reason for this is that instructional innovations are not systematically distributed in postsecondary education. The use of computers in education is one practice that falls far short of its potential for enriching education because of lack of systematic dissemination.

CONDUIT, located at the University of Iowa and affiliated with 18 other sustaining member institutions, has as its mission the widespread dissemination of reviewed, tested and well-documented computer-based instructional materials. In the past 5 years, CONDUIT has distributed over 7,000 sets of such materials to over 1000 postsecondary institutions around the nation.

conduit is continuing a project to adapt exemplary existing materials to the newly available, low-cost microcomputers, taking full advantage of such features as graphical displays, full color, and audio output, which hold great promise for educational applications. New materials developed expressly for microcomputers will also be reviewed by CONDUIT. Any of the adapted or new materials that meet CONDUIT's standards, as determined through peer review, will be made widely available to postsecondary institutions. This is the second year of a 3-year grant.

The primary near-term outcome of the project will be the identification and widespread dissemination of 35 microcomputer-based instructional modules in a variety of disciplines, including the humanities and social sciences. The principal longer-term outcome will be the impact on the development of future materials, based on these 35 as examples, and based on the guidelines and standards that CONDUIT formulates during the project.

Project Director:

Harold J. Peters CONDUIT P.O. Box 388 Iowa City, IA 52244 (319) 353-5789



Jersey City State College Jersey City, New Jersey

Surveys of large city school systems continue to document the failures of inner city schools identified in the report of the Kerner Commission. Although Jersey City, New Jersey, the central city of Hudson County, has been identified as one of the 10 most economically deprived cities in the United States, the deprivation of the urban schools is somewhat attenuated. The problems of the Jersey City has become a major port-of-entry for foreign immigrants and, as a consequence, the schools are faced with great needs for expanding bilingual/bicultural and ESL programs. There is a great demand for a "different kind of teacher," one who can function effectively in a highly diverse cultural setting.

Jersey City State College has developed a 3-year, totally field based teacher training program designed to confront two specific problems and one of a more general nature. The first of these is the problem of inadequate and inappropriate preparation of pre-service teachers for culturally mixed inner city schools. The second problem to be addressed is that of revitalizing senior college faculty who are locked in traditional programs. The general problem to be addressed is that of the generally poor relationship between public and higher education.

It is anticipated that at the completion of the program pre-service teachers will operate in a diagnostic/prescriptive mode in their teaching, with a broad repertoire of techniques and behaviors appropriate for a culturally mixed environment. College faculty, hopefully, will demonstrate a willingness to be intimately involved with inner city schools and will develop controlling and reinforcement behaviors appropriate for that environment. As a result of the cooperative development and implementation of this program, it is expected that college faculty, public school faculty, and pre-service teachers will view themselves and each other as professional peers and that each group will actively use the others as learning resources.

Project Director:

Dr. Bruce Waldman School of Professional Studies and Education Jersey City State College Jersey City, NJ 07305 (201) 547-3321

John C. Campbell Folk School Brasstown, North Carolina

The past migration of youth from rural communities (especially in Appalachia) to Urban Centers is easily documented. But, today that trend is beginning to reverse itself. Families and individuals are finding that existing in an urban metropolis can have many disadvantages. People of all ages and backgrounds (young adults, middle-agers, retired folks, others) are seeking a return to a simpler, less complicated life-style. They have an ever growing interest in survival skills, self-sufficiency, better nutrition, manual labor, independence, and most of all, wanting their life experience to be meaningful and exciting. These new pioneers have one common goal: to establish their own homestead.

The John C. Campbell Folk School, founded in 1925 based on the Danish Folk School model of education, has lasting goals: to enrich the whole content of rural life; to build up an enlightened and enlivened citizenship; and to inspire a community life and social order satisfying to all people. As an alternative adult educational program, the Folk School offers a variety of learning experiences in Crafts, the Arts, the Humanities, Folk Music and Dance and now Homesteading.

The Art and Science of Homesteading is a comprehensive 9-month curriculum. The courses vary in length depending on the amount of material to be covered; they include: Homesteading, Land Acquisition, Homesteading Engineering, Land Use Planning, Pioneer Skills, Equipment, Energy & Alternatives, The Shelter, Outbuildings, Livestocks, Food Production, and Food Preservation.

An idea whose time has come, Homestead Education will provide many eager students with confidence, technical know-how, independent thinking and creativity, and an excitement for the rigors of rural life.

Project Director:

Michael Oliphant John C. Campbell Folk School Brasstown, NC 28902 (704) 837-2775 or 2827



Kansas City Kansas Community College Kansas City, Kansas

Because of the ever-changing role of the community college, Kansas City Kansas Community College, the only 2-year, urban, and public community college in the State of Kansas has accepted the challenge and is committed to providing vocational/career education programs and support services to approximately 25,000 handicapped/disabled citizens who are in need of a higher educational opportunity and ultimately employment.

It is the intent of KCKCC to try a new approach. The college will coordinate, through a project director and job developer, individualized vocational programs of 50+ handicapped/disabled students and provide support services offered by community social service agencies such as: transportation, child care, medical and dental assistance, tutors, readers, interpreters, microcomputer training, etc. to these same students. The college is equipped to facilitate activities of those students who have emotional, physical, medical, and hidden handicaps. Job development and placement will also be available to those students in the program as well as those handicapped/disabled individuals who reside in the targeted community.

The total understanding of individualized programming, job development, and placement is imperative for the handicapped/disabled. KCKCC's objective is to establish a total working relationship between the college, the student, community social service agencies, and the family of the student. In addition to being concerned about the vocational training of the students in the program, the college is also aware of the lack of sensitivity of employers in the labor market toward the disabled. A Labor-Industry Council will be formed to prepare potential employers for the eventual provision of jobs for those students who complete training. This is the first year of a 2-year project.

The uniqueness of the project is that for the first time, there will be a common and co-operative effort made between agencies who can refer handicapped/disabled individuals to a community college.

Project Director:

Linda DeMarais Kansas City Kansas Community College 7250 State Avenue Kansas City, KA 66112 (913) 334-1100, ext. 171

Kansas State University Manhattan, Kansas

For over 5 years University for Man has been working with more than 40 communities in rural Kansas to develop a unique free university/community education model that is adaptable to any community. This model strives to meet the learning needs of adults in rural areas both in terms of their desires and abilities to learn; to share resources; and to develop new concepts for survival. Programs are developed and operated totally by local people in each town, and are operated at minimal cost.

Because of the success of this model, UFM has received requests for assistance from rural groups and organizations all over the country. UFM has a model with potential for nationwide dissemination, and to realistically expand the dissemination of this model, it has developed a plan to work with four different delivery systems in four other rural states: Oklahoma, South Dakota, Kentucky, and Missouri. The delivery systems in those states are a public library system, a private college consortium, the state cooperative extension, and a state university. By working with an area-wide delivery system, UFM has been able to expand the model for rural lifelong learning and is continuing to develop the capabilities for becoming a national consulting organization. This is the second year of a 2-year grant.

Objectives of the project are: 1) to test further the transferability of the UFM educational model to other settings; 2) to test the effectiveness of using existing organizations, agencies and delivery systems for continued implementation and dissemination of the free university/community education model: 3) to develop a better understanding of the model; 4) to influence collegiate and noncollegiate systems of postsecondary education in such a way that they will begin to use the UFM model as an educational delivery system; to develop more appropriate dissemination strategies; and 6) to initiate a plan for nationwide rural networking of the various organizations and practitioners now working in this field.

Project Director:

Carol Smith University for Man 1221 Thurston Manhattan, KS 66502 (913) 532-5866



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Kentucky Highlands Investment Corporation London, Kentucky

The economic development of a region is highly dependent upon the level of entrepreneurial activity in that region. In many underdeveloped areas in the U.S., indigenous entrepreneurs lack the skill and capital essential to starting a successful business venture.

Kentucky Highlands, a private, non-profit development company, has pioneered the tactic of using entrepreneurial talent to meet the economic development goals of a region. However, we are hampered in dealing with many entrepreneurs from Eastern Kentucky simply because they have not had the opportunity to develop the skills and knowledge needed to build larger companies. Capital needed for start-up or expansion has also not been available to these people.

KHIC, through its newly formed subsidiary Newventures Capital, is supporting entrepreneurs, by offering them access to investment capital (through a loan fund) and providing them with highly focussed technical assistance. We are designing workshops to be attended by prospective entrepreneurs to assist them in identifying their learning needs, in planning for the start-up or expansion of their venture, and in securing necessary capital. These efforts involve local business, education, and social leaders in locating potential entrepreneurs and providing some of the technical assistance. Also, management training seminars will be conducted regularly both for entrepreneurs who receive a KHIC investment and those not needing the financial backing of KHIC.

Newventures is in the 2nd year of a 3-year grant. Since March 1980 Newventures has made three loans, reviewed 60 loan applicants, provided significant amounts of personal management assistance to eight businesses and provided two management seminars attended by 40 local business people and community leaders.

This program will identify at least six to eight entrepreneurs each year, identify their business skill lacks and financing needs, and provide training in those areas coupled with a KHIC loan or investment. It is expected that the loan fund will become self-sustaining within 3 to 4 years of initiation.

Project Director:

David R. Schroder Newventures Capital Corporation P.O. Box 628 London, KY 40741 (606) 878-6638

Kirkwood Community College Cedar Rapids, Louisiana

Due to rising energy costs and fuel scarcities, Kirkwood Community College is focusing its attention on providing educational offerings and services in a way that makes them easily accessible to all residents of its service area. In an effort to do so, the college is providing a variety of telecommunications systems. One such system is an Interactive Microwave Telecommunication System, which has interactive two-way audio and visual capabilities with the entire service area.

Kirkwood Community College is a publicly supported comprehensive community college serving the Iowa counties of Benton, Linn, Jones, Iowa, Johnson, Cedar, and Washington. It also serves portions of nine adjacent counties. The total land area of the counties served is 4,408 square miles. The population of the total service area is 340,400. There are 39 local school districts in the sevencounty area with 261 schools. Kirkwood is the only 2-year college serving the geographical area.

The current project will involve faculty in developing new teaching methodologies, research, and evaluation which will serve as models for others utilizing telecommunications systems for distant learners. This project is specifically addressing the modification of "laboratory-type" courses, rather than the traditional lecture/discussion-oriented courses. This is a 3-year project currently operating in the first year.

Kirkwood is developing and implementing a program planning process whereby at least six courses per year will be redesigned for delivery on the microwave system. The goal of the project is to develop models for a variety of types of "laboratory courses." The overall results will be improved learning for distant learners in laboratory courses.

Project Director:

David Bunting Kirkwood Community College 3601 Kirkwood Blvd. S.W. Cedar Rapids, IA 52406 (319) 398-5512



Labor Institute for Human Enrichment, Inc. Washington, D.C.

The goal of the Worker Education Advisory Service is to further educational opportunity for workers by providing technical assistance to unions, companies, and educational institutions on ways to improve their programs and practices to better suit the needs of the worker/learner.

The project will be based in the Labor Institute for Human Enrichment which is committed to the principle of extending the cultural and educational opportunities available to workers.

In its first year the project will cooperate primarily though not exclusively with the International Federation of Professional and Technical Engineers, the American Federation of Teachers, the International Union of Electrical, Radio, and Machine Workers, the American Federation of Government Employees, and the Graphic Arts International Union.

Project Director:

Dr. Herbert A. Levine Worker Education Advisory Service Labor Institute for Human Enrichment 815 16th St., NW. Washington, DC 20006 (202) 638-0320

LaGuardia Community College/CUNY New York, New York

There are over 8,000 members of New York City's School Lunch Worker Union who earn just above poverty level wages and who have no possibility of advancement. At the same time, over 400 School Lunch Manager positions are unfilled after a year of recruitment by the Board of Education.

LaGuardia Community College of the City University of New York has been a pioneer in providing a comprehensive cooperative education program for students in a public 2-year institution and has been effective in responding to community needs. The College's Division of Continuing Education met with representatives of the School Lunch Workers Union (Local 372 of District Council 37) and the Board of Education to design a program to enable school lunch workers to gain a 2-year degree which would qualify them for school lunch manager positions while maintaining their employment.

The School Foods Service Management Degree Program for School Lunch Workers (in its first of 2 funding years) will provide approximately 100 students per year with instruction leading to a specially tailored Associate of Science degree (under the Dietetic Technician major). School lunch workers needing remediation prior to beginning college will receive basic skills training and counseling through programs developed and sponsored by the College and District Council 37. Students will participate in three Cooperative Education work experiences designed to integrate their employment as school lunch workers with academic and specialized classroom and laboratory instruction. Upon successful completion of the program, students will qualify for management positions within the Board of Education or in private industry which were not previously available to them.

Project Director:

Steven C. Brauch F.H. LaGuardia Community College 31-10 Thomson Avenue Long Island City, NY 11101 (212) 626-2713



Latino Institute Reston, Virginia

There are over 20 Hispanic education projects throughout the United States working toward a relevant model for Hispanic adult education. They serve a population that includes illiterates, elementary school drop-outs, and individuals intent on obtaining a high school diploma to pursue college studies. They offer culturally sensitive, bilingual, learner-oriented programs in which curriculum content is consonant with the learner's life experiences as an adult resident of this country. Their approach toward adult education is called "Educacion Liberadora" (liberating education).

Latino Institute is a private, non-profit, community-based organization, created in Chicago in 1974. It is devoted to serve the needs of Hispanics both in the city of Chicago and the wider United States. Aware of the problems faced by Hispanic "Educacion Liberadora" projects due to their geographic isolation, Latino Institute moved to serve them through the development of an Information and Resources Center for "Educacion Liberadora" (IRCEL).

This is the first of a 3-year grant. It aims at providing "Educacion Liberadora" projects with a means for networking and information exchange that will permit the identification of successful "Educacion Liberadora" components (personnel preparation, recruitment and retention strategies, curriculum development and support services, among others) to integrate them into an Hispanic Adult Education Model. It will also facilitate the exchange of technical assistance services between projects and assist them in obtaining the recognition of the wider academic community.

During the first year, IRCEL will produce a regular "Educacion Liberadora" newsletter, a Descriptive Directory of "Educacion Liberadora" Projects, and a Descriptive Index of "Educacion Liberadora" Instructional Materials. Products for the second year may include a short-term training program for "Educacion Liberadora" learning facilitators and a guide for Hispanics interested in creating an "Educacion Liberadora" project within their communities.

Project Director:

Blanca Facundo Latino Institute/Research Division 1760 Reston Avenue, Suite 101 Reston, VA 22090 (703) 471-4527

League for Innovation in the Community College Los Angeles, California

Current figures indicate that in 2-year colleges 67 percent of the faculty are men, 75 percent of administrators are men, and that women occupy fewer that 20 presidencies in over 1200 such public institutions. At the same time, women students account for 52 percent of the total head-count enrollment, and their numbers are growing.

The League for Innovation (a consortium of 17 public 2-year college districts with 54 colleges), and the American Association of Women in Community and Junior Colleges (an 800+ membership Council of AACJC), are cooperating to provide women in community colleges with skills needed to move up in administrative ranks. Fifty women participants paired with 50 mentors agree to a performance contract which involves specified activities providing new administrative experiences and responsibilities. They participate in national skill building workshops and mentor/trainee sessions. In this first year of a proposed 3-year grant, case studies are prepared for distribution and for use as resource materials in subsequent years.

An increase in enrollment in 2-year postsecondary institutions is predicted through 1986, with the percentage of women continuing to increase. This project concentrates on developing leadership potential among women in these institutions and incorporates a mentor-relationship making the up-grading of participant's skills practical in their specific academic settings.

This project will provide access for women administrators in community colleges to a network of support in their efforts to advance to top level administrative positions. It will also provide a minimum of 50 women administrators each year with specific skills identified by hiring officials as those needed for advancement, and increase their awareness of crucial issues facing community college leaders in the 80's. At least 50 college administrator-mentors will have an investment in the program and the participants will become visible role models for college students.

Project Director:

Mildred Bulpitt Maricopa Community Colleges 3910 E. Washington Street Phoenix, AZ 85034 (602) 244-8355



Lehman College/CUNY New York, New York

A senior (4-year) college in the City University, Lehman enrolls substantial numbers of Hispanic students who have little or no command of English upon entrance. Present instructional formats do not meet the needs of these students for attaining English competence quickly enough to meet the University's standards for basic proficiency within the time allowed nor do they expedite the students' progress into the mainstream of the college's liberal arts and professional courses. These students need a more intensively-paced program in English-as-a-Second-Language as well as reenforcement of basic skills in their native language.

Lehman is developing an experimental program for such entering students which consists of a blockscheduled first year composed of 1). an intensive 15-hour-a-week course in English using the Dartmouth Intensive Language Model (DILM) 2) a two-semester sequence in liberal arts courses taught in Spanish. We are using the DILM because of the success it has enjoyed in our foreign language program and because its pedagogic approach imparts oral fluency and self-The use of a confidence to our students. two-tiered staffing system (faculty members as master teachers, specially trained students as peer tutors in drill sessions and writing lab) allows us to maximize student contact hours without undue additional This year is the first of a 2-year grant that allows us to teach two cohorts of about 60 entering students each year.

This program will help students gain skills vital for success in college; it should reduce attrition rates and speed progress toward the degree. While designed for students who hold diplomas from Spanish-speaking high schools or who hold high school equivalency diplomas in Spanish, we think the program will be of value wherever postsecondary institutions attempt to serve sizeable immigrant populations with little or no command of English who nevertheless need a college education in order to enter the mainstream of American society.

Project Director:

Johanna Meskill, Acting Dean of Humanities Lehman College Bedford Park Boulevard West New York, NY 10468 (212) 960-8766

Lehman College/CUNY New York, New York

Public colleges and secondary schools in New York City in the last decade have faced a massive problem in preparing students for college-level work in mathematics and disciplines requiring quantitative skills. A large population of students with interests in professional and technical careers enter 4-year colleges such as Herbert Lehman College, which is part of the City University of New York, with poor preparation in mathematics.

This project, in the first year of a 3-year grant, focuses on the elementary algebra course which is central to most students' school experience. It is directed at the population of students in Bronx high schools who are "marginally academic" in the sense that they are neither severely deficient in mathematical skills, nor performing adequately by the standards of the state-wide algebra exam.

Computer experiences with the Apple II microcomputer and the TI-59 programmable calculator are designed to enhance classroom lecture and drill. Programs used emphasize opportunities for student choice and initiative in his/her interaction with the computer. Typical programs for the Apple involve computer-paced step-by-step solution of complex algebra problems, exploration of relations between algebra and geometry using graphics displays, and games between student players which require calculations from the algebra curriculum. Complementary programs on the TI-59 exploit printed rather than visual output. Programs are grouped in modules for lab use. High school faculty and college student tutors are involved in design and evaluation of lesson plans and modules.

This project, whose goal is to develop a high school program to improve student interest and performance in algebra, will hopefully reduce the need for college-level remediation.

Project Director:

John Mineka Mathematics Department Herbert H. Lehman College Bronx, NY 10468 (212) 960-8116

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Loyola University of Chicago Chicago, Illinois

The admission of students into graduate programs in the field of social work is one the major social issues of the 1980's. Project PPQ was designed to identify professional preparation qualities in order to screen potential students into the graduate program in social work at the University of Louisville. The basic objectives of Project PPQ is to develop a procedure for measuring experience which is related to graduate work in this field. Ultimately, decisions about admission to the program and about advanced standing will be made using PPQ's techniques. The design of the project calls for the use of similations and games as a part of the process by which students are evaluated for admission. It also calls for very active participation of students now enrolled in the program who are involved with the development of the instruments and procedures.

In the third year of a 3-year grant, PPQ hopes to further implement and test the procedures developed in our first year of operation. It is expected that students who rank highly based on a PPQ assessment will be successful both in graduate school as well as in the social work profession that will eventually pursue. These techniques are already becoming an integral part of the admissions process at the Kent School of Social Work here at the University of Louisville, and hopefully, other institutions will adapt these procedures in their own admissions policies.

Finally the Project has been the object of considerable interest on the part of many professionals in the field of social work and human services. It is anticipated that these assessment techniques can and will be used for evaluations of professional preparation other than those which occur in the college or university setting, and a dissemination plan is being developed to respond to this need.

Project Directors:

Roger Lind Don Ifill Kent School of Social Work University of Louisville Belknapp Campus Louisville, KY 40208 (502) 588-6402

LULAC National Educational Service Center, Inc. Washington, D.C.

Although financial assistance programs have become the major federal investment in higher education, information systems and technical assistance programs remain inadequate for minority and disadvantaged students. Negotiating the complex financial aid forms is a barrier to students who come from poor families and who do not have the resources to seek financial aid.

The LULAC National Educational Service Centers, founded in 1973, is an 11-city network of bilingual counselors who assist Hispanic and other minority secondary students in seeking financial aid information, in preparing to attend college, and in securing scholarship funds. Each year, LNESC counselors serve over 16,000 students and their parents, without charge; other services include career guidance, retention counseling, and other counseling assistance. LNESC's main experience, however, is in financial aid counseling, as over \$30 million has been awarded to LNESC clients.

With this FIPSE grant, in the second of a 2-year grant, LNESC is analyzing its student files to research financial aid packaging for Hispanic students. Preliminary data (and the few national studies) indicate that Hispanic students, although eligible for much needbased aid, are graduating with higher levels of reimbursable debt than are majority or other minority students. These findings are being computerized, and workshops on packaging are being developed to assist financial aid offices in a better distribution of aid. Workshops for assisting bilingual and low income parents are also being developed.

It is expected that this project will lead to improved financial aid counseling, and more efficient use of financial aid information resources. LNESC has begun to participate in national workshops, and has been invited to present its research findings in scholarly forums.

Project Director:

Michael A. Olivas LNESC 400 First Street, NW - Suite 716 Washington, DC 20001 (202) 347-1652



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Lutheran Social Mission Society Philadelphia, Pennsylvania

Although many colleges and universities have continuing education for women programs, often their location, class style, lack of understanding of ethnic traditions, and inadequate support systems render them inaccessible to working class women. The Women's College Program, in cooperation with Community College of Philadelphia, is a community-based, degree-oriented project (A.A. Degree) which builds on the resources of its students while addressing the realistic barriers to their educational access.

Overall focus is on curriculum development to tailor courses to community needs and student interest, as well as on the provision of supportive services. These include educational counseling, tutoring, childcare, and special interest workshops such as career opportunities, study skills or juggling multiple responsibilities. In this final year of a 3-year grant from the Fund, curriculum emphasis is on Mathematics at the transitional and college levels, and the development of community practicum opportunities in management and Social Services. Materials developed include a Preparatory curriculum manual based on a content approach to basic English skills, and a forthcoming compendium of college-level courses developed or modified within curriculum "clusters" by students, faculty, and project staff.

In the coming year, the Project is planning to relocate, thus expanding its focus on ethnicity to a multi-ethnic, multi-racial population. The first students will graduate with A.A. Degrees, or transfer to area 4-year colleges, while new students will begin a core curriculum in General Studies. Manuals will be disseminated for use by postsecondary institutions and communitybased educational programs serving minority populations. Expected outcomes include: increased educational status; improved selfconcept; greater employability; incorporation of transitional and college-level courses into the curriculum at Community College of Philadelphia; and, benefits to families.

Project Director:

Ellen Tichenor Community Women's College 1340 Frankford Avenue Philadelphia, PA 19125 (215) 426-8610

University of Maine at Augusta Augusta, Maine

Access to educational opportunities is particularly minimal for adults in rural areas and small communities remote from urban centers. Postsecondary programs and services are limited in variety and scope, reaching only a small proportion of adults in Maine. UMA provides primarily associate degree programs and support services for adults in a geographic area in excess of 6,000 square miles. Greater cooperation among community organizations can effectively address many of the educational needs of adults.

In the second year of a 2-year grant, UMA is working with other agencies and organizations to develop community-based adult learning cooperatives in three coastal communities. A Cooperative's membership includes public and private organizations such as human service agencies, public school adult education, labor-related groups, museums, libraries, hospitals, recreation groups, individual providers, YMCAs and postsecondary institutions which are working together to expand local educational programs and services to provide better information and referral in order to reach those adults previously unserved, to eliminate duplication of services and programs, and to better utilize existing resources.

Toward this end, the Cooperatives have: 1) published a local Learning Opportunities Directory listing all available programs, 2) jointly planned and delivered needed programs, 3) established local telephone-based Learning Exchanges, 4) sponsored Learning Resource Festivals and 5) provided one another with current information about programs and services to facilitate better inter-agency referral.

During the second year, the Cooperatives will repeat many first year efforts in addition to developing and delivering new programs and services. A computerized occupation information system will supplement career exploration workshops. Training will be provided for Cooperative members in such areas as program development, evaluation, needs assessment, organizational change, development of support services for consumers and volunteerism. A formalized system for assessment of prior learning will be developed by the participating postsecondary institutions.

Project Director:

Pamela MacBrayne Mid-Coast Community College Services 456 Main Street Rockland, ME 04841 (207) 594-8631



Mary Baldwin College Staunton, Virginia

Mary Baldwin College (MBC) will develop and conduct a 2-year dissemination project based on the Adult Degree Program (ADP), a FIPSE funded project, to facilitate and support the development and implementation of high quality adult programs at five other liberal arts colleges in the South.

In the eighties, the struggle for the survival of small liberal arts colleges will be exacerbated as the traditional 13- to 22-year-old population continues to decline. Colleges will turn to the adult student to bolster enrollments without full knowledge of the wide range of services required by adult students.

This dissemination project will include six major areas of activities: 1) development and distribution of a case study of ADP, 2) a study of adult programs in the SACS region, a planning/selection period in which participating colleges will be nominated and selected for project involvement, 4) an implementation period in which program directors and staff from each college will further develop and implement an adult program designed for their unique environment, 5) a network development period in which the staff from each college will review the ADP and other program models, attend adult education seminars/conferences and discuss and determine individual needs, and 6) ongoing consultation from the project director through intensive on-campus visits and follow-up by phone and correspondence.

Intended outcomes include providing a service to colleges in the SACS region who have requested detailed adult degree program information to facilitate program development on their own campuses will implement individualized programs that provide flexible learning options, assessment of prior learning indepth advising, alternative delivery systems and support services to adult students.

Project Director:

Dudley Luck Mary Baldwin College Staunton, VA 24401 (703) 885-0811

University of Maryland College Park College Park, Maryland

As the campus planned for the fall 1980 implementation of its new general education program we become aware that standard teaching methods were not adequately taking into consideration the program's developmental goals.

Because experiential learning processes—concrete experience, reflective observation, abstract conceptualization, and active experimentation—are developmental processes, they can be used effectively to accomplish the goals of the program. Therefore, we have developed a project to bring experiential learning systematically to bear on the general education curriculum. The project is a joint effort of Experiential Learning Programs, which coordinates service/learning, internships, and cooperative education, and the office of the pean for Undergraduate Studies, which has developed and administers the program.

Over the course of 24 months, two groups of seven faculty will work with teams of consultants consisting of one developmental theorist, one experiential educator, and one skilled faculty associate from Campus to design new curricula and evaluation instruments. During the 1981 school year, as 14 courses are offered to over 500 students, faculty will meet regularly to discuss teaching issues and to adapt strategies, methods, and materials.

Participating faculty will share their experiences with their colleagues by acting as resources at faculty development seminars and by preparing essays describing their models, to be circulated on and off campus. The project can thus influence the teaching styles of many more faculty and the learning styles of thousands of students at a time when the Campus is changing its concept of general education.

Project Director:

Dr. Sharon Rubin
Experiential Learning Programs
Olly Hornbake Undergraduate Library
University of Maryland
College Park, MD 20742
(301) 454-4767



Massachusetts Institute of Technology Cambridge, Massachusetts

We need to provide increased opportunities for community information and learning services relevant to the general public. Computers have been shown to have capabilities in this area, but with the obstacle of being too esoteric.

The Cambridge Community Online Information and Learning (COIL) Center is a computerbased system designed especially for easy interactive use. In the first 2 years of its 3-year grant period, the COIL Center Project team will have essentially completed an Agency Referral System, its major component. This includes designing personal interviewing means and questionnaires for gathering the relevant information and for forming the computerized data base, including some 200 service agencies in the City of Cambridge, structured by 12 service areas. The agency subsystem allows community residents to privately retrieve detailed information about agencies which meet their specific needs. This work involves a cooperation between project staff at MIT, the City of Cambridge, the Cambridge Public Library and an Advisory Group including people involved with human services in Cambridge.

Other components being implemented for the COIL Center include a Community Bulletin Board, Planning Aids to assist with personal decision-making and access to other types of information. A critical analysis of the system is scheduled for the third year of the project, by the project staff, the Advisory Group, and the user population.

The COIL Project will improve our knowledge of a) procedures for generating and maintaining public-oriented information data bases; b) the nature of the interaction process between the public and computers, c) the potential for user-initiated, computer assisted, individualized learning. The project will yield a system package consisting of a hardware configuration, software (including a full set of computer programs) and thorough documentation to facilitate replication in other communities across the country.

Project Director:

Roy Kaplow Room 13-5106 MIT Cambridge, MA 02139 (617) 253-3322

Medgar Evers College/CUNY New York, New York

Medgar Evers College, a branch of the City University of New York, developed a Division of Adult Continuing Education in 1973 in response to urging from leaders of the inner city community in Brooklyn it serves. The Division was successful in identifying and serving the needs of a large population of non-traditional adult students. Adults have flocked to attend classes offered by this underfunded unit of the institution, but to date, no degree programs have been developed to unify the educational experiences of those who have attended.

The challenge to be met in this 1-year grant is to provide a planning structure which will ultimately result in the development of such degree programs. Because of the fiscal restrictions currently imposed on the CUNY system, no funds have been available in the past to either plan or implement such programs. In addition to developing the resources to house such a program at Medgar Evers in future years, planning conferences will be held which will confront the following issues and concerns: 1) how to develop time sequences for courses to be offered to inner city degree-seekers, 2) identifying the appropriate kinds of educational programs (e.g. assessment of prior learning, credit for life experiences, etc.) which may meet the needs of this adult population, and 3) planning the appropriate recruitment, registration, and processing procedures to implement a completely developed adult degree program.

The expectation is that after a period of discussion and planning, an implementation phase will be undertaken, hopefully with financial support from CUNY, which will result in the development of a model program for inner city communities and their adult citizens.

Project Director:

Marcella Maxwell
Adult Continuing Education
Medgar Evers College
1150 Carroll Street
Brooklyn, NY 11225
(212) 735-1967



Memphis State University Memphis, Tennessee

In the 1980's and 1990's colleges and universities are facing the complex dilemma of precipitous enrollment declines among traditional age college students, faculty retrenchment and shrinking resources. At the same time institutions need to position themselves to serve adult learners more effectively. Such institutional change will not come easily, since times of retrenchment are often characterized by a sharp decline in innovation.

Nevertheless, there is now extensive research available on institutional change, on adult development and on educational practices that most enhance adult learning. The purpose of the Institute for Academic Improvement, a component of the Center for the Study of Higher Education at Memphis State. is to assist colleges in using their research and in implementing programs and policies that serve adults more effectively. Its activities include action research in which member institutions study and evaluate their efforts in innovation; information services in which the Institute connects people with exemplar models and knowledgeable resource people; on-site <u>consultation</u> with academic improvement teams; <u>residential</u> workshops on topics of particular concern to the teams; summer seminars for indepth study of planned change and adult development; and doctoral and post-doctoral studies in higher education. The FIPSE grant which provided start-up funds for the Institute is in the final year of a 3-year grant.

The Institute has created a network of colleges that share common objectives and values concerning ways to serve adult learners more effectively, and it will continue to coordinate the efforts of the member colleges by providing staff support and the range of activities listed above. The educational services provided to the adult learners at the member colleges will be enhanced, and the theory of planned change and adult development will be enriched by the systematic efforts of the Institute and its member institutions.

Project Director:

Arthur W. Chickering College of Education Memphis State University Memphis, TN 38152

(901) 454-2775

Memphis State University Memphis, Tennessee

Minorities make up approximately 75 percent of the Memphis public school enrollment. Very few of these students are being properly prepared and motivated toward college programs in engineering (the same could be said for science, medicine, etc.).

Memphis State University is state supported and has as a primary objective to furnish higher education for the local population. It does this through the conventional colleges including engineering. The absence of proportional numbers of minority students in engineering has been a concern for some time. Contributing factors are lack of information about, and motivation toward, professional careers largely due to insufficent environmental situations. Decreasing enrollments in eight and ninth grade Algebra and other science courses clearly indicates that the majority of students do not choose the academic preparedness track as they go through junior and senior high school.

This project will be a coordinated effort through the Memphis city public school system and will attempt to alleviate some of the situations mentioned above. Achieving students will be identified in junior high school and cultivated into academic or pre-college curriculum as they progress through high school. Supplemental materials will be supplied to math and science teachers for enrichment and interest building. During this first year of a 3-year project, four schools will be selected for development, expanding to eight the second year, and into the entire school system during the third year.

Project Director:

Roger E. Nolte Memphis State University Memphis, TN 38152 (901) 454-2175



Mexican American Cultural Center San Antonio, Texas

The large Mexican-American poulations in urban areas of the southwest are in desperate need of well trained and informed leadership. Frequently, the Mexican-American is not represented in the political, economic, and educational policy-making process, despite this population's severe needs and in some areas their numerical predominance. As a result of the poor representation on policy-making boards, the Mexican-American community has little influence in their government, schools, media, and broad-based organizations. Many of these problems can be partially attributed to a shortage of trained leadership.

The Mexican-American Cultural Center, a non-profit community organization founded in 1972, is structurally comprised of three institutes focusing on community activities, language and media activities, and leadership development. Based in San Antonio, since 1972, over 7,000 students have participated in the Center's educational programs. The Center, as part of a 1-year grant, is developing a special program on Basic Administration and Community Organization for young potential leaders who have an interest in working in community development efforts. Graduates from local San Antonio high schools are selected to receive the training in management and community organizing, upon the recommendation by their school, community organization, parish, or community leader. A major aim of the workshops is to provide the program participants with a better understanding of management skills and the power structures of society. The students gain insight into the social conditions of the Mexican-American by putting into practice the course studies. They interact with community organizations and learn from real experience about social change.

This program will provide potential leaders with skills and experiences from which they normally are precluded. The participants will become prepared with insight into how change within the social system can take place. It will also prepare them for future careers that are more closely related to community needs.

Project Director:

Leonard Anguiano
Mexican American Cultural Center
1010 W. French Place
P.O. Box 26185
San Antonio, TX 78228
(512) 732-2150

MALDEF San Francisco, California

Chicanos and other members of racial/ethnic minority groups continue to be severely underrepresented in the legal profession. This underrepresentation persists despite the approbation which the United States Supreme Court expressed in Bakke with respect to diversification of law school classes and the use of racial factors as one criteria among the many which law schools assess in evaluating candidates for admission. In response to the underrepresentation of minorities in law, the Mexican American Legal Defense and Educational Fund, a national policy organization with an established record in civil rights including equal educational opportunity, has founded a Program for Access to the Legal Profession.

The Institute, during the first year of a 2-year grant, addresses four component areas to increase minority participation in the legal system: 1) early identification and recruitment of talented minorities; 2) criteria used to determine who receives offers of admission; 3) retentive and supportive programs for minorities enrolled in law school; and 4) bar passage programs.

With the assistance of the law schools, national legal organizations, and an Advisory Committee constituted of eminent figures in the legal profession, MALDEF is developing model approaches for minority recruitment, admissions, retention, and bar passage. The models will be based on a thorough state of the art literature review, surveys of outstanding existing practices, and innovative theoretical approaches capable of implementation by law schools nationally.

The models will represent exemplary approaches to be used to increase significantly the numbers of Hispanics and other minorities who succeed in law school and become members of the legal profession. American Bar Association new Standard 212 requires law schools to undertake affirmative action with groups that have been historically underrepresented in the law. The Institute's model approaches will provide vehicles for achieving the goal of greater minority participation in the legal profession.

Project Director:

Susan E. Brown, Esq. Program for Access to the Legal Prof. MALDEF 28 Geary Street San Francisco, CA 94108 (415) 981-5800



Miami-Dade Community College Miami, Florida

A significant milestone in the evolution of American higher education has been the emergence of self-paced instructional programs designed to promote mastery learning. The capability of an institution to provide self-paced instruction is directly related to its ability to offer courses on either a variable time (VT) or a variable credit (VC) basis.

Miami-Dade Community College, a 2-year public postsecondary institution founded in 1960, has a current enrollment in excess of 60,000. Minority students collectively comprise a majority and over 60 percent of the students attend part-time. As at most institutions, the major obstacle to wider utilization of VT/ VC instruction at Miami-Dade is that its dominant management, accounting and records systems are tied to fixed term boundaries and standard amounts of credit. Significant deviation from the normal lock-step schedule of events requires jury-rigging of these systems. Moreover, lack of system sophistication makes it impossible to compare costs of VT/VC instruction to those or more conventional programs.

Miami-Dade is currently entering the second year of a 3-year project having the overall objective of greatly facilitating its utilization of VT/VC instruction. During the first year, the project staff extensively researched the operational characteristics of VT/VC programs at colleges and universities across the nation. The findings of this study are presently being incorporated into an Instructional Model, a generalized functional program description. During the second year, the staff will develop an Economic Management Model which will accommodate implementation of the Instructional Model and allow, through use of simulations techniques, the assessment of financial impact. Both models will be pilottested and evaluated on one campus of Miami-Dade during year two. College-wide implementation of these, along with development, validation and implementation of a compatible Record Accounting System is scheduled for the third year.

Project Director:

Winston B. Richter Miami-Dade Community College Miami, FL 33176 (305) 596-1094

University of Michigan Ann Arbor, Michigan

The Community CTC (Classroom-Telephone-CComputer) Learning Network for Fundamental Reasoning Skills addresses the problem(s) of using existing educational and communications technology to deliver cost-effective, stimulating instruction in fundamental intellectual skills--to any interested person with access to a suitably-equipped microcomputer or to a computer terminal linked to a timeshared computer system. The individualized learning interaction provided by the CTC Network is potentially accessible to students at all educational levels as well as to working adults, dropouts, retirees, and persons who are temporarily or permanently homebound. Instruction is offered at the convenience and pace of the learners and delivered over the telephone in the comfort of their own homes.

The Instructional Gaming Group at the Mental Health Research Institute of the University of Michigan is in the third year of a 3-year project to adapt a computer program for generating instructional sequences in mathematics. More convenient, and cost-effective delivery systems are being explored:

1) computer terminals on the University of Michigan System; 2) mini-computers available to most secondary, community education, and college programs; 3) microcomputers that are becoming increasingly available as personal computers at home. Additional instructional sequences in other subjects will be developed later.

The short-range objective of the project is to mount and assess the demonstration model of the CTC Network to those needing remedial instruction in four specific populations: women, minority college students, community college students, and homebound and institutionalized persons.

Successful operation of the Ann Arbor model will be a prelude to dissemination of the CTC Network to postsecondary, community, remedial, and outreach education programs throughout the country and to colleagues in Detroit, Chicago, Los Angeles, Flint, Dearborn, and elsewhere who already use these instructional games.

Project Director:

Layman E. Allen Mental Health Research Institute University of Michigan Ann Arbor, MI 48109 (313) 764-1548



University of Michigan Ann Arbor, Michigan

Television, long referred to as the enemy of literacy, can be brought to bear in helping solve a problem it may have helped create. The English Composition Board (ECB) is bringing together a distinguished group of faculty members, artists, and professional production people to develop a specially structured television program designed to foster better writing.

The 1-year grant is seed money to cover costs for an experimental 30-minute color television program with its supplementary educational materials to be tested for their effectiveness in classrooms and with general audiences. The ECB has already surveyed other efforts related to the televised teaching of writing and has reviewed research regarding audience reactions to educational television. The pilot, designed to be shown in its entirety to general audiences or in 15-minute segments to audiences in classrooms, is a direct response to requests that the ECB expand its dissemination efforts.

In the past, educational television producers often have underestimated the difficulty of creating first-rate materials that enable viewers to learn. We are not underestimating ourselves or our audiences. With the pilot and research regarding its effectiveness in hand, the ECB would be ready to pursue support to complete the full 10-program series of Write Write.

Project Director:

Barbara S. Morris English Composition Board 1025 Angell Hall University of Michigan Ann Arbor, MI 48109 (313) 764-0429

Miles College—Eutaw Campus Eutaw, Alabama

The Miles College-Eutaw Campus is a cooperative effort to bring a college presence to a small rural, predominantly Black community in West Alabama. Its students are working adults with jobs which require split-shift schedules and overtime work requirements. The average schedules for our students only permits small blocks of time for course preparation and class attendance, and, as a consequence, attrition is a major problem for the institution.

To solve these problems, Miles-Eutaw is designing a new curriculum with two basic components: a series of curriculum development workshops for faculty and a newly instituted writing and speech laboratory. The workshops are developing a curriculum which will individualize the instruction provided for students. This will be accomplished using a modularized design which organizes course materials into units of instruction.

The writing and speech laboratory works intensively with students to provide aid for problems which they may be encountering in class. Each student has an individualized set of learning strategies which are developed to aid in strengthening his or her communications skills.

We are currently in the third year of a 3-year grant. The first year focused on an internal review of the goals of the college, a study of the current curriculum, and the development of new course and program objectives. In the second year, the actual testing of the new course units and the redesigning of additional new units was completed. In the final year, attempts to implement a new curriculum and to evaluate its impact will be undertaken.

Project Director:

Carol Prejean Zippert Miles College-Eutaw Post Office Box 31 Eutaw, AL 35462 (205) 372-4675



University of Minnesota Minneapolis, Minnesota

In recent years the University of Minnesota (a public, land grant institution) has restated its concern for excellence in teaching, and an increasing number of its faculty have sought various ways to become better teachers. This project is based on the assumption that teaching will be improved as faculty become more aware of the developmental needs of their students and as they learn to adapt instruction to those needs.

Four consultants will be working this year (the third of a 3-year grant) with about 40 faculty at the University of Minnesota in four colleges. Faculty participants teach undergraduate and graduate level courses, ranging from large lecture classes with 100 or more students; small seminar classes with 10 to 15 students to individual clinical tutorials. Although the activities vary depending on the needs of the participants, the general model followed involves three parts: 1) individual consultation, in which a teacher and a consultant discuss teaching problems and make a joint effort to develop new ideas for improvement; 2) classroom observation, which provides the consultant with first hand information about what the teacher does so that feedback can be more accurate and helpful; and 3) faculty seminars, in which a small group of faculty meet regularly with their consultant to share "theories" of students, and to work on teaching approaches, and other relevant aspects of their teaching.

We expect that participants will become more aware of their personal "theories" of teaching, will better understand the developmental needs of their students, and will develop and use alternative teaching approaches better adapted to their students. We also expect that this consultation model will be established as ongoing activity at the University beyond the years of Fund support.

Project Director:

Clyde A. Parker
Social, Psychological and Philosophical
Foundations of Education
204 Burton Hall
178 Pillsbury Drive S.E.
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(612) 373-0210

Mississippi Industrial College Holly Springs, Mississippi

The traditional liberal arts curriculum is not well designed to meet the needs of students from the rural south, who are culturally and economically disadvantaged. These students suffer from a new kind of dual educational system that prevents them from achieving competency in the basic skills that are prerequisites for postsecondary education.

Mississippi Industrial College is a private co-educational, senior college founded by members of the Christian Methodist Episcopal Church in 1905. Its historical mission has been to provide educational opportunities to Black and other disadvantaged students.

Mississippi Industrial College is developing a 4-year sequence of basic skills and communications learning experiences linked to clusters of general education and major area courses within a competency-based framework. The model is expressly designed for meeting the needs of college students who are disadvantaged and from the rural south. The project also proposes to enable disadvantaged learners to pursue a postsecondary education and to graduate being able to demonstrate a mastery of communication skills and techniques of managing knowledge. And finally, to enable students upon graduation to demonstrate a concern for human relations and a readiness for life time learning. This is the second year of a 3-year grant.

During the second year Summer Institute, the same basic group of faculty gathered for 1 month to develop competencies for the general education program in the areas of personal knowledge, cultural values, asthetics, sciences and synoptics. At the end of the Institute the short-term objective of having developed a complete set of competencies for general education had been met. Evaluation workshops will be conducted twice during the year as in the first year.

Project Director:

Roy DeBerry Mississippi Industrial College Memphis Street Holly Springs, MS 38635 (601) 252-4754



University of Montana Missoula, Montana

Legal education today faces a serious challenge is integrating training in practical legal skills with traditional theoretical coursework. There is a question whether the existing format of legal education can handle that integration or satisfactorily meet the needs of law students who will not have even informal apprenticeships available to them following graduation from law school.

Founded in 1911, the University of Montana School of Law limits its enrollment to 225 students, the large majority of whom will practice in Montana. The first phase of this project involves a detailed study of the legal profession in Montana, specifically identifying the knowledge and professional skills which are required for present practice and those which are expected to be required in the next decade. The second phase involves an examination of the existing law school curriculum in the light of the identified needs of the profession, and the development of a curriculum specifically designed to meet those needs. Attention is given to both course content and teaching methodology. Evaluation of the curriculum follows as the final aspect of the project. This is the first year of a 3-year grant.

The project will review the assumptions and methods of traditional legal education, particularly as they relate to the needs of lawyers practicing alone or with a few others in a rural setting. By developing specific programs to meet identified professional requirements, it is expected that the educational program can be more focused and more efficient in its use of time and resources. This will permit devoting more time to both the theoretical foundations of the law as well as practical training required by graduates who will deal directly with clients upon graduation. Because many law schools serve essentially non-urban areas, the educational program which results from the project will be potentially useful to law schools throughout the country.

Project Director:

John O. Mudd, Dean University of Montana School of Law Missoula, MT 59812 (406) 243-4311

Morgan State University Baltimore, Maryland

Morgan State University, a historically Black 4-year public institution, has developed a multi-disciplinary set of graduate degree programs in the Built Environment professions. Disciplines included in the program are City and Regional Planning, Architecture, Landscape Architecture and Urban Design. This is the final year of a 3-year grant which will continue to support the development, recruitment and promotional elements of the program.

Activities accomplished during the second year of the grant include: refining the BES curriculum structure; production of the BES brochure and catalog; accreditation by the American Planning Association; initiation of accreditation by the American Institute of Architects; and the initiation of a community education project by the Center for Built Environment Research.

In this final year, the grant will sponsor a guest lecture series, develop a job placement program for our students, and sponsor a visiting review panel.

The expected outcomes of these programs will inherently improve the current representation of minorities in the Built Environment professions. Nationally, these new programs will establish Morgan State University as a significant center in Built Environment education. Of more general significance, however, will be the development of a cadre of minority professional designers and planners with a broad knowledge of human habitats and the development of user generated research data for application in the solution of Built Environment problems.

Project Director:

Michael B. Amos, AIA
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Division of Built Environment Studies
Morgan State University
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(301) 444-3225



National Association of Office Workers Philadelphia, Pennsylvania

Women over 40 face severe problems in finding or changing jobs, being trained or promoted, and earning an adequate salary. These problems compound the difficulty of accruing an adequate retirement income. Midlife and older women workers are in desperate need of career and retirement education and counselling to address these problems.

Working Women is a national membership organization which works to upgrade the status of women office workers. Midlife and older members brought this need to the attention of the organization.

Working Women is beginning the first year of a 2-year grant to design a program of individual counselling and small group seminars to supply midlife and older women workers with new attitudes, knowledge, and skills concerning their careers and retirement. The sessions are tested in the first year in three cities, followed by three or four in the second year.

The program is designed with the working woman in mind -- sessions are held after work or at lunch; materials are easy to understand; and the subject matter successfully addresses the practical educational needs of working women.

This program will design and test much-needed curriculum materials: These materials will be disseminated to educational institutions for broad use, as well as other affiliates of working women's organizations.

Project Director:

Audrey Taylor WORKING WOMEN 3601 Locust Walk Philadelphia, PA 19104 (215) 382-8400

National Congress of Neighborhood Women Brooklyn, New York

The community offers a natural setting in which to develop grassroots leadership, particularly for women. The NCNW neighborhood college, begun in 1975 provides an A.A. degree program in the community through co-sponsorship with a college. The project now seeks to consolidate its work, develop stable sources of funding, train staff to operate the program and further explore community resources.

Three Brooklyn communities form a consortium representing 300-students. A liaison person implements the program, initiates new courses, and negotiates contractual agreements, thereby easing the adjustment to new college sponsorship. Community advisory boards and resource personnel assist an improved exchange between the neighborhood and its local college program. A community-focused practicum is offered between semesters. Leadership skills are also learned by increased student involvement in program decisions and daily management. The consortium is designing a B.A. program for continuing students and alumnae. Support services geared to adult women provide transition from the A.A. program as well as options to traditional occupational/educational choices.

This is the first year of a 2-year grant. The project will enable three programs to do collectively what none could do well alone. Equipping students/residents with new know-ledge, skills, and credentials will contribute to local stabilization and revitalization efforts.

The project will provide models for intergroup cooperation and coalitions, A.A.-B.A. programs for adult learners, and a strategy for developing community leaders.

Project Director:

Judy Janda National Congress of Neighborhood Women 11-29 Catherine Street Brooklyn, NY 11211 (212) 388-6666



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National Congress of Neighborhood Women Brooklyn, New York

Higher education has recently focused on mature women's needs. However, many low and moderate income women, for both cultural and economic reasons, do not attend traditional colleges. The National Congress of Neighborhood Women, a non-profit organization, is developing a community-based postsecondary degree program designed for adult family women who are involved in community activities.

This is the third of a 3-year grant to replicate the program in Carroll Gardens, Brooklyn, New York and the South Side, Pittsburgh, Pennsylvania. Approximately 100 learners are involved in both the Brooklyn and the Pittsburgh sites. In each locale, the community group enters into co-sponsorship with a college. The program is administered by the on-site community group; classes are held in the neighborhood; local issues provide an experiential base for academic courses; student work, papers, articles, surveys, and panel discussions are shared with the community. Students develop leadership skills through participation in all phases of the program, including faculty selection and curriculum development.

This program enables students to earn their degree while helping to improve neighborhood life. Products include a description of cosponsorship between a community group and a college, as well as curriculum materials relevant to the neighborhood studies concept. Although it is designed for women, community development aspects of the program also relate to groups such as senior citizens, rural populations, and American Indians.

Project Director:

Laura Polla Scanlon 250 Baltic Street Brooklyn, NY 11201 (212) 624-3475

National Society for Internship and Experiential Education Washington, D.C.

Use of internships, field experiences, cooperative education, service-learning, and other forms of experiential education has expanded very rapidly in higher education in the last decade. Faculty and other practi-tioners in experiential learning are often unaware of the written and human resources now available to help them with effective integration into the curriculum, assessment of learning outcomes, community outreach, etc. Questions about the value of experiential education inevitably follow. No adequate dissemination system for proven approaches currently exists. In addition, the labels used for various types of programs are inconsistent and often confusing. A "generic language" and help with interpreting otherwise useful literature are needed for successful adaptation of existing knowledge. The National Society for Internships and Experiential Education (NSIEE) is an association of practitioners who work with all forms of sponsored experiential learning. Begun in 1971, NSIEE has felt the severity of these problems because of overwhelming numbers of requests for help.

NSIEE is developing the Peer Assistance Network in Experiential Learning (PANEL) to engage practitioners who are using sound practices and successful models in providing direct assistance to their peers and to newcomers in the field. Inquirers call a tollfree number and request resource papers on their topics of concern. These contain a concise overview of the problem by the best thinkers in the field and references to the best 2-3 written materials available. PANEL also gives the names of nearby peers who can offer further help. The peer network is emerging from a national survey of practitioners willing to share what they know. Five national organizations are cooperating to offer this new service. This is the first of a 3-year grant.

PANEL will give experiential educators easy access to quality resource papers, a growing network of peers who can support their efforts, and national and local sources of on-going assistance.

Project Director:

Jane C. Kendall NSIEE 1735 I St., NW, Suite 601 Washington, DC 20006 (202) 331-1516



National Women's Studies Association College Park, Maryland

A significant number of the more than 325 Women's Studies Programs across the U.S. now award credit to students for field work experiences appropriate to a practical exploration of "women's issues." Field study options for women's studies students are increasing, and their importance in the post-secondary curriculum is becoming more apparent. Pedagogical approaches, procedures and problems need to be shared among faculty who place, teach, and supervise students; women's studies programs need institutional supports, materials, models, and resources for optimal growth in this area.

The National Women's Studies Association, a non-profit educational organization of feminist educators, recognizes the role it can play in meeting faculty and program needs in the field and in coordinating women's studies networks and their activities with others doing related work.

Last year, the first year of a 2-year Project to Improve Service Learning in Women's Studies, NWSA completed a survey/assessment of current needs and practice in women's studies field experience education; held a week-long residential faculty development seminar; presented sessions on service learning and field experience education at the NWSA Annual Convention; made presentations and provided information to other meetings and groups; began compilation of essays and materials for a Women's Studies Service Learning Handbook.

The Handbook, distributed initially to women's studies programs and others closely involved with the Project's work, includes results of our survey, theoretical essays and institutional case studies, sample materials, a bibliography and resource list. It should also be of interest to other campus/ community groups sponsoring service learning activities. Seven regional workshops, in 1980-81, will bring the Handbook and other first year experience to faculty and administrators; sessions at the 1981 NWSA Convention and other meetings will continue to build the networks of practitioners that will use resources gathered and maintained by the Project.

Project Director:

Elaine Reuben National Women's Studies Association University of Maryland College Park, MD 20742 (301) 454-3757

Native American Educational Services, Inc. Chicago, Illinois

From a total college enrollment of 2,000 in 1964, the present Indian student population has risen to 25,000. This phenomenal growth rate, however, is offset by an extremely low retention rate. Native American Educational Services (NAES) addresses this problem by developing inter-institutional relationships.

NAES is an independent educational institution offering a Bachelor of Arts degree for persons working in some phase of community or tribal development, with study sites at the following locations: Fort Peck and Northern Cheyenne Reservations in Montana and Santo Domingo Pueblo, New Mexico. NAES operates under a bi-lateral agreement with Antioch University, was granted Candidate for Accreditation status in its own right by the North Central Association of Colleges and Secondary Schools (7/78), and is planning for accreditation as a free-standing college within a 5 year period.

NAES has a unique degree-completion model which needs strengthening at each of the tribal/reservation sites and equalizing among all four study sites. First, we need to structure and formalize the NAES relationship with reservation areas through the tribally chartered community colleges on the Northern Cheyenne and Fort Peck Reservations and the Board of Regents of the All-Indian Pueblo Council. Second, we need to structure and formalize the NAES relationship with selected Chicago area colleges, libraries, and other resources for later extension to the reservation/tribal sites and integration into the academic model. This is the first year of a 2-year grant.

The project will lead the way for selected graduates of local community colleges to matriculate for a B.A. at NAES, and will enable selected NAES graduates to proceed with graduate work.

Project Director:

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Armin Beck Native American Educational Services 4550 N. Hermitage Chicago, IL 60640 (312) 728-1662



University of Nebraska Lincoln, Nebraska

This Program for the Advancement of the College Teaching of Science (PACTS) provides opportunities for tenured college teachers of chemistry or physics to devote sabbatical leave semesters to studies in teaching rather than in research. Such leaves are not commonly endorsed by postsecondary institutions, nor are they often funded by agencies supporting organized faculty development programs. This is the final year of a 3-year grant, our first year was devoted to soliciting and evaluating applications from prospective PACTS fellows.

Each fellow undertakes an individualized program of study and a specific project. or her study may include participation in teaching assistant training, faculty orientation workshops, teaching-oriented seminars, and graduate courses in development and learning. The current ongoing projects include the complete revision of a freshman science laboratory and the preparation of a self-paced sophomore level bioscience course. Drs. David W. Brooks (Chemistry) and Robert G. Fuller (Physics), project codirectors, involve fellows as observers in a variety of other ongoing educational research and development projects. Fund monies provide support for the dislocation, travel, and project activity expenses of the fellows, but major funding is provided through fellows' salary from home institutions.

The outcomes will be evaluated using a pact between the program and the home institutions. The impact of each fellow's leave upon the home institution is to be compared to that of a colleague who had a traditional sabbatical leave. One outcome of our project is already apparent: our fellows have come to view instruction from a new perspective. Two hoped for outcomes are a sabbatical leave model for funding agencies to support on a regular basis, and the use of such leaves as mechanisms for the dissemination of instructional innovations. Other outcomes include benefits for the fellows, for their institutions, and for the students who will benefit directly from the materials developed.

Project Director:

David W. Brooks 227 Hamilton Hall Department of Chemistry University of Nebraska-Lincoln Lincoln, NE 68588 (402) 472-3514

New England Regional Joint Board North Dartmouth, Massachusetts

Apparel workers in New England, more than any where else in this country, are facing extensive changes in the technology as well as corporate and managerial makeup of the industry. While these changes are necessary in order for industry survival, the medium range impact on job mobility and security for the traditional workforce can be devastating.

The New England Regional Joint Board of ACTWU represents more than 13,000 of these workers. Through this grant the Joint Board is setting up a structure through which all of the workers have expanded opportunities to improve both their educational levels and to receive special training and instruction in changes now transforming the industry.

The Basic Skills Program established educational committees in every local union to provide members the opportunity to receive instruction in areas such as English as a second language, high school equivalency, and math and writing skills. The staff is working with local resources and the union members in developing these classes in non-traditional settings.

The Non-Traditional Education Program, in this first year of a 3-year grant is addressing the specific problems and issues surrounding the technological and corporate changes in the industry. Through involvement with college, industry, and special programs, the staff and rank and file of the union has the opportunity to gain new skills and understanding regarding new machinery, new personnel methods and changing corporate structures.

Ultimately, the union member will expand his understanding of how to deal with the changes in the industry and hence take a step toward greater job mobility. The added knowledge will also better equip the union staff and members to deal creatively and constructively with the day to day problems these industry changes present.

Project Director:

Charles Atkinson/Bronwen Zwirner New England Regional Joint Board, ACTWU 867 State Road North Dartmouth, MA 02747 (617) 997-2931



CHAPTER V

CONCLUSION

The role of visuals as a learning aid is undeniable; studies over the past few years have conclusively established that. What is still interesting researchers is the way visual material is absorbed, the ways in which visuals should be used, and how they should be designed, developed and presented, and research already shows that their usefulness notwithstanding, they should be used intelligently with a realistic appraisal of their uses. Clearly they are not endlessly applicable, nor is one type of visual useful in all circumstances.

The variables are many. The subject matter influences the kinds of visuals used: geography, for example, is likely to use a large number of maps and graphs. Similarly the behavioural objective will have an effect: whether it is factual or visual information which needs to be understood, explained or rehearsed, and what needs to be recalled from the experience - concepts or facts.

The students themselves influence not only what is likely to be recalled but what form the visuals should take. Children, for example, learn differently from adults



who, because of their greater experience and knowledge, learn concepts with the pictures. Mental ability has been examined in its bearings on learning from visuals, and it appears that high IQs learn readily from either the visual or verbal approach. Lower IQs achieve better from visual aids than they do from verbally emphasized work as long as those aids are keyed to the level of the students. Indeed, visuals, in these circumstances, can act as excellent motivational devices.

Motivation is another variable in the effectiveness of visual education, as it is in most educational circles. Students learn any content matter much better when they are interested in what is before them. For this, visuals can be both a cause and an effect. Visual materials play an important role in raising motivation and interest, and the information they contain is better transmitted when motivation and interest are high. This situation is achieved, too, when the visuals are part of a programme which is seen by the students to be valid and attuned to their needs, a factor especially true of adults, and when the visuals are well incorporated with the material being taught.

Cultural factors may affect what students interpret as important and what they see as worthwhile learning techniques. In addition, such factors will influence what they absorb from a visual. Objects and concepts which are not in their own culture or which that culture underemphasizes may be



misinterpreted, or, indeed, not noticed at all in visual materials. Visuals can be very effective in this context in realigning cultural acceptance patterns.

The way in which the illustrations are presented is yet another variable. Are they to be in a programme paced by the teacher or one where the students work at a more leisurely or self-controlled pace? Whichever is chosen, the matter of exposure time becomes increasingly important, as numerous studies have shown. A system such as charts allows the students to refer to the visual at any time they need. So, too, do textbook and workbook illustrations. Slides and transparencies may have much the same advantage if the students are given enough viewing time. Films, television and the like are excellent for the presentation of concepts involving movement, but frame time is externally dictated, and the speed at which viualized information passes before students may become a cause of interference.

Interference must be kept in mind when considering what form the visuals will take, and here one should give attention to the ideas of design and realism. All visuals should be clear to all students which means that their size, clarity, spacing and color are all important. It sounds unnecessary to say that a picture in education should not be too small and should not be too large. If it is too small, many details will be indecipherable and hence confusing; if it is too big, a sense of unity will be sacrificed as students,



in trying to scan the whole picture, will tend to have their attention taken by a small section. Spacing is part of this concern as well. When parts of the visual are spaced well, the scanning eye moves smoothly and logically from one to another.

The matter of complexity or simplicity is a feature which is in the context of interference. As was noted in Chapter II the realism continuum does not reflect the "learning continuum" and increasing detail tends, instead, to decrease the teaching potential of the visual. However, this remains an inconstant feature. Dwyer found in his study that realistic, colored photographs were useful in certain proscribed areas of a lesson on the part of the heart. All the same, on the whole, studies suggest that less complex illustrations are more readily understood and better for the transfer of information.

In the context of realism should be considered the matter of color. Again it is hard to be definite in any conclusions for sometimes it is true that black and white illustrations can be extremely effective - the contrast is strong. On the other hand, color can be important for clarification, for attention-getting, for visibility considerations, for the interpretation of relationships and for the subtle transmission of attitudes. Children tend to react to color, especially strong color, more definitely than adults who are accustomed to the symbolism of black



and white and the ideas it transmits, but all people can absorb a great deal from color. Wise use of color can add to the learning experience; undisciplined use adds nothing and can become an overload, resulting in a decrease of understanding.

Using the visuals requires cueing methodology. Adults in particular need to feel in touch with the work being presented and prefer to be told of the learning objectives in front of them. This has the advantage of focusing their attention and receptive concentration. Questions have a similar effect, written or oral, and are also vital for follow-up recall. Printed material, such as arrows, may continue this role. This rehearsal is important to the retention of learned material. All of these gambits, including patches of color in an otherwise black and white illustration, are further variables.

What this points to is that there is no single approach to visuals, and that there are no hard and fast rules for their use. The variables are vitally concerned in what is right for one situation and what is right for another; in order to adapt a visual for another use it may be necessary to change only one or two of these aspects. Educational effectiveness is dependent upon small things and cannot be made constant.

The variables do not change the fact that visuals are useful but they do mean that commercially made products can



seldom fit this fluctuating mould. They cannot take into account the varying needs of students in different learning environments. The whole idea of visuals is that they should respond to just those environments and the needs assessed on an individual basis, that they should deal with learning problems and learning situations which may be unique to an age group, a subject, a cultural attitude or a teaching form. Here lies the great strength of the teacher-made visual aid. No matter what the artistickills of the teacher, it is he or she alone who recognizes and understands the variables. Only the teacher can produce visual materials which are that immediate response to the situation, and only those are effective teaching aids.

The teacher, then, should not be daunted by the artistic requirements. Experience teaches a lot of ways to deal with these needs, and furthermore brings more ideas. There is r. 3d to turn to another person to translate ideas, for this introduces the potential interference of a third party and his/her interpretations. Necessity is the mother of invention, and it is that which makes teachermade visual aids a continually vital part of the ESL classroom.



APPENDIX I

Sample Passage for Listening Comprehension with Visual

I SIMPLE

- (a) This woman is tired. She has been shopping most of the day. She is wearing a brown coat and on her head she has an orange hat. She is carrying two bags.
- (b) This girl has been at school but now she is going home with her mother. She is wearing blue jeans, a blue hat and a red sweater.

II SLIGHTLY HARDER

- (a) Mark Booth's waiting for the bus and he's been waiting quite a while. He's cold so he's put his hands in his pockets to keep them warm. He's wearing dark jeans and a yellow jacket, as well as a blue hat.
- (b) Jane Stevens is talking to a friend of hers.

 She's going home from school. She's got on a blue coat and red boots and she's a blonde.



III CONVERSATION

 \overline{A} Goodness, aren't these buses slow. If it doesn't come soon, I think I'll drop. I'm so tired.

/B/ I thought you looked rather weary. What've you been doing? Shopping?

/A/ Yes, I thought I'd get a few things I needed.
But a few things always turns into a lot more.
What have you been doing?

/B/ Oh, I had to take my daughter to the dentist so I picked her up from school. When I left the house this morning it was really quite cold so I put on this quilted coat and my fur hat. Now I'm so hot! I'll be glad to get home and shed everything.

/A/ Ah, I'm just looking forward to getting rid of parcels, hat, coat and shoes and putting my feet up.



APPENDIX II

POSSIBLE SCRIPT FOR ORDER! ORDER!

It was spring. The tree was in bud and flowers were beginning to appear. Within a few weeks, the tree was a mass of blossom in pink and red. As the weeks passed, spring faded into summer. The blooms on the tree gave way to leaves. The days grew warmer and the tree provided shade for people walking in the park and for the children who played under it with their toys in the long days.

Gradually these long days began to shorten. The green leaves began their change to red and gold. Before many more weeks had passed the snow had arrived once more. Winter had returned.



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CHAPTER V

CONCLUSION

The role of visuals as a learning aid is undeniable; studies over the past few years have conclusively established that. What is still interesting researchers is the way visual material is absorbed, the ways in which visuals should be used, and how they should be designed, developed and presented, and research already shows that their usefulness notwithstanding, they should be used intelligently with a realistic appraisal of their uses. Clearly they are not endlessly applicable, nor is one type of visual useful in all circumstances.

The variables are many. The subject matter influences the kinds of visuals used: geography, for example, is likely to use a large number of maps and graphs. Similarly the behavioural objective will have an effect: whether it is factual or visual information which needs to be understood, explained or rehearsed, and what needs to be recalled from the experience - concepts or facts.

The students themselves influence not only what is likely to be recalled but what form the visuals should take. Children, for example, learn differently from adults



who, because of their greater experience and knowledge, learn concepts with the pictures. Mental ability has been examined in its bearings on learning from visuals, and it appears that high IQs learn readily from either the visual or verbal approach. Lower IQs achieve better from visual aids than they do from verbally emphasized work as long as those aids are keyed to the level of the students. Indeed, visuals, in these circumstances, can act as excellent motivational devices.

Motivation is another variable in the effectiveness of visual education, as it is in most educational circles. Students learn any content matter much better when they are interested in what is before them. For this, visuals can be both a cause and an effect. Visual materials play an important role in raising motivation and interest, and the information they contain is better transmitted when motivation and interest are high. This situation is achieved, too, when the visuals are part of a programme which is seen by the students to be valid and attuned to their needs, a factor especially true of adults, and when the visuals are well incorporated with the material being taught.

Cultural factors may affect what students interpret as important and what they see as worthwhile learning techniques. In addition, such factors will influence what they absorb from a visual. Objects and concepts which are not in their own culture or which that culture underemphasizes may be



misinterpreted, or, indeed, not noticed at all in visual materials. Visuals can be very effective in this context in realigning cultural acceptance patterns.

The way in which the illustrations are presented is yet another variable. Are they to be in a programme paced by the teacher or one where the students work at a more leisurely or self-controlled pace? Whichever is chosen, the matter of exposure time becomes increasingly important, as numerous studies have shown. A system such as charts allows the students to refer to the visual at any time they need. So, too, do textbook and workbook illustrations. Slides and transparencies may have much the same advantage if the students are given enough viewing time. Films, television and the like are excellent for the presentation of concepts involving movement, but frame time is externally dictated, and the speed at which viualized information passes before students may become a cause of interference.

Interference must be kept in mind when considering what form the visuals will take, and here one should give attention to the ideas of design and realism. All visuals should be clear to all students which means that their size, clarity, spacing and color are all important. It sounds unnecessary to say that a picture in education should not be too small and should not be too large. If it is too small, many details will be indecipherable and hence confusing; if it is too big, a sense of unity will be sacrificed as students,



in trying to scan the whole picture, will tend to have their attention taken by a small section. Spacing is part of this concern as well. When parts of the visual are spaced well, the scanning eye moves smoothly and logically from one to another.

The matter of complexity or simplicity is a feature which is in the context of interference. As was noted in Chapter II the realism continuum does not reflect the "learning continuum" and increasing detail tends, instead, to decrease the teaching potential of the visual. However, this remains an inconstant feature. Dwyer found in his study that realistic, colored photographs were useful in certain proscribed areas of a lesson on the part of the heart. All the same, on the whole, studies suggest that less complex illustrations are more readily understood and better for the transfer of information.

In the context of realism should be considered the matter of color. Again it is hard to be definite in any conclusions for sometimes it is true that black and white illustrations can be extremely effective - the contrast is strong. On the other hand, color can be important for clarification, for attention-getting, for visibility considerations, for the interpretation of relationships and for the subtle transmission of attitudes. Children tend to react to color, especially strong color, more definitely than adults who are accustomed to the symbolism of black



and white and the ideas it transmits, but all people can absorb a great deal from color. Wise use of color can add to the learning experience; undisciplined use adds nothing and can become an overload, resulting in a decrease of understanding.

Using the visuals requires cueing methodology. Adults in particular need to feel in touch with the work being presented and prefer to be told of the learning objectives in front of them. This has the advantage of focusing their attention and receptive concentration. Questions have a similar effect, written or oral, and are also vital for follow-up recall. Printed material, such as arrows, may continue this role. This rehearsal is important to the retention of learned material. All of these gambits, including patches of color in an otherwise black and white illustration, are further variables.

What this points to is that there is no single approach to visuals, and that there are no hard and fast rules for their use. The variables are vitally concerned in what is right for one situation and what is right for another; in order to adapt a visual for another use it may be necessary to change only one or two of these aspects. Educational effectiveness is dependent upon small things and cannot be made constant.

The variables do not change the fact that visuals are useful but they do mean that commercially made products can



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The teacher, then, should not be daunted by the artistic requirements. Experience teaches a lot of ways to deal with these needs, and furthermore brings more ideas. There is r. ed to turn to another person to translate ideas, for this introduces the potential interference of a third party and his/her interpretations. Necessity is the mother of invention, and it is that which makes teachermade visual aids a continually vital part of the ESL classroom.



APPENDIX I

Sample Passage for Listening Comprehension with Visual

I SIMPLE

- (a) This woman is tired. She has been shopping most of the day. She is wearing a brown coat and on her head she has an orange hat. She is carrying two bags.
- (b) This girl has been at school but now she is going home with her mother. She is wearing blue jeans, a blue hat and a red sweater.

II SLIGHTLY HARDER

- (a) Mark Booth's waiting for the bus and he's been waiting quite a while. He's cold so he's put his hands in his pockets to keep them warm. He's wearing dark jeans and a yellow jacket, as well as a blue hat.
- (b) Jane Stevens is talking to a friend of hers.

 She's going home from school. She's got on a blue coat and red boots and she's a blonde.



III CONVERSATION

- $\overline{/A/}$ Goodness, aren't these buses slow. If it doesn't come soon, I think I'll drop. I'm so tired.
- /B/ I thought you looked rather weary. What've you been doing? Shopping?
- /A/ Yes, I thought I'd get a few things I needed.
 But a few things always turns into a lot more.
 What have you been doing?
- /B/ Oh, I had to take my daughter to the dentist so I picked her up from school. When I left the house this morning it was really quite cold so I put on this quilted coat and my fur hat. Now I'm so hot! I'll be glad to get home and shed everything.
- Ah, I'm just looking forward to getting rid of parcels, hat, coat and shoes and putting my feet up.



APPENDIX II

POSSIBLE SCRIPT FOR ORDER! ORDER!

It was spring. The tree was in bud and flowers were beginning to appear. Within a few weeks, the tree was a mass of blossom in pink and red. As the weeks passed, spring faded into summer. The blooms on the tree gave way to leaves. The days grew warmer and the tree provided shade for people walking in the park and for the children who played under it with their toys in the long days.

Gradually these long days began to shorten. The green leaves began their change to red and gold. Before many more weeks had passed the snow had arrived once more. Winter had returned.



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- (a) Mark Booth's waiting for the bus and he's been waiting quite a while. He's cold so he's put his hands in his pockets to keep them warm. He's wearing dark jeans and a yellow jacket, as well as a blue hat.
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III CONVERSATION

- $\overline{/A/}$ Goodness, aren't these buses slow. If it doesn't come soon, I think I'll drop. I'm so tired.
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